



# **SHIRE OF MUNDARING**

## **Long Term Financial Plan**

**2018/19 to 2027/28**

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## Introduction

Like many local governments in WA, Shire of Mundaring has to address the challenge of being financially sustainable while continuing to provide current levels of service into the future. This challenge is a result of low levels of natural rates growth within the Shire, cost shifting from other levels of government and ageing infrastructure.

At the core of the Shire's future financial sustainability is being able to adapt and respond to the challenges it faces in delivering services more efficiently, reducing expenditure, developing opportunities to generate additional revenue sources and delivering significant projects and initiatives.

Against this background, the Shire recognises that it must manage its finances responsibly while working to strengthen its financial position. To achieve its objectives and maintain financial sustainability, a Long Term Financial Plan (LTFP) is in place to outline the steps the Shire must take to realistically respond to the major financial challenges and opportunities impacting on the way it does business over the next 10 years.

The LTFP influences and ultimately reflects the Shire's Strategic Community Plan *Mundaring 2026* (SCP). It is also integrated with the Shire's Asset Management Plan and Workforce Plan. The LTFP underpins the content of the Shire's Corporate Business Plan 2018/19 – 2021/22.

The LTFP is an integral part of the Shire's ongoing strategic planning cycle. The plan will be updated annually with financial data, and the planning and financial assumptions will be reviewed for continued accuracy. Changes to the plan will be driven by any changes in strategic direction reflected in the implementation of the SCP.

## **Long Term Financial Plan**

The primary purpose of the LTFP is to guide and inform Council's decision-making. The LTFP establishes the framework upon which sound financial decisions can be made. It is a financial modelling tool used to:

- assess revenue building capacity to resource implementation of the Strategic Community Plan
- establish transparency and accountability of Council to the community in management of the Shire's finances
- provide an opportunity for early identification of financial issues and any likely impacts in the longer term
- confirm that the Shire can remain financially sustainable in the longer term.

## **Long Term Financial Goals**

The Shire's long term financial goals include:

- achievement and maintenance of surplus Operating Results by 2021/22
- continuous improvement in the Shire's overall financial position
- achievement and maintenance of a fair and equitable rating structure
- delivery of value-for-money services at levels affordable by the Shire and acceptable to the community
- building the capacity to progressively increase expenditure on required asset maintenance and renewal in accordance with the Shire's Asset Management Plans
- prudent management of debt.

## **Essential Elements**

This LTFP meets the requirements set out in the Integrated Planning and Reporting Framework and Guidelines:

- it is for a period of 10 years
- Council updates the LTFP annually as part of the development of the Corporate Business Plan
- Council reviews the LTFP in detail as part of the four-yearly review of the Strategic Community Plan.

The Plan includes:

- projected income and expenditure, balance sheet and cash flow statements
- planning assumptions underlying the plan
- an analysis of the factors and/or assumptions that are most likely to affect the plan
- graphs - ratios to forecast financial performance

- Sensitivity and Scenario Analysis
- 10 Year Capital works Program.

## **Financial Challenges**

Many WA local governments, including Shire of Mundaring, are experiencing significant financial challenges exacerbated by:

- low economic growth rates, constrained rate revenue and minimal population growth
- the community's increasing aspirations and priorities for improving its economic, environmental and social outcomes
- the community's priorities in terms of expected levels of service and community projects. This is particularly relevant in relation to additional funding requirements for replacement and maintenance of existing assets to standards that meet the expectations of the community
- significant additional cost burdens from the continual shifting of responsibilities for service provision from the Federal and WA Governments to local government, without corresponding funding.

## **Principles**

Financial sustainability is addressed in the LTFP by employing the following principles.

- The LTFP is formulated in a manner which addresses the strategies and deployment objectives outlined in the Shire's Strategic Community Plan and its accompanying Corporate Business Plan.
- The LTFP summarises the financial resources that will be generated and consumed by each program area and major revenue and expenditure category over a 10-year period. This is further classified as operating or capital.
- The LTFP provides the financial basis for development of the Strategic Community Plan and the Annual Budget.
- Revenue sources and expenditures that are not controlled by the Shire and which are prone to significant variation (such as investment earnings due to interest rate variations) are included as long term average numbers as major fluctuations in these will result in significant variations in annual rates and charges.
- Funding for capital and infrastructure projects is provided by a combination of revenue sources, such as rates and service charges, cash-backed reserves, asset sales, borrowings and other asset financing arrangements.
- The LTFP (and its assumptions) is reviewed annually and amended according to current and forecast financial/economic data.

## **LTFP Purpose**

The Long Term Financial Plan seeks to answer the questions:

Can we afford what the community wants?

How can we go about achieving these outcomes?

Can we survive the pressures of the future?

What are the opportunities for future income and economic growth?

The LTFP is a decision-making and problem-solving tool. It is not intended that the LTFP be set in concrete – it is a guide for future action. The modelling that occurs as part of the plan will help Council to decide how it can meet the community's aspirations. It will also provide an opportunity for the Shire to identify financial issues at an earlier stage and gauge the effect of these issues in the longer term.

The LTFP exists to facilitate the delivery of the outcomes expressed in the SCP in a financially sustainable and responsible manner.

In addition to acting as a resource plan, the LTFP further endeavours to:

- establish a prudent and sound financial framework, combining and integrating financial strategies to achieve a planned outcome
- establish a financial framework encompassing appropriate performance measures against which Council's strategies, policies and financial performance can be measured
- ensure that the Shire complies with sound financial management principles as required by legislation, and plans for the long-term financial sustainability of the Shire.

The LTFP will be revised annually to ensure ongoing alignment with the SCP. The main objectives of the plan for the period 2018/19 to 2027/28 include:

- identifying the financial capacity for the delivery of key initiatives arising out of the SCP
- identifying adequate levels of funding to ensure provision of required services at the appropriate service levels
- identifying the financial capacity, through revenue generation, cash / investments and reserves, for the acquisition, renewal and replacement of assets in line with the recommendations arising out of the Asset Management Plan
- maintaining stable and predictable rate increases
- identifying appropriate levels of debt. The current LTFP forecasts a reduction in the Shire's loan liability.
- achieving a situation of financial health for the Shire that is sustainable in the long term.

The Shire's progress in achieving its financial objectives will be reviewed annually and thoroughly evaluated as part of the four year review and update of the SCP.

## **Balancing the Annual Budget**

An indication of the financial sustainability of any business is its ability to balance both its annual cash budget as well as its annual operating result (including depreciation and excluding capital grants).

Each year the Shire maximises its income where possible, however this is constrained due to limited rate growth opportunities and issues of affordability and equity in the community, which prevents significant increases to fees and charges.

While the annual budget must be, and is, balanced each year, it is unsustainable for the Shire to continue a practice of containing expenditure without the understanding there may be direct and indirect reduction in levels of service to the community and/or deterioration in the condition of assets.

## **Level of borrowings**

Section 6.20 of the *Local Government Act 1995* allows the Shire to borrow at any time, for any purpose allowed, at a level determined by the Council. Borrowing to build, renew and upgrade community assets is recognised as a prudent financial strategy when used to fund long-lived assets. Known as the principle of “intergenerational equity”, it spreads the burden of financing assets across generations.

## **Manage borrowings responsibly**

Over the past decade, the Shire has used \$14.3M in borrowings to fund major capital works. The LTFP does not forecast any new loans during next ten years. The Shire’s current loan liability is reduced from \$11.7 million to \$4.1 million over the 10 years of the LTFP.

The Shire’s previous borrowing strategy has allowed funds to be set aside going forward for future capital works by ensuring additional annual funds are moved into the Civic Facilities Reserve. This will minimise the need for future loan funding to enable the replacement of the Albert Facey Memorial Library in the Mundaring precinct in 2023/24 and the redevelopment of the Mundaring Civic precinct in 2026/27.

In the long term, core capital expenditure related to infrastructure ideally should be funded from surplus funds generated from annual operations, capital grants and contributions, rather than from loan borrowings.

## **Limited opportunities to increase revenue**

To ensure the Shire’s long term financial sustainability, it is essential that the Shire increases its revenue. However this is constrained due to:

- little opportunity for additional rates revenue due to limited population growth
- limited opportunity to generate alternative sources of significant revenue outside of the Shire’s Investment Property Strategy.

## **Services and assets**

Each year, the Shire provides an extensive range of services and facilities to the community in response to assessed needs and priorities, as well as due to its responsibilities under the *Local Government Act 1995* and other relevant legislation.

To ensure a reasonable access of services and facilities by the majority of residents, the Shire must duplicate many of these services and facilities. The \$410 million of built assets which support the provision of services to the community includes:

- sealed roads
- skate parks
- unsealed roads
- halls and community centres
- footpaths
- bus shelters
- bridges
- litter bins
- parks
- kerbs & gutters
- playing courts
- drainage pits
- aquatic centres
- bushland
- walking tracks
- sportsgrounds
- libraries
- Volunteer Bush Fire Service buildings and vehicles
- public toilets
- cemeteries
- visitor information centre
- waste management facilities

### **Funding asset maintenance and renewal**

The Shire's Asset Management Plan estimates the condition of assets, both built and natural, which in turn determines the timing and level of capital renewal and maintenance required.

### **Strategies for financial sustainability**

To address its financial challenges, the Shire has developed a 10-year plan which will strengthen its financial capabilities and ensure it:

- appropriately resources the continued implementation of the SCP
- funds future asset maintenance and renewal requirements in accordance with the level identified as affordable by the Asset Management Plans
- continues to balance its annual cash budget
- improves its annual operating result.

The LTFP involves the implementation of a number of financial strategies. When implemented together, these strategies will ensure the shire is a better place to live, work and visit in the future.

In considering the likely revenue that will be available to meet these objectives, the Shire has considered the community's capacity and willingness to pay, by reviewing:

- the current level of rates and charges
- the potential to reduce the reliance on rates through increased revenues from other sources eg fees and charges
- the potential growth or decline in rating revenue from changing demographic makeup



- the possible need to increase reliance on rating due to a reduction in revenues from other sources, such as a decline in grants or subsidies.

The financial strategies set out below provide direction and guidance for elected members, the Shire's administration and the community on how the Shire will achieve improved long term financial sustainability. The Shire will only be able to achieve such a goal through the implementation of all of the strategies.

### **Financial Strategies**

The primary objective of the Shire's financial planning is to enable the delivery of the Shire's vision as set out in the SCP while ensuring the Shire's continued financial sustainability.

In addition to the annual operating result, the Shire also needs to focus on some other key financial parameters. These include the prudent build up and use of reserve funds, liquidity and unrestricted cash (reflected by a healthy working capital position), borrowings and debt servicing, asset replacement and maintenance, and new capital project initiatives.

By focusing on these key areas and setting improvement targets for each of them over the period of the LTFP, the Shire aims to improve the financial health of the organisation to a desirable level that can be sustained in the long term.

The key strategies to improve the Shire's financial sustainability and the actions that need to be implemented are as follows.

#### **Early identification**

The LTFP assesses the Shire's revenue capacity and projects future costs. This provides the Shire with an opportunity for early identification of financial issues and longer term impacts. It also helps the Shire make strategic decisions based on these issues and impacts – with the aim of minimising unexpected events.

This strategy will be achieved by the Shire proactively using the LTFP to manage and smooth known increases in costs or decreases in revenue to ensure the Shire's continuing capacity to deliver services and facilities to the community at an affordable and acceptable level.

#### **Balanced budget**

The Shire's strategy is to continue to balance the annual budget through a combination of strategies, including the appropriate use of debt, increasing revenue and achieving operating savings through continuous business improvement initiatives.

#### **Annual operating result (including depreciation, excluding capital grants)**

The Shire's strategy is to balance the annual operating result within 10 years (including depreciation and excluding capital grants), to ensure it lives within its means. Once the operating result is balanced, the Shire will start to build operating surpluses. This will be achieved by:

- reviewing and adjusting the data on which the fair value of Shire assets is based to ensure an accurate projection of depreciation as set out in the Asset Management Plan. Being the key driver of the operating deficit, the expected reduction in depreciation is likely to impact future operating results

- implementing the strategies outlined below (ie prudent use of debt, increasing revenue, adjusting services and rationalising assets).

Balancing the annual operating result will allow the Shire to reduce the annual deterioration of its assets. Any operating surpluses will then be available to address future backlogs in asset maintenance and renewal.

### **Increase revenue**

The LTFP notes that for long term financial sustainability it is essential the Shire increases its income. While this is limited, due to limited growth opportunities, it can be achieved through a review of the Shire's operational costs and other revenue generating initiatives.

While it is prudent that the Shire maximises all current and future revenue streams to fulfil the community needs, this must be balanced with socio-economic pragmatism and principles of fairness and affordability.

Options for savings and efficiencies will continue to be investigated to provide the necessary information to set future service level requirements.

Additionally, the development of Shire's Investment Property Strategy has a key role in generating an alternative revenue stream for capital projects.

### **Review Existing Services**

This strategy involves implementing ongoing and targeted service reviews to assist Council in determining affordable and acceptable levels of service, given that the Shire must live within its means. Such reviews will include community engagement as appropriate.

This strategy may result in an adjustment to the level of services provided by the Shire, in order to minimise costs and better target resources to priorities based on risk and consequence. This may mean closing some assets, but also ensures remaining assets are as high quality as possible.

Through the Integrated Planning and Reporting Framework process, the Shire will discuss the community's needs, what it values and what it is willing to pay for. This information will guide the Shire in determining the range, quality and level of services that it can provide to the community. Such reviews do not necessarily mean that services will be cut. Rather, it could mean an adjustment to a service level or an innovation in the way a service is delivered.

### **Funding Allocation Prioritisation Methodology**

As there are many competing demands for limited financial and physical resources, the Shire recognises the importance of establishing an enterprise wide prioritisation methodology that enables the effective allocation of those resources.

To ensure statutory compliance, acceptable levels of risk, good stewardship of community assets for all generations, equity and long term financial viability, the assessment of funding requests is based on the following key principles, which also reflect Council's decision making criteria:

- Activities which ensure compliance with statutory obligations or standards.
- Risk mitigation activities or projects that are required to reduce extreme or high level risks (determined by using the Shire Risk Assessment Matrix or another agreed risk assessment method) to, as far as practicable, an acceptable level.
- Current operational funding for programs unless the operational need for any of those programs has been superseded.
- Maintenance of existing assets (infrastructure) in a manner that will maximise their useful life and ensure they remain fit for purpose.
- New programs or assets required to meet demonstrable organisational or community needs, as identified through community and corporate planning activities and Council decisions based on advice of technical/professional staff.

## **Projected financial position**

### **Summary of Financial Statements**

Shire of Mundaring's financial statements project the impact of its financial sustainability strategies on the revenue it expects to receive over the next 10 years and its expected expenditure requirements. By using these statements, the Shire and its community can evaluate the Shire's performance and financial position as the strategies are implemented.

The statements show that over the next 10 years the Shire will:

- improve its operating result and consequently its operating surplus ratio
- maintain a surplus closing position of the budget
- maintain sufficient cash reserves to meet short-term and long-term capital renewal requirements
- achieve its Asset Management Plan through the planned asset renewal and maintenance programs
- deliver an affordable level of service to a standard that is supported by the community.

The LTFP projections have been prepared in accordance with the *Local Government Act 1995* and in a format that conforms to the *Local Government (Financial Management) Regulations 1996* and Australian Accounting Standards. This allows projections to feed into the statutory format of the Annual Budget and key performance measures in the LTFP to be compared with Annual Budgets and Annual Financial Reports. The statements included in this report are set out in detail include:

### **Statement of Comprehensive Income (nature and type)**

The statement shows what is expected to happen during the year in terms of revenue, expenses and other adjustments from all operating activities.

### **Cash Flow Statement**

This statement shows projected cash receipts and cash payments over the next 10 years. It is used to assess the Shire's ability to pay its debts as and when they fall

due. The projected cash flow over the next 10 years shows the Shire to be solvent and in a healthy cash flow position. The net cash provided by operating activities shows how much cash is expected to remain after paying for the services provided to the community. This can be used to fund other activities such as capital works and infrastructure.

The Cash Flow Statement reports on cash transactions only. All accounting adjustments, non-cash accruals and provisions are ignored. The net cash position at the end of each year indicates cash available in the bank to fund future capital projects and various other operating programs.

### **Rate Setting Statement**

The format of the statement varies from that in annual budgets. In annual budgets, the bottom line of the statement is the amount to be made up from rates. However, where a shortfall results, this indicates that the Council is unable to fund the services proposed at the planned rating levels and indicates it may need to defer works or services, increase debt or increase rates even further to cover the cost of planned service provision. In the LTFP the Rate Setting Statement shows the budget surplus/ (deficit) carried forward at the end of each year.

### **Statement of Financial Position (Balance Sheet)**

The statement is a snap-shot of the expected financial position of the Shire at the end of the financial year. It reports what is expected to be owned (assets) and what is expected to be owed (liabilities). The bottom line "Net Assets" represents the net worth of the Shire. The assets and liabilities are separated into current and non-current. Current means those assets or liabilities which will fall due in the next 12 months. Non-current refers to assets and liabilities that are recoverable or which fall due over a longer period than 12 months. This is a balance sheet in old terminology that represents the expected financial position of the Shire at the end of each year covered by the LTFP.

### **Equity Statement**

The equity statement is another way of looking at the net worth of the Shire. It analyses the various changes that have occurred or are occurring to the equity position over the term of the LTFP.

### **Assumptions, adjustments and risk assessment**

The assumptions that underpin this LTFP are set out in Attachment 1. They include revenue growth, level of debt, market driven planning assumptions, revenue and expenditure assumptions, and adjustments of the LTFP.

These assumptions have been tested through a risk assessment process including:

- accuracy of projected estimates of expenditure
- certainty of revenue streams
- scenarios which could impact on revenue and expenditures
- risks associated with key project
- reliability of investment returns and borrowing costs.

The LTFP is a planning tool. It is based on many assumptions. It also includes projects and proposals that in some cases:

- have been approved by Council and are in progress
- have been considered by Council but are yet to receive final approval
- have only been considered by Elected Members at a strategy level
- have only been considered by Shire Officers
- are operational in nature and based on the continued provision of services and maintenance of Shire assets
- include infrastructure in accordance with management and other plans.

Any of the assumptions and any of the projects or proposals not already approved could prove to be inaccurate both as to likely requirement, timing and financial estimates or they may not come to pass at all. They have, however, been included based on the best available information and knowledge to hand at this time in relation to likely requirement, timing and financial estimates.

Endorsement of the LTFP by Council does not constitute a commitment or agreement to any of the projects or proposals that have not already been approved or the financial estimates and projections. Annual review and update of the 10 year LTFP will ensure that it remains a relevant and useful document to assist in managing the Shire's financial affairs into the future.

The Shire has considered a variety of options and alternatives to provide a service and chosen the option that has the least risk or is the most likely to succeed.

## Capital Works Program

The Shire's 2019-2028 Capital Asset Works Program is set out in Attachment 4. It has been funded from the projected available revenue for asset works established by this LTFP. The program and the forward projections have been developed with careful consideration of the optimum time to renew and replace individual assets, as well as taking into consideration funding constraints. Due to funding constraints, there is a risk that particular assets may fail prior to scheduled renewal/replacement works being undertaken. In this case, projects may need to be brought forward and others deferred in order to maintain levels of service acceptable to the community.

The Shire also relies on external grants to fund its Capital Asset Works Program. Many of these grants require matching funding from the Shire. If the Shire is unsuccessful in achieving the forecast level of rates income as detailed in the Shire's LTFP, it will not have sufficient revenue to continue matching such grants.

The existence of asset management plans for key infrastructure assets are a necessary predecessor to the Shire's LTFP, which support planning and decision-making processes.

This long-term planning for infrastructure assets allows the Shire to understand its future financial commitments and to develop strategies that address key strategic issues, such as the Shire's approach to service provision and service levels, its debt borrowing and revenue policies, and its rating methodology. The Shire needs to clearly understand what its future commitments are in order to prepare budgets properly.

## Financial Performance Monitoring

To monitor performance in approving the Shire's financial position, seven financial performance indicators will be used. The graphs in Attachment 2 present the projected performance of each of the financial indicators over the next 10 years, assuming the implementation of the key strategies of the LTFP.

Several statutory key performance indicators (KPIs) have been prescribed in the *Local Government (Financial Management) Regulations 1996* to measure the financial sustainability of local governments.

The LTFP has been assessed against these KPIs and will be compared with KPIs measured from the annual budgets and annual financial statements to provide clear targets for the Shire to report its progress to the community each year.

The following is a brief summary of the financial and asset management indicators required by the Department of Local Government and Communities:

### Operating Surplus Ratio

The Operating Surplus indicator is the primary indicator in measuring long term financial sustainability. This is an indicator of the extent to which operating revenues raised are sufficient to cover all operational expenses only or are available for capital funding purposes or other purposes.

The operating surplus ratio is the operating surplus (deficit) expressed as a percentage of total operating revenue. A positive ratio indicates that surplus revenue is available which may be used to support the funding of capital expenditure or used

to offset past or future operating deficits. If the surplus is not required for this purpose in a particular year, it can be held to support future capital expenditure funding as a financial asset, used to offset past deficit funding or, where possible, used to reduce current debt levels.

The ratio target is between 0% and 15% (Advanced Ratio Target > 15%).

### **Current Ratio**

This is a measurement of the Shire's liquidity and its ability to meet its short term financial obligation out of unrestricted current assets.

The Current Ratio is a measure of short term (unrestricted) liquidity - that is, the ability for the Shire to meet its liabilities (obligations) as, and when, they fall due.

Provided Restricted Assets are excluded correctly, it is a very useful indicator of the "true" financial position of the Shire, particularly in the short-term (12 months). As a general rule, when the Current Ratio of a local government is calculated at less than 1 (100%), it indicates a short-term funding issue. However, it also needs to be considered in the context of the overall financial position.

The ratio target is greater than or equal to 1:1.

### **Own Source Revenue Coverage Ratio**

This is an indicator of measures the Shire's own-source revenues compared to its total revenues. The Own Source Revenue Coverage Ratio consists of income derived from rates, annual charges and internally determined fees. The balance of Council's income derives from grants. This ratio is indicative of a secure income stream that is not subject to outside influence.

A relatively high percentage of own source revenues (max indicator 100%) indicates that a local government is more reliant on recurrent, predictable revenues to fund its activities.

The Ratio measures the Shire's dependence on rate revenue to fund operations. The higher the ratio, the higher the dependency on rates (controllable) and the less dependency on government grants and other funding sources (uncontrollable). Local Governments with a higher rate coverage ratio find it easier to cope with unforeseen funding requirements and have more flexible budget options. This is because they have greater control over their own revenue.

The challenge every local government faces is how to continue to improve this Ratio in the face of ever decreasing alternative funding sources (eg Financial Assistance Grants). If this ratio slips it may indicate that the local government is becoming more reliant on external funding sources, which are becoming less reliable, although large grants or contributions of a once-off nature will affect this ratio.

The ratio target is greater than or equal to 60%.

### **Debt Service Coverage Ratio**

This is an indicator of the Shire's ability to produce enough cash to cover its debt payments from uncommitted or general purpose funds available for operations.

Local governments with a higher proportion of revenues from rates can also effectively operate at higher Debt Service Ratios as they are more able to generate revenue (via rates increases) to cope with the level of borrowings/debt. Consequently, the effect of any borrowing increases in any particular year should be considered when formulating funding options for future years, as the longer term cumulative effect of repayments are often ignored.

The ratio target is greater than or equal to 2.

### **Asset Sustainability Ratio**

This is an indicator of the extent to which assets managed by the Shire are being replaced as they reach the end of their useful lives. This ratio indicates whether the Shire is renewing or replacing existing physical assets at the same rate at which they are wearing out. On occasions, the Shire will accelerate or reduce asset expenditures over time to compensate for prior events, or invest in assets by spending more now so that it costs less in the future to maintain.

If capital expenditure on renewing or replacing assets is at least equal to depreciation on average over time, then the Shire is ensuring the value of its existing stock of physical assets is maintained. If capital expenditure on existing assets is less than depreciation then, unless the Shire's overall asset stock is relatively new, it is likely that it is under spending on renewal or replacement. This is likely to result in additional maintenance costs for assets that have exceeded their useful life and which exceed the costs of renewal and replacement. This situation could progressively undermine a local government's financial sustainability as it is confronted with failed assets and significant renewal and replacement costs that cannot be accommodated without sudden large rate increases.

The ratio expresses net capital expenditure on renewal and replacement of existing assets as a percentage of depreciation costs. This measure assists in identifying the potential decline or improvement in asset condition and standards. A percentage less than 100 on an ongoing basis indicates that capital expenditure levels are not being optimised so as to minimise whole of life cycle costs of assets, or that assets may be deteriorating at a greater rate than spending on their renewal or replacement.

Local governments should be replacing or renewing assets at the appropriate times. Achievement of the asset sustainability ratio target means that the Shire is reasonably preserving the stock of existing assets because renewal or replacement activity approximately matches the consumption of its asset stock for the period.

A ratio greater than 110% indicates that the Shire may be over investing in renewal and replacement of its asset base. A ratio of less than 90% indicates that the Shire may be under investing in renewal and replacement of its asset base.

The ratio target is 90% to 105%.

### **Asset Consumption Ratio**

This ratio highlights the aged condition of the Shire's physical asset. The Asset Consumption Ratio expresses the total carrying value of depreciable assets as a percentage of the total reported value of depreciable assets before accumulated depreciation. This ratio shows the written down current value of the Shire's depreciable assets relative to their 'as new' value in up to date prices. This ratio



seeks to highlight the aged condition of the Shire's stock of physical assets. If a local government is responsibly maintaining and renewing and replacing its assets in accordance with its asset management plan, then the fact that the Asset Consumption Ratio may be relatively low and/or declining should not be a cause for concern, providing it is operating sustainably.

The ratio target is 50% to 75%.

### **Asset Renewal Funding Ratio**

This is a measurement of the Shire's liquidity and its ability to meet its short term financial obligation out of unrestricted current assets.

The Ratio is a measure of the ability of the Shire to fund its projected asset renewals and replacements in the future. The LTFP makes annual provisions to renew assets where their condition has degraded beyond an objective threshold. This requirement will vary from year by year, potentially creating different short term and long term renewal funding needs.

A ratio of between 95% and 105% indicates that the Shire's LTFP makes adequate provision to maintain existing levels of service and renew or replace assets. The 95% – 105% measurement is a suitable target if the Asset Sustainability Ratio falls within the 90% to 100% target and the Asset Consumption Ratio falls within the target range of 50% to 75%. A ratio between 50% and 75% indicates that the Shire may not be making adequate provision for the future renewal or replacement of its asset base.

The ratio target is between 95% and 105%.

### **Sensitivity Analysis & Scenario Modelling**

In developing this LTFP sensitivity analyses was undertaken on the key revenue and expenditure assumptions. This work is summarised in Attachment 3.

In addition, the results of the sensitivity analysis were modelled to assess their impact on the Shire's operating result.

### **Conclusion**

The 2018/19-2027/28 LTFP is pivotal in ensuring the Shire improves its financial sustainability. To support the journey, this LTFP includes key financial sustainability strategies. These strategies form the backbone of the plan. Implemented together, they will drive the improvement of the Shire's financial position so that:

- an operating surplus result is achieved
- the Budget remains in surplus throughout the life of the plan
- the Shire has been able to resource implementation of its Asset Management Plans so that agreed affordable levels of asset service provision have been achieved

- the Shire has been able to effectively resource its response to SCP, thus ensuring the ongoing provision of quality services and facilities that enhance community wellbeing and quality of life.

## Attachment 1- Statements, assumptions and indicators

<b>Shire of Mundaring Long Term Financial Plan 2019-2028</b>										
<b>Statement of Comprehensive Income by Nature or Type</b>										
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
<b>INCOME: REVENUES FROM ORDINARY ACTIVITIES</b>										
Rates	28,160,287	29,089,576	30,049,532	30,951,018	31,848,598	32,772,207	33,689,829	34,633,144	35,325,807	36,032,323
Operating Grants, Subsidies & Contributions	5,366,702	3,825,206	3,842,424	3,949,736	3,564,073	3,648,108	3,739,311	3,862,366	3,958,925	4,057,898
Fees & Charges	12,637,433	12,833,046	13,173,868	13,629,802	14,001,440	14,476,590	14,847,882	15,338,698	15,732,017	16,114,288
Interest Earnings	952,840	1,050,620	1,071,082	1,119,894	1,154,658	1,210,978	1,176,665	1,158,846	1,178,783	1,177,173
Other Revenue	749,870	764,867	783,989	803,589	823,679	844,270	865,377	887,012	909,187	931,917
<b>Total Revenue</b>	<b>47,867,132</b>	<b>47,563,316</b>	<b>48,920,895</b>	<b>50,454,039</b>	<b>51,392,447</b>	<b>52,952,154</b>	<b>54,319,064</b>	<b>55,880,066</b>	<b>57,104,719</b>	<b>58,313,599</b>
<b>EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES</b>										
Employee Costs	(19,258,728)	(18,788,438)	(19,198,519)	(19,536,586)	(19,713,396)	(20,233,390)	(20,726,967)	(21,254,829)	(21,776,018)	(22,369,890)
Materials & Contracts	(19,788,790)	(19,706,477)	(20,261,399)	(20,444,557)	(20,554,420)	(21,185,964)	(21,997,205)	(22,394,078)	(22,666,162)	(23,321,125)
Utilities	(1,403,696)	(1,411,585)	(1,411,585)	(1,411,585)	(1,411,585)	(1,411,585)	(1,411,585)	(1,411,585)	(1,411,585)	(1,411,585)
Depreciation	(7,048,166)	(6,865,672)	(6,869,947)	(6,896,173)	(6,955,195)	(7,121,891)	(7,108,830)	(7,104,579)	(7,318,605)	(7,266,303)
Interest Expenses	(500,716)	(470,846)	(439,268)	(405,876)	(370,552)	(333,173)	(293,608)	(251,714)	(207,342)	(156,951)
Insurance	(446,126)	(455,049)	(466,425)	(478,085)	(490,037)	(502,288)	(514,846)	(527,717)	(540,910)	(554,432)
Other Expenditure	(754,837)	(769,934)	(789,182)	(808,912)	(829,134)	(849,863)	(871,109)	(892,887)	(915,209)	(938,089)
<b>Total Expenditure</b>	<b>(49,201,059)</b>	<b>(48,468,000)</b>	<b>(49,436,325)</b>	<b>(49,981,774)</b>	<b>(50,324,320)</b>	<b>(51,638,155)</b>	<b>(52,924,150)</b>	<b>(53,837,388)</b>	<b>(54,835,832)</b>	<b>(56,018,376)</b>
<b>Sub-total</b>	<b>(1,333,927)</b>	<b>(904,683)</b>	<b>(515,430)</b>	<b>472,265</b>	<b>1,068,127</b>	<b>1,314,000</b>	<b>1,394,914</b>	<b>2,042,678</b>	<b>2,268,887</b>	<b>2,295,223</b>
Non-Operating Grants, Subsidies & Contributions	1,928,858	1,110,635	2,219,448	1,481,922	1,503,593	1,343,026	1,168,875	1,516,294	5,120,044	1,470,022
Profit on Asset Disposals	1,728,391	-	-	-	-	-	-	-	-	-
Loss on Asset Disposals	(3,930)	-	-	-	-	-	-	-	-	-
<b>Sub-total</b>	<b>3,653,319</b>	<b>1,110,635</b>	<b>2,219,448</b>	<b>1,481,922</b>	<b>1,503,593</b>	<b>1,343,026</b>	<b>1,168,875</b>	<b>1,516,294</b>	<b>5,120,044</b>	<b>1,470,022</b>
<b>NET RESULT</b>	<b>2,319,392</b>	<b>205,952</b>	<b>1,704,018</b>	<b>1,954,188</b>	<b>2,571,720</b>	<b>2,657,025</b>	<b>2,563,789</b>	<b>3,558,971</b>	<b>7,388,932</b>	<b>3,765,244</b>
<b>Other Comprehensive Income</b>										
Changes in Valuation of non-current assets	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>2,319,392</b>	<b>205,952</b>	<b>1,704,018</b>	<b>1,954,188</b>	<b>2,571,720</b>	<b>2,657,025</b>	<b>2,563,789</b>	<b>3,558,971</b>	<b>7,388,932</b>	<b>3,765,244</b>

## Shire of Mundaring Long Term Financial Plan 2019-2028

### Statement of Cash Flows

	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>										
<b>RECEIPTS</b>										
Rates	28,160,287	29,089,576	30,049,532	30,951,018	31,848,598	32,772,207	33,689,829	34,633,144	35,325,807	36,032,323
Operating Grants, Subsidies & Contributions	5,366,702	3,825,206	3,842,424	3,949,736	3,564,073	3,648,108	3,739,311	3,862,366	3,958,925	4,057,898
Fees & Charges	12,637,433	12,833,046	13,173,868	13,629,802	14,001,440	14,476,590	14,847,882	15,338,698	15,732,017	16,114,288
Interest Earnings	952,840	1,050,620	1,071,082	1,119,894	1,154,658	1,210,978	1,176,665	1,158,846	1,178,783	1,177,173
Goods and Services Tax	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000
Other Revenue	749,870	764,867	783,989	803,589	823,679	844,270	865,377	887,012	909,187	931,917
<b>Sub-total</b>	<b>49,567,132</b>	<b>49,263,316</b>	<b>50,620,895</b>	<b>52,154,039</b>	<b>53,092,447</b>	<b>54,652,154</b>	<b>56,019,064</b>	<b>57,580,066</b>	<b>58,804,719</b>	<b>60,013,599</b>
<b>PAYMENTS</b>										
Employee Costs	(19,258,728)	(18,788,438)	(19,198,519)	(19,536,586)	(19,713,396)	(20,233,390)	(20,726,967)	(21,254,829)	(21,776,018)	(22,369,890)
Materials & Contracts	(19,788,790)	(19,706,477)	(20,261,399)	(20,444,557)	(20,554,420)	(21,185,964)	(21,997,205)	(22,394,078)	(22,666,162)	(23,321,125)
Utilities (gas, electricity, water, etc.)	(1,403,696)	(1,411,585)	(1,411,585)	(1,411,585)	(1,411,585)	(1,411,585)	(1,411,585)	(1,411,585)	(1,411,585)	(1,411,585)
Insurance	(446,126)	(455,049)	(466,425)	(478,085)	(490,037)	(502,288)	(514,846)	(527,717)	(540,910)	(554,432)
Interest	(500,716)	(470,846)	(439,268)	(405,876)	(370,552)	(333,173)	(293,608)	(251,714)	(207,342)	(156,951)
Goods and Services Tax	(1,700,000)	(1,700,000)	(1,700,000)	(1,700,000)	(1,700,000)	(1,700,000)	(1,700,000)	(1,700,000)	(1,700,000)	(1,700,000)
Other Expenditure	(754,837)	(769,934)	(789,182)	(808,912)	(829,134)	(849,863)	(871,109)	(892,887)	(915,209)	(938,089)
<b>Sub-total</b>	<b>(43,852,893)</b>	<b>(43,302,327)</b>	<b>(44,266,378)</b>	<b>(44,785,601)</b>	<b>(45,069,125)</b>	<b>(46,216,264)</b>	<b>(47,515,320)</b>	<b>(48,432,810)</b>	<b>(49,217,227)</b>	<b>(50,452,073)</b>
<b>Net Cash Provided by (Used in) Operating Activities</b>	<b>5,714,239</b>	<b>5,960,989</b>	<b>6,354,517</b>	<b>7,368,438</b>	<b>8,023,322</b>	<b>8,435,891</b>	<b>8,503,744</b>	<b>9,147,256</b>	<b>9,587,493</b>	<b>9,561,526</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
Payments for Purchase of Property, Plant & Equipment	(2,503,142)	(1,867,577)	(2,426,113)	(1,590,162)	(3,727,474)	(5,455,050)	(5,387,652)	(1,828,645)	(10,740,533)	(1,711,405)
Payments for Construction of Infrastructure	(5,139,138)	(4,206,358)	(4,245,558)	(4,363,939)	(4,431,280)	(4,516,273)	(4,236,258)	(4,379,400)	(4,361,258)	(4,331,258)
Grants / Contributions for the Development of Assets	1,928,858	1,110,635	2,219,448	1,481,922	1,503,593	1,343,026	1,168,875	1,516,294	5,120,044	1,470,022
Proceeds from Sale of Non-Current Assets	3,291,831	473,717	584,131	515,391	559,118	472,955	396,905	509,218	565,404	544,491
<b>Net Cash Provided by (Used in) Investing Activities</b>	<b>(2,421,591)</b>	<b>(4,489,583)</b>	<b>(3,868,092)</b>	<b>(3,956,788)</b>	<b>(6,096,043)</b>	<b>(8,155,342)</b>	<b>(8,058,130)</b>	<b>(4,182,533)</b>	<b>(9,416,343)</b>	<b>(4,028,150)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
Repayment of Debentures	(605,330)	(635,199)	(666,777)	(700,169)	(735,494)	(772,872)	(812,438)	(854,331)	(898,703)	(945,714)
Proceeds from New Debentures	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Provided by (Used in) Financing Activities</b>	<b>(605,330)</b>	<b>(635,199)</b>	<b>(666,777)</b>	<b>(700,169)</b>	<b>(735,494)</b>	<b>(772,872)</b>	<b>(812,438)</b>	<b>(854,331)</b>	<b>(898,703)</b>	<b>(945,714)</b>
<b>NET INCREASE (DECREASE) IN CASH HELD</b>	<b>2,687,318</b>	<b>836,207</b>	<b>1,819,648</b>	<b>2,711,482</b>	<b>1,191,785</b>	<b>(492,324)</b>	<b>(366,824)</b>	<b>4,110,392</b>	<b>(727,553)</b>	<b>4,587,662</b>
Cash at Beginning of Year	24,595,036	27,282,354	28,118,561	29,938,209	32,649,691	33,841,475	33,349,152	32,982,327	37,092,719	36,365,166
<b>Cash at the End of Year</b>	<b>27,282,354</b>	<b>28,118,561</b>	<b>29,938,209</b>	<b>32,649,691</b>	<b>33,841,475</b>	<b>33,349,152</b>	<b>32,982,327</b>	<b>37,092,719</b>	<b>36,365,166</b>	<b>40,952,828</b>

## Shire of Mundaring Long Term Financial Plan 2019-2028

### Statement of Financial Position

	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
<b>ASSETS</b>										
<b>CURRENT ASSETS</b>										
Cash and Cash Equivalents	27,282,354	28,118,561	29,938,209	32,649,691	33,841,475	33,349,152	32,982,327	37,092,719	36,365,166	40,952,828
Receivables	1,947,352	1,947,351	1,947,351	1,947,351	1,947,351	1,947,351	1,947,351	1,947,351	1,947,351	1,947,351
Inventories	92,741	92,741	92,741	92,741	92,741	92,741	92,741	92,741	92,741	92,741
<b>Total Current Assets</b>	<b>29,322,447</b>	<b>30,158,653</b>	<b>31,978,301</b>	<b>34,689,783</b>	<b>35,881,567</b>	<b>35,389,244</b>	<b>35,022,419</b>	<b>39,132,811</b>	<b>38,405,258</b>	<b>42,992,920</b>
<b>NON-CURRENT ASSETS</b>										
Receivables	934,213	934,213	934,213	934,213	934,213	934,213	934,213	934,213	934,213	934,213
Interest in Joint Venture -EMRC	18,974,932	18,974,932	18,974,932	18,974,932	18,974,932	18,974,932	18,974,932	18,974,932	18,974,932	18,974,932
Property, Plant and Equipment	75,961,894	75,383,760	75,253,968	74,358,543	75,511,590	78,331,242	81,086,971	80,210,767	87,965,681	86,750,611
Infrastructure	367,383,429	366,696,109	366,043,494	365,481,456	364,972,850	364,529,675	363,892,122	363,362,575	362,825,442	362,272,381
<b>Total Non-Current Assets</b>	<b>463,254,468</b>	<b>461,989,014</b>	<b>461,206,607</b>	<b>459,749,144</b>	<b>460,393,585</b>	<b>462,770,062</b>	<b>464,888,238</b>	<b>463,482,486</b>	<b>470,700,268</b>	<b>468,932,137</b>
<b>TOTAL ASSETS</b>	<b>492,576,915</b>	<b>492,147,667</b>	<b>493,184,908</b>	<b>494,438,927</b>	<b>496,275,153</b>	<b>498,159,306</b>	<b>499,910,657</b>	<b>502,615,297</b>	<b>509,105,526</b>	<b>511,925,057</b>
<b>LIABILITIES</b>										
<b>CURRENT LIABILITIES</b>										
Payables	2,383,374	2,383,374	2,383,374	2,383,374	2,383,374	2,383,374	2,383,374	2,383,374	2,383,374	2,383,374
Current Portion of Long Term Borrowings	635,200	666,777	700,169	735,494	772,872	812,438	854,331	898,703	945,714	470,273
Provisions	3,278,582	3,278,582	3,278,582	3,278,582	3,278,582	3,278,582	3,278,582	3,278,582	3,278,582	3,278,582
<b>Total Current Liabilities</b>	<b>6,297,156</b>	<b>6,328,733</b>	<b>6,362,125</b>	<b>6,397,450</b>	<b>6,434,828</b>	<b>6,474,394</b>	<b>6,516,287</b>	<b>6,560,659</b>	<b>6,607,670</b>	<b>6,132,229</b>
<b>NON-CURRENT LIABILITIES</b>										
Long Term Borrowings	10,501,469	9,834,692	9,134,523	8,399,029	7,626,157	6,813,719	5,959,388	5,060,685	4,114,971	3,644,698
Provisions	212,710	212,710	212,710	212,710	212,710	212,710	212,710	212,710	212,710	212,710
<b>Total Non-Current Liabilities</b>	<b>10,714,179</b>	<b>10,047,402</b>	<b>9,347,233</b>	<b>8,611,739</b>	<b>7,838,867</b>	<b>7,026,429</b>	<b>6,172,098</b>	<b>5,273,395</b>	<b>4,327,681</b>	<b>3,857,408</b>
<b>TOTAL LIABILITIES</b>	<b>17,011,335</b>	<b>16,376,135</b>	<b>15,709,358</b>	<b>15,009,189</b>	<b>14,273,695</b>	<b>13,500,823</b>	<b>12,688,385</b>	<b>11,834,054</b>	<b>10,935,351</b>	<b>9,989,637</b>
<b>NET ASSETS</b>	<b>475,565,580</b>	<b>475,771,532</b>	<b>477,475,550</b>	<b>479,429,738</b>	<b>482,001,458</b>	<b>484,658,483</b>	<b>487,222,272</b>	<b>490,781,243</b>	<b>498,170,175</b>	<b>501,935,420</b>

## Shire of Mundaring Long Term Financial Plan 2019-2028

### Net Current Asset Position

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
<b>NET CURRENT ASSETS</b>											
<b>CURRENT ASSETS</b>											
Cash and Cash Equivalents	24,595,036	27,282,354	28,118,561	29,938,209	32,649,691	33,841,475	33,349,152	32,982,327	37,092,719	36,365,166	40,952,828
Receivables	1,947,352	1,947,352	1,947,351	1,947,351	1,947,351	1,947,351	1,947,351	1,947,351	1,947,351	1,947,351	1,947,351
Inventories	92,741	92,741	92,741	92,741	92,741	92,741	92,741	92,741	92,741	92,741	92,741
<b>Total Current Assets</b>	<b>26,635,129</b>	<b>29,322,447</b>	<b>30,158,653</b>	<b>31,978,301</b>	<b>34,689,783</b>	<b>35,881,567</b>	<b>35,389,244</b>	<b>35,022,419</b>	<b>39,132,811</b>	<b>38,405,258</b>	<b>42,992,920</b>
<b>CURRENT LIABILITIES</b>											
Payables	2,383,374	2,383,374	2,383,374	2,383,374	2,383,374	2,383,374	2,383,374	2,383,374	2,383,374	2,383,374	2,383,374
Current Portion of Long Term Borrowings	605,330	635,200	666,777	700,169	735,494	772,872	812,438	854,331	898,703	945,714	470,273
Provisions	3,278,582	3,278,582	3,278,582	3,278,582	3,278,582	3,278,582	3,278,582	3,278,582	3,278,582	3,278,582	3,278,582
<b>Total Current Liabilities</b>	<b>6,267,286</b>	<b>6,297,156</b>	<b>6,328,733</b>	<b>6,362,125</b>	<b>6,397,450</b>	<b>6,434,828</b>	<b>6,474,394</b>	<b>6,516,287</b>	<b>6,560,659</b>	<b>6,607,670</b>	<b>6,132,229</b>
<b>NET CURRENT ASSETS</b>	<b>20,367,843</b>	<b>23,025,291</b>	<b>23,829,920</b>	<b>25,616,176</b>	<b>28,292,333</b>	<b>29,446,739</b>	<b>28,914,850</b>	<b>28,506,132</b>	<b>32,572,152</b>	<b>31,797,588</b>	<b>36,860,690</b>
LESS: Restricted Reserves	(17,113,598)	(22,022,987)	(23,171,265)	(24,954,275)	(27,337,958)	(30,039,876)	(29,294,473)	(29,066,525)	(31,735,789)	(32,217,293)	(35,178,599)
ADD: Current Long Term Borrowings	605,330	635,200	666,777	700,169	735,494	772,872	812,438	854,331	898,703	945,714	470,273
<b>OPENING/CLOSING FUNDS</b>	<b>3,859,575</b>	<b>1,637,504</b>	<b>1,325,432</b>	<b>1,362,070</b>	<b>1,689,869</b>	<b>179,735</b>	<b>432,815</b>	<b>293,938</b>	<b>1,735,066</b>	<b>526,009</b>	<b>2,152,365</b>

## Shire of Mundaring Long Term Financial Plan 2019-2028

### Statement of Changes in Equity

	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
<b>EQUITY</b>										
<b>RETAINED SURPLUS</b>										
Balance 1 July	142,320,638	139,730,641	138,788,315	138,709,323	138,279,828	138,149,630	141,552,058	144,343,795	145,233,502	152,140,930
Transfer from / (to) Reserve	(4,909,389)	(1,148,278)	(1,783,010)	(2,383,683)	(2,701,918)	745,403	227,948	(2,669,264)	(481,504)	(2,961,306)
Net Result	2,319,392	205,952	1,704,018	1,954,188	2,571,720	2,657,025	2,563,789	3,558,971	7,388,932	3,765,244
<b>Balance 30 June</b>	<b>139,730,641</b>	<b>138,788,315</b>	<b>138,709,323</b>	<b>138,279,828</b>	<b>138,149,630</b>	<b>141,552,058</b>	<b>144,343,795</b>	<b>145,233,502</b>	<b>152,140,930</b>	<b>152,944,869</b>
<b>CASH BACKED RESERVES</b>										
Balance 1 July	17,113,598	22,022,987	23,171,265	24,954,275	27,337,958	30,039,876	29,294,473	29,066,525	31,735,789	32,217,293
Transfer (from) / to Reserve	4,909,389	1,148,278	1,783,010	2,383,683	2,701,918	(745,403)	(227,948)	2,669,264	481,504	2,961,306
<b>Balance 30 June</b>	<b>22,022,987</b>	<b>23,171,265</b>	<b>24,954,275</b>	<b>27,337,958</b>	<b>30,039,876</b>	<b>29,294,473</b>	<b>29,066,525</b>	<b>31,735,789</b>	<b>32,217,293</b>	<b>35,178,599</b>
<b>ASSET REVALUATION RESERVE</b>										
Balance 1 July	313,811,952	313,811,952	313,811,952	313,811,952	313,811,952	313,811,952	313,811,952	313,811,952	313,811,952	313,811,952
Total Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>313,811,952</b>	<b>313,811,952</b>	<b>313,811,952</b>	<b>313,811,952</b>	<b>313,811,952</b>	<b>313,811,952</b>	<b>313,811,952</b>	<b>313,811,952</b>	<b>313,811,952</b>	<b>313,811,952</b>
<b>TOTAL EQUITY</b>										
<b>Balance 30 June</b>	<b>475,565,580</b>	<b>475,771,532</b>	<b>477,475,550</b>	<b>479,429,738</b>	<b>482,001,458</b>	<b>484,658,483</b>	<b>487,222,272</b>	<b>490,781,243</b>	<b>498,170,175</b>	<b>501,935,420</b>
<b>Net Assets as Balance Sheet</b>	<b>475,565,580</b>	<b>475,771,532</b>	<b>477,475,550</b>	<b>479,429,738</b>	<b>482,001,458</b>	<b>484,658,483</b>	<b>487,222,272</b>	<b>490,781,243</b>	<b>498,170,175</b>	<b>501,935,420</b>

## Shire of Mundaring Long Term Financial Plan 2018-2027

### Rate Setting Statement

	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
<b>REVENUES</b>										
Rate Levies	28,160,287	29,089,576	30,049,532	30,951,018	31,848,598	32,772,207	33,689,829	34,633,144	35,325,807	36,032,323
Other Revenue	23,364,094	19,584,375	21,090,811	20,984,943	21,047,442	21,522,973	21,798,110	22,763,215	26,898,956	23,751,297
<b>Revenues Sub-total</b>	<b>51,524,381</b>	<b>48,673,951</b>	<b>51,140,343</b>	<b>51,935,962</b>	<b>52,896,040</b>	<b>54,295,180</b>	<b>55,487,939</b>	<b>57,396,360</b>	<b>62,224,763</b>	<b>59,783,621</b>
<b>EXPENSES</b>										
All Operating Expenses	(49,204,989)	(48,468,000)	(49,436,325)	(49,981,774)	(50,324,320)	(51,638,155)	(52,924,150)	(53,837,388)	(54,835,832)	(56,018,376)
<b>Net Operating Profit/(Loss)</b>	<b>2,319,392</b>	<b>205,952</b>	<b>1,704,018</b>	<b>1,954,188</b>	<b>2,571,720</b>	<b>2,657,025</b>	<b>2,563,789</b>	<b>3,558,971</b>	<b>7,388,932</b>	<b>3,765,244</b>
<b>NON CASH ITEMS</b>										
(Profit)/Loss on Asset Disposals	(1,724,461)	-	-	-	-	-	-	-	-	-
Depreciation on Assets	7,048,166	6,865,672	6,869,947	6,896,173	6,955,195	7,121,891	7,108,830	7,104,579	7,318,605	7,266,303
<b>Sub-total</b>	<b>5,323,705</b>	<b>6,865,672</b>	<b>6,869,947</b>	<b>6,896,173</b>	<b>6,955,195</b>	<b>7,121,891</b>	<b>7,108,830</b>	<b>7,104,579</b>	<b>7,318,605</b>	<b>7,266,303</b>
<b>CAPITAL EXPENDITURE AND REVENUE</b>										
Purchase Land and Buildings	(355,000)	(650,000)	(340,000)	(340,000)	(700,000)	(4,350,000)	(4,350,000)	(850,000)	(9,350,000)	(350,000)
Infrastructure Assets	(5,139,138)	(4,206,358)	(4,245,558)	(4,363,939)	(4,431,280)	(4,516,273)	(4,236,258)	(4,379,400)	(4,361,258)	(4,331,258)
Purchase Plant and Equipment	(2,130,142)	(1,185,577)	(2,064,113)	(1,228,162)	(3,000,474)	(1,083,050)	(1,000,652)	(951,645)	(1,363,533)	(1,334,405)
Purchase Furniture and Equipment	(18,000)	(32,000)	(22,000)	(22,000)	(27,000)	(22,000)	(37,000)	(27,000)	(27,000)	(27,000)
Proceeds Disposal of Assets	3,291,831	473,717	584,131	515,391	559,118	472,955	396,905	509,218	565,404	544,491
Repayment of Debentures	(605,330)	(635,199)	(666,777)	(700,169)	(735,494)	(772,872)	(812,438)	(854,331)	(898,703)	(945,714)
Proceeds from New Debentures	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	(6,716,149)	(2,848,929)	(2,969,391)	(4,018,203)	(4,552,967)	(4,609,287)	(5,074,974)	(4,057,155)	(10,577,092)	(13,075,482)
Transfers from Reserves	1,806,760	1,700,651	1,186,381	1,634,520	1,851,049	5,354,690	5,302,922	1,387,891	10,095,588	10,114,176
<b>Net Cash From Investing Activities</b>	<b>(9,865,168)</b>	<b>(7,383,695)</b>	<b>(8,537,327)</b>	<b>(8,522,562)</b>	<b>(11,037,048)</b>	<b>(9,525,837)</b>	<b>(9,811,495)</b>	<b>(9,222,422)</b>	<b>(15,916,594)</b>	<b>(9,405,192)</b>
<b>ESTIMATED SURPLUS/(DEFICIT) JULY 1 B/FWD</b>	<b>3,859,575</b>	<b>1,637,504</b>	<b>1,325,432</b>	<b>1,362,070</b>	<b>1,689,869</b>	<b>179,735</b>	<b>432,815</b>	<b>293,938</b>	<b>1,735,066</b>	<b>526,009</b>
<b>ESTIMATED SURPLUS/(DEFICIT) JUNE 30 C/FWD</b>	<b>1,637,504</b>	<b>1,325,432</b>	<b>1,362,070</b>	<b>1,689,869</b>	<b>179,735</b>	<b>432,815</b>	<b>293,938</b>	<b>1,735,066</b>	<b>526,009</b>	<b>2,152,365</b>



## Shire of Mundaring Long Term Financial Plan 2019-2028 Ten Year Capital Works Program

	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
<b>LAND AND BUILDINGS</b>										
Purchase New	-	-	-	-	-	-	-	-	-	-
Renewal & replacement of Buildings	(305,000)	(350,000)	(290,000)	(40,000)	(650,000)	(4,000,000)	(4,300,000)	(500,000)	(9,300,000)	-
New/Upgrade Buildings	(50,000)	(300,000)	(50,000)	(300,000)	(50,000)	(350,000)	(50,000)	(350,000)	(50,000)	(350,000)
<b>Total Land and Buildings</b>	<b>(355,000)</b>	<b>(650,000)</b>	<b>(340,000)</b>	<b>(340,000)</b>	<b>(700,000)</b>	<b>(4,350,000)</b>	<b>(4,350,000)</b>	<b>(850,000)</b>	<b>(9,350,000)</b>	<b>(350,000)</b>
Proceeds from Sale of Land	2,675,000	-	-	-	-	-	-	-	-	-
Book Value Assets Sold	980,000	-	-	-	-	-	-	-	-	-
<b>Profit / (Loss) on Sale</b>	<b>1,695,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>										
Existing Fleet	(2,130,142)	(1,185,577)	(2,064,113)	(1,228,162)	(3,000,474)	(1,083,050)	(1,000,652)	(951,645)	(1,363,533)	(1,334,405)
Additional Vehicles	-	-	-	-	-	-	-	-	-	-
<b>Total Motor Vehicle Purchases</b>	<b>(2,130,142)</b>	<b>(1,185,577)</b>	<b>(2,064,113)</b>	<b>(1,228,162)</b>	<b>(3,000,474)</b>	<b>(1,083,050)</b>	<b>(1,000,652)</b>	<b>(951,645)</b>	<b>(1,363,533)</b>	<b>(1,334,405)</b>
Proceeds of Sale	616,831	473,717	584,131	515,391	559,118	472,955	396,905	509,218	565,404	544,491
Book Value Assets Sold	587,370	473,717	584,131	515,391	559,118	472,955	396,905	509,218	565,404	544,491
<b>Profit / (Loss) on Sale</b>	<b>29,461</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>FURNITURE AND EQUIPMENT</b>										
Replacement	(6,000)	(20,000)	(10,000)	(10,000)	(15,000)	(10,000)	(25,000)	(15,000)	(15,000)	(15,000)
New/Upgrade	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)
	(18,000)	(32,000)	(22,000)	(22,000)	(27,000)	(22,000)	(37,000)	(27,000)	(27,000)	(27,000)
<b>INFRASTRUCTURE</b>										
Renewal	(3,114,558)	(2,924,358)	(3,135,558)	(3,245,939)	(3,304,280)	(3,051,258)	(3,051,258)	(3,194,400)	(3,176,258)	(3,146,258)
New/Upgrade	(2,024,580)	(1,282,000)	(1,110,000)	(1,118,000)	(1,127,000)	(1,465,015)	(1,185,000)	(1,185,000)	(1,185,000)	(1,185,000)
<b>Total Infrastructure</b>	<b>(5,139,138)</b>	<b>(4,206,358)</b>	<b>(4,245,558)</b>	<b>(4,363,939)</b>	<b>(4,431,280)</b>	<b>(4,516,273)</b>	<b>(4,236,258)</b>	<b>(4,379,400)</b>	<b>(4,361,258)</b>	<b>(4,331,258)</b>
<b>CAPITAL WORKS TOTAL</b>	<b>(7,642,280)</b>	<b>(6,073,935)</b>	<b>(6,671,671)</b>	<b>(5,954,101)</b>	<b>(8,158,754)</b>	<b>(9,971,323)</b>	<b>(9,623,910)</b>	<b>(6,208,045)</b>	<b>(15,101,791)</b>	<b>(6,042,663)</b>

## Shire of Mundaring Long Term Financial Plan 2019-2028

### Loan Repayment Schedule

	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
<b>Council Loans</b>										
<b>Opening Loan Liability</b>	11,741,998	11,136,668	10,501,469	9,834,692	9,134,523	8,399,029	7,626,157	6,813,719	5,959,388	5,060,685
New Loans	0	0	0	0	0	0	0	0	0	0
Principal Paid	(605,330)	(635,199)	(666,777)	(700,169)	(735,494)	(772,872)	(812,438)	(854,331)	(898,703)	(945,714)
<b>Closing Loan Liability</b>	<b>11,136,668</b>	<b>10,501,469</b>	<b>9,834,692</b>	<b>9,134,523</b>	<b>8,399,029</b>	<b>7,626,157</b>	<b>6,813,719</b>	<b>5,959,388</b>	<b>5,060,685</b>	<b>4,114,971</b>
Interest Paid	(500,716)	(470,846)	(439,268)	(405,876)	(370,552)	(333,173)	(293,608)	(251,714)	(207,342)	(156,951)
Non-Current Loan Liability	10,501,469	9,834,692	9,134,523	8,399,029	7,626,157	6,813,719	5,959,388	5,060,685	4,114,971	3,644,698

## Shire of Mundaring Long Term Financial Plan 2019-2028

### Fixed Assets and Depreciation

	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
<b>LAND AND BUILDINGS</b>										
Book Value of Land	26,754,702									
Land Disposed	(980,000)	-	-	-	-	-	-	-	-	-
<b>Total Land</b>	<b>25,774,702</b>	<b>25,774,702</b>	<b>25,774,702</b>	<b>25,774,702</b>	<b>25,774,702</b>	<b>25,774,702</b>	<b>25,774,702</b>	<b>25,774,702</b>	<b>25,774,702</b>	<b>25,774,702</b>
<b>Buildings</b>										
Book Value of Buildings	42,689,314									
Buildings Acquired	355,000	650,000	340,000	340,000	700,000	4,350,000	4,350,000	850,000	9,350,000	350,000
<b>Total Buildings</b>	<b>43,044,314</b>	<b>42,420,109</b>	<b>41,487,506</b>	<b>40,582,881</b>	<b>40,065,394</b>	<b>43,213,432</b>	<b>46,267,029</b>	<b>45,729,018</b>	<b>53,707,148</b>	<b>52,445,933</b>
Depreciation	(1,274,205)	(1,272,603)	(1,244,625)	(1,217,486)	(1,201,962)	(1,296,403)	(1,388,011)	(1,371,871)	(1,611,214)	(1,573,378)
<b>Book Value of Buildings</b>	<b>41,770,109</b>	<b>41,147,506</b>	<b>40,242,881</b>	<b>39,365,394</b>	<b>38,863,432</b>	<b>41,917,029</b>	<b>44,879,018</b>	<b>44,357,148</b>	<b>52,095,933</b>	<b>50,872,555</b>
<b>PLANT AND EQUIPMENT</b>										
Existing Plant	7,025,378									
Plant & Equipment Acquisition	2,130,142	1,185,577	2,064,113	1,228,162	3,000,474	1,083,050	1,000,652	951,645	1,363,533	1,334,405
Plant & Equipment Disposal	(587,370)	(473,717)	(584,131)	(515,391)	(559,118)	(472,955)	(396,905)	(509,218)	(565,404)	(544,491)
<b>Total Plant &amp; Equipment</b>	<b>8,568,150</b>	<b>8,608,743</b>	<b>9,469,764</b>	<b>9,527,802</b>	<b>11,281,302</b>	<b>11,136,850</b>	<b>10,928,212</b>	<b>10,573,663</b>	<b>10,595,359</b>	<b>10,620,551</b>
Depreciation	(671,267)	(618,961)	(654,733)	(687,856)	(754,547)	(812,385)	(796,975)	(776,434)	(764,722)	(766,920)
<b>Book Value of Motor Vehicles, Plant &amp; Equipment</b>	<b>7,896,883</b>	<b>7,989,782</b>	<b>8,815,031</b>	<b>8,839,946</b>	<b>10,526,755</b>	<b>10,324,465</b>	<b>10,131,236</b>	<b>9,797,230</b>	<b>9,830,637</b>	<b>9,853,631</b>
<b>FURNITURE AND EQUIPMENT</b>										
Existing Furniture & Equipment	534,429									
Furniture and Equipment Acquired	18,000	32,000	22,000	22,000	27,000	22,000	37,000	27,000	27,000	27,000
<b>Total Furniture &amp; Equipment</b>	<b>552,429</b>	<b>552,200</b>	<b>493,770</b>	<b>443,355</b>	<b>405,501</b>	<b>368,701</b>	<b>352,046</b>	<b>329,014</b>	<b>308,687</b>	<b>291,409</b>
Depreciation	(32,229)	(80,430)	(72,416)	(64,853)	(58,800)	(53,655)	(50,032)	(47,327)	(44,278)	(41,686)
<b>Book Value of Furniture &amp; Equipment</b>	<b>520,200</b>	<b>471,770</b>	<b>421,355</b>	<b>378,501</b>	<b>346,701</b>	<b>315,046</b>	<b>302,014</b>	<b>281,687</b>	<b>264,409</b>	<b>249,723</b>
<b>TOTAL PROPERTY PLANT AND EQUIPMENT</b>										
New Property Plant and Equipment	935,772	1,393,860	1,841,982	1,074,771	3,168,356	4,982,095	4,990,747	1,319,427	10,175,129	1,166,914
<b>Total</b>	<b>77,939,595</b>	<b>77,355,754</b>	<b>77,225,742</b>	<b>76,328,739</b>	<b>77,526,899</b>	<b>80,493,685</b>	<b>83,321,989</b>	<b>82,406,398</b>	<b>90,385,896</b>	<b>89,132,595</b>
Depreciation	(1,977,701)	(1,971,994)	(1,971,774)	(1,970,196)	(2,015,309)	(2,162,443)	(2,235,018)	(2,195,631)	(2,420,215)	(2,381,984)
<b>Book Value of Total Property Plant and Equipment</b>	<b>75,961,894</b>	<b>75,383,760</b>	<b>75,253,968</b>	<b>74,358,543</b>	<b>75,511,590</b>	<b>78,331,242</b>	<b>81,086,971</b>	<b>80,210,767</b>	<b>87,965,681</b>	<b>86,750,611</b>
<b>INFRASTRUCTURE (ALL)</b>										
Existing Infrastructure	367,314,756									
New Infrastructure Developed	5,139,138	4,206,358	4,245,558	4,363,939	4,431,280	4,516,273	4,236,258	4,379,400	4,361,258	4,331,258
<b>Total Infrastructure</b>	<b>372,453,894</b>	<b>371,589,787</b>	<b>370,941,667</b>	<b>370,407,433</b>	<b>369,912,736</b>	<b>369,489,123</b>	<b>368,765,933</b>	<b>368,271,522</b>	<b>367,723,833</b>	<b>367,156,700</b>
Depreciation	(5,070,465)	(4,893,678)	(4,898,173)	(4,925,977)	(4,939,886)	(4,959,448)	(4,873,812)	(4,908,947)	(4,898,391)	(4,884,319)
<b>Book Value Infrastructure</b>	<b>367,383,429</b>	<b>366,696,109</b>	<b>366,043,494</b>	<b>365,481,456</b>	<b>364,972,850</b>	<b>364,529,675</b>	<b>363,892,122</b>	<b>363,362,575</b>	<b>362,825,442</b>	<b>362,272,381</b>
<b>Total Assets</b>	<b>443,345,323</b>	<b>442,079,869</b>	<b>441,297,462</b>	<b>439,839,999</b>	<b>440,484,440</b>	<b>442,860,917</b>	<b>444,979,093</b>	<b>443,573,341</b>	<b>450,791,123</b>	<b>449,022,992</b>
<b>Total Depreciation</b>	<b>(7,048,166)</b>	<b>(6,865,672)</b>	<b>(6,869,947)</b>	<b>(6,896,173)</b>	<b>(6,955,195)</b>	<b>(7,121,891)</b>	<b>(7,108,830)</b>	<b>(7,104,579)</b>	<b>(7,318,605)</b>	<b>(7,266,303)</b>

## Shire of Mundaring Long Term Financial Plan 2019-2028

### Cash Reserves

	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
<b>PLANT RESERVE</b>										
Opening Balance	878,889	727,187	741,223	786,784	800,634	744,713	857,545	979,550	1,265,884	1,201,802
Transfer to Reserve	729,609	725,896	725,543	726,621	725,435	722,927	725,752	728,760	734,048	731,721
Transfer From Reserve	(881,311)	(711,860)	(679,982)	(712,771)	(781,356)	(610,095)	(603,747)	(442,427)	(798,129)	(789,914)
<b>Balance 30 June</b>	<b>727,187</b>	<b>741,223</b>	<b>786,784</b>	<b>800,634</b>	<b>744,713</b>	<b>857,545</b>	<b>979,550</b>	<b>1,265,884</b>	<b>1,201,802</b>	<b>1,143,609</b>
<b>CIVIC FACILITIES RESERVE</b>										
Opening Balance	5,904,862	7,596,556	8,274,372	9,336,177	11,449,562	13,731,181	12,491,869	11,736,100	13,481,327	13,280,122
Transfer to Reserve	1,941,143	1,158,417	1,272,204	2,302,134	2,847,163	2,901,363	3,358,252	2,330,692	8,850,254	11,337,715
Transfer From Reserve	(249,449)	(480,601)	(210,399)	(188,749)	(565,544)	(4,140,675)	(4,114,021)	(585,464)	(9,051,459)	(9,018,645)
<b>Balance 30 June</b>	<b>7,596,556</b>	<b>8,274,372</b>	<b>9,336,177</b>	<b>11,449,562</b>	<b>13,731,181</b>	<b>12,491,869</b>	<b>11,736,100</b>	<b>13,481,327</b>	<b>13,280,122</b>	<b>15,599,193</b>
<b>CAPITAL INVESTMENT RESERVE</b>										
Opening Balance	3,896,605	6,571,605	6,571,605	6,571,605	6,571,605	6,571,605	6,571,605	6,571,605	6,571,605	6,571,605
Transfer to Reserve	2,675,000	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>6,571,605</b>	<b>6,571,605</b>	<b>6,571,605</b>	<b>6,571,605</b>	<b>6,571,605</b>	<b>6,571,605</b>	<b>6,571,605</b>	<b>6,571,605</b>	<b>6,571,605</b>	<b>6,571,605</b>
<b>CAPITAL INCOME RESERVE</b>										
Opening Balance	3,394,195	3,582,217	3,977,226	4,441,215	4,481,090	4,914,112	5,160,901	5,392,060	5,927,143	6,464,285
Transfer to Reserve	493,022	505,009	513,989	526,875	519,021	526,790	531,159	535,084	537,141	547,538
Transfer From Reserve	(305,000)	(110,000)	(50,000)	(487,000)	(86,000)	(280,000)	(300,000)	-	-	-
<b>Balance 30 June</b>	<b>3,582,217</b>	<b>3,977,226</b>	<b>4,441,215</b>	<b>4,481,090</b>	<b>4,914,112</b>	<b>5,160,901</b>	<b>5,392,060</b>	<b>5,927,143</b>	<b>6,464,285</b>	<b>7,011,822</b>
<b>GRAVEL REHABILITATION RESERVE</b>										
Opening Balance	22,585	76,316	17,912	71,501	126,815	69,660	124,697	181,273	125,381	181,638
Transfer to Reserve	89,731	91,596	89,589	91,314	92,845	91,036	92,576	94,108	92,257	93,619
Transfer From Reserve	(36,000)	(150,000)	(36,000)	(36,000)	(150,000)	(36,000)	(36,000)	(150,000)	(36,000)	(36,000)
<b>Balance 30 June</b>	<b>76,316</b>	<b>17,912</b>	<b>71,501</b>	<b>126,815</b>	<b>69,660</b>	<b>124,697</b>	<b>181,273</b>	<b>125,381</b>	<b>181,638</b>	<b>239,257</b>
<b>INFORMATION TECHNOLOGY RESERVE</b>										
Opening Balance	826,748	893,510	963,905	1,035,615	1,109,129	1,182,759	1,257,331	1,333,390	1,410,961	1,487,619
Transfer to Reserve	66,762	70,395	71,710	73,514	73,630	74,572	76,059	77,571	76,658	77,830
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>893,510</b>	<b>963,905</b>	<b>1,035,615</b>	<b>1,109,129</b>	<b>1,182,759</b>	<b>1,257,331</b>	<b>1,333,390</b>	<b>1,410,961</b>	<b>1,487,619</b>	<b>1,565,449</b>
<b>LSL RESERVE</b>										
Opening Balance	130,689	565,919	585,170	604,421	623,981	642,901	661,693	680,669	699,849	718,031
Transfer to Reserve	654,230	229,251	229,250	229,560	228,920	228,792	228,977	229,179	228,183	228,260
Transfer From Reserve	(219,000)	(210,000)	(210,000)	(210,000)	(210,000)	(210,000)	(210,000)	(210,000)	(210,000)	(210,000)
<b>Balance 30 June</b>	<b>565,919</b>	<b>585,170</b>	<b>604,421</b>	<b>623,981</b>	<b>642,901</b>	<b>661,693</b>	<b>680,669</b>	<b>699,849</b>	<b>718,031</b>	<b>736,291</b>
<b>CHILD CARE RESERVE</b>										
Opening Balance	2,059,025	2,009,677	2,039,852	2,106,957	2,175,142	2,182,945	2,168,833	2,191,878	2,253,639	2,312,191
Transfer to Reserve	66,652	68,365	67,105	68,185	65,953	63,808	62,200	61,761	58,551	58,799
Transfer From Reserve	(116,000)	(38,190)	-	-	(58,149)	(77,920)	(39,154)	-	-	(59,617)
<b>Balance 30 June</b>	<b>2,009,677</b>	<b>2,039,852</b>	<b>2,106,957</b>	<b>2,175,142</b>	<b>2,182,945</b>	<b>2,168,833</b>	<b>2,191,878</b>	<b>2,253,639</b>	<b>2,312,191</b>	<b>2,311,373</b>
<b>UNSPENT GRANTS RESERVE</b>										
Opening Balance	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL RESERVES</b>										
Opening Balance	17,113,598	22,022,987	23,171,265	24,954,275	27,337,958	30,039,876	29,294,473	29,066,525	31,735,789	32,217,293
Transfer to Reserve	6,716,149	2,848,929	2,969,391	4,018,203	4,552,967	4,609,287	5,074,974	4,057,155	10,577,092	13,075,482
Transfer From Reserve	(1,806,760)	(1,700,651)	(1,186,381)	(1,634,520)	(1,851,049)	(5,354,690)	(5,302,922)	(1,387,891)	(10,095,588)	(10,114,176)
<b>Total Reserves 30 June</b>	<b>22,022,987</b>	<b>23,171,265</b>	<b>24,954,275</b>	<b>27,337,958</b>	<b>30,039,876</b>	<b>29,294,473</b>	<b>29,066,525</b>	<b>31,735,789</b>	<b>32,217,293</b>	<b>35,178,599</b>

## Shire of Mundaring Long Term Financial Plan 2019-2028

### Key Performance Indicators

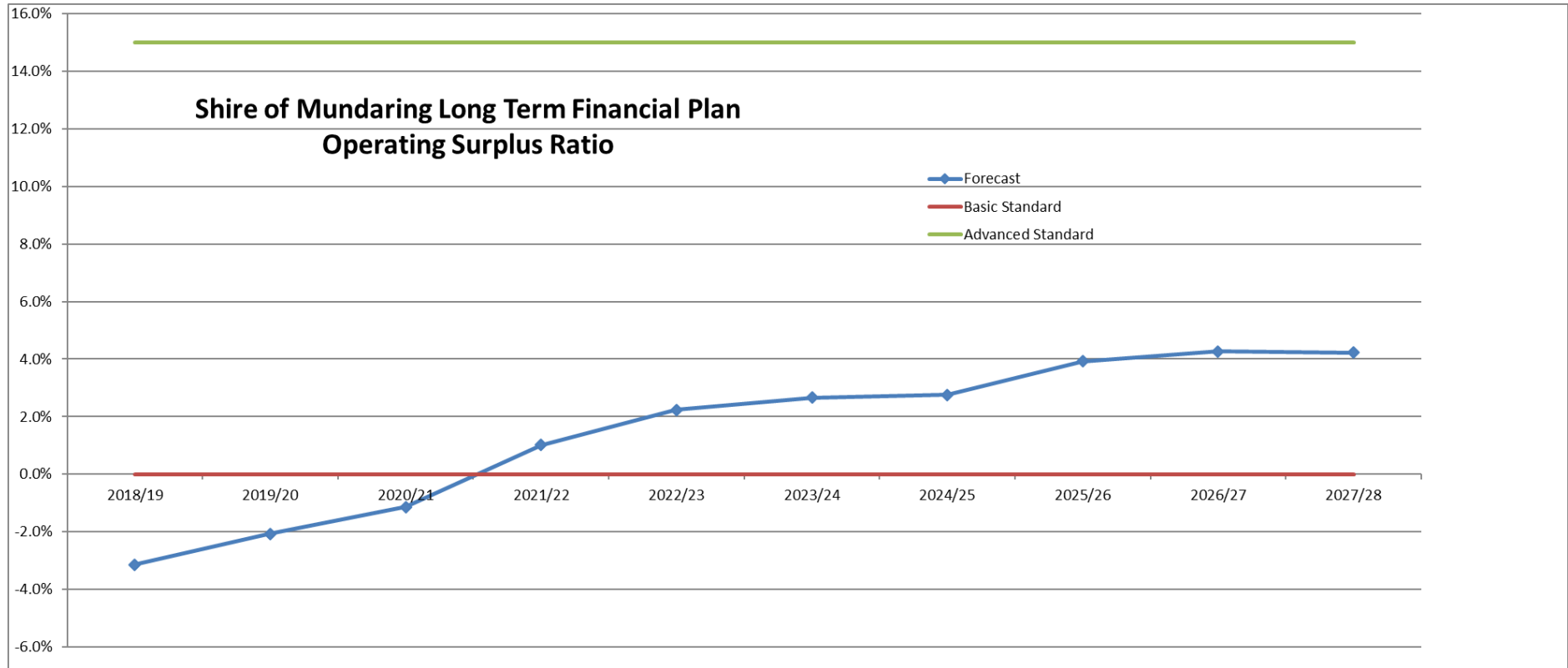
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
<b>OPERATING SURPLUS RATIO</b>										
Operating Revenue	47,867,132	47,563,316	48,920,895	50,454,039	51,392,447	52,952,154	54,319,064	55,880,066	57,104,719	58,313,599
Less Operating Exp incl interest & depreciation	(49,201,059)	(48,468,000)	(49,436,325)	(49,981,774)	(50,324,320)	(51,638,155)	(52,924,150)	(53,837,388)	(54,835,832)	(56,018,376)
= Net Operating Surplus	(1,333,927)	(904,683)	(515,430)	472,265.2	1,068,127.5	1,313,999.6	1,394,914.0	2,042,677.8	2,268,887.4	2,295,222.9
Divided by Own Source Revenue	42,500,430	43,738,110	45,078,471	46,504,303	47,828,374	49,304,046	50,579,753	52,017,700	53,145,794	54,255,701
<b>Basic Ratio Target - (+ve) Between 0% and 15%</b>	-3.14%	-2.07%	-1.14%	1.02%	2.23%	2.67%	2.76%	3.93%	4.27%	4.23%
<b>Advanced Ratio Target &gt; 15%</b>										
<b>CURRENT RATIO</b>										
Current Assets	29,322,447	30,158,653	31,978,301	34,689,783	35,881,567	35,389,244	35,022,419	39,132,811	38,405,258	42,992,920
Less Restricted Assets	(22,022,987)	(23,171,265)	(24,954,275)	(27,337,958)	(30,039,876)	(29,294,473)	(29,066,525)	(31,735,789)	(32,217,293)	(35,178,599)
= Net Current Assets	7,299,460	6,987,388	7,024,026	7,351,825	5,841,691	6,094,771	5,955,894	7,397,022	6,187,965	7,814,321
Divided by Current Liabilities less	6,297,156	6,328,733	6,362,125	6,397,450	6,434,828	6,474,394	6,516,287	6,560,659	6,607,670	6,132,229
Current Liabilities ass'd with Restricted Assets	(565,919)	(585,170)	(604,421)	(623,981)	(642,901)	(661,693)	(680,669)	(699,849)	(718,031)	(736,291)
= Net Current Liabilities	5,731,237	5,743,563	5,757,704	5,773,469	5,791,927	5,812,701	5,835,618	5,860,810	5,889,639	5,395,939
<b>Ratio Target &gt; or = to 1:1</b>	1.27	1.22	1.22	1.27	1.01	1.05	1.02	1.26	1.05	1.45
<b>OWN SOURCE REVENUE COVERAGE RATIO</b>										
Total Own Source Revenue	42,500,430	43,738,110	45,078,471	46,504,303	47,828,374	49,304,046	50,579,753	52,017,700	53,145,794	54,255,701
Divided by Total Expenses	49,201,059	48,468,000	49,436,325	49,981,774	50,324,320	51,638,155	52,924,150	53,837,388	54,835,832	56,018,376
<b>Ratio Target &gt; or = to 60%</b>	86.4%	90.2%	91.2%	93.0%	95.0%	95.5%	95.6%	96.6%	96.9%	96.9%
<b>DEBT SERVICE COVERAGE RATIO</b>										
Operating Surplus before Interest & Depreciation	47,867,132	47,563,316	48,920,895	50,454,039	51,392,447	52,952,154	54,319,064	55,880,066	57,104,719	58,313,599
= Operating Revenue	47,867,132	47,563,316	48,920,895	50,454,039	51,392,447	52,952,154	54,319,064	55,880,066	57,104,719	58,313,599
Less Operating Expenses	(49,201,059)	(48,468,000)	(49,436,325)	(49,981,774)	(50,324,320)	(51,638,155)	(52,924,150)	(53,837,388)	(54,835,832)	(56,018,376)
Except Interest Expense and Depreciation	7,548,882	7,336,518	7,309,215	7,302,049	7,325,747	7,455,064	7,402,438	7,356,293	7,525,947	7,423,254
= OSBID	6,214,955	6,431,835	6,793,785	7,774,314	8,393,874	8,769,064	8,797,352	9,398,970	9,794,835	9,718,477
Divided by Principal and Interest	1,106,046	1,106,045	1,106,045	1,106,045	1,106,046	1,106,045	1,106,046	1,106,045	1,106,045	1,102,665
<b>Ratio Target &gt; or = 2</b>	6	6	6	7	8	8	8	8	9	9
<b>ASSET SUSTAINABILITY RATIO</b>										
Capital Renewal Expenditure	6,555,700	5,479,935	6,499,671	5,524,101	7,969,754	9,144,308	9,376,910	5,661,045	14,854,791	4,595,663
Divided by Depreciation Expense	7,048,166	6,865,672	6,869,947	6,896,173	6,955,195	7,121,891	7,108,830	7,104,579	7,318,605	7,266,303
<b>Ratio Target 95% to 105%</b>	93.0%	79.8%	94.6%	80.1%	114.6%	128.4%	131.9%	79.7%	203.0%	63.2%
<b>ASSET CONSUMPTION RATIO</b>										
Deprec'd Replace't Cost Assets (Written Down Value)	443,345,323	442,079,869	441,297,462	439,839,999	440,484,440	442,860,917	444,979,093	443,573,341	450,791,123	449,022,992
Divided by Current Replacement Cost	451,373,489	456,973,707	463,061,247	468,499,957	476,099,593	485,597,961	494,824,966	500,523,793	515,060,180	520,558,352
<b>Ratio Target 50% to 75%</b>	98.2%	96.7%	95.3%	93.9%	92.5%	91.2%	89.9%	88.6%	87.5%	86.3%
<b>ASSET RENEWAL FUNDING RATIO</b>										
Net Present Value of Planned Renewal Expenditure	(61,768,448)	-	-	-	-	-	-	-	-	-
Divided by NPV of Asset Mgmt Plan Projections	(61,768,448)	-	-	-	-	-	-	-	-	-
<b>Ratio Target &gt; or = to 95%</b>	100%	N/a	N/a	N/a	N/a	N/a	N/a	N/a	N/a	N/a

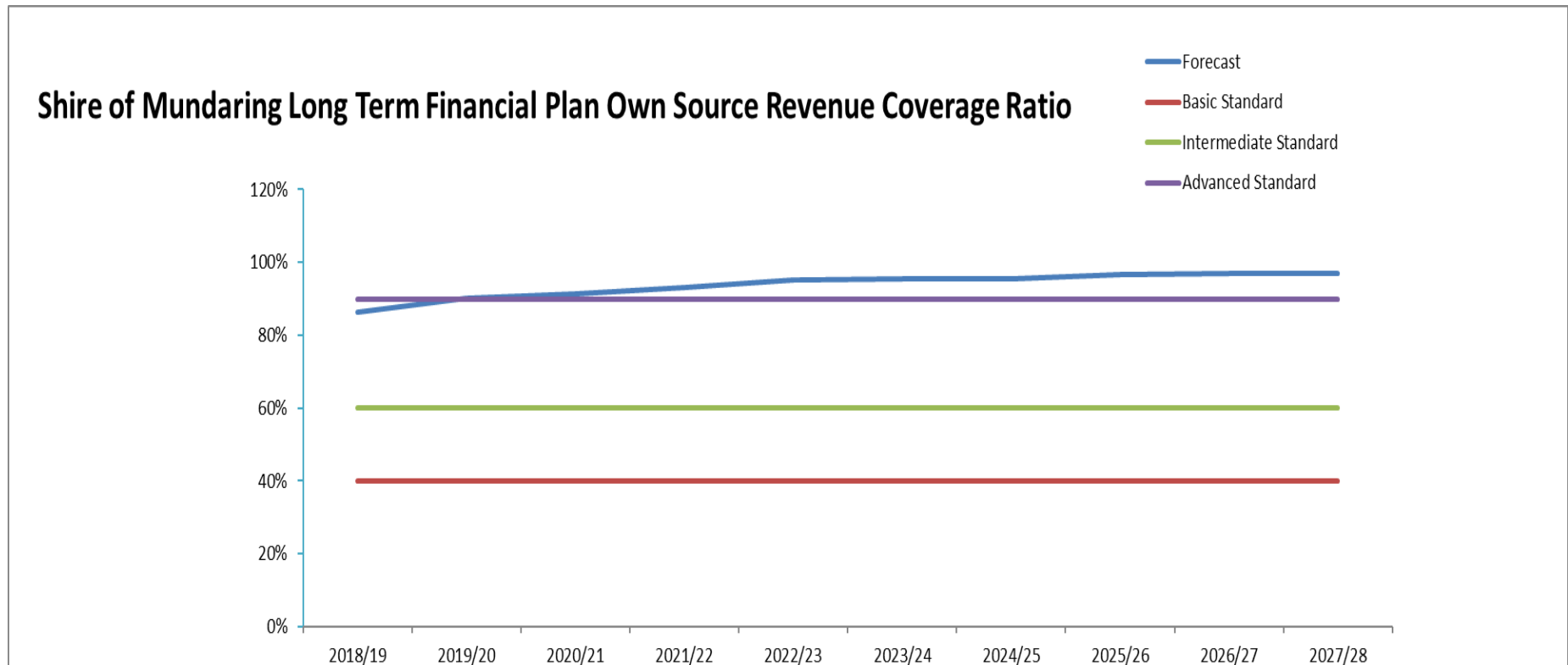
## Shire of Mundaring Long Term Financial Plan 2019-2028

### Variable Assumptions Underpinning the Plan

	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
<b>OPERATING REVENUES</b>									
Rates - Annual Increase in Rate Yield	3.30%	3.30%	3.00%	2.90%	2.90%	2.80%	2.80%	2.00%	2.00%
Rates - Annual Increase	2.80%	2.80%	2.50%	2.40%	2.40%	2.30%	2.30%	1.50%	1.50%
Rates - Annual Growth	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Operating Grants, Subsidies and Contributions	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Non-Operating Grants, Subsidies and Contributions	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Fees and Charges	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Interest Earnings	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other Revenue	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
<b>OPERATING EXPENSES</b>									
Employee Costs	2.25%	2.00%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Materials and Contracts	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Utility Charges	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Insurance Expense	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other Expenditure	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

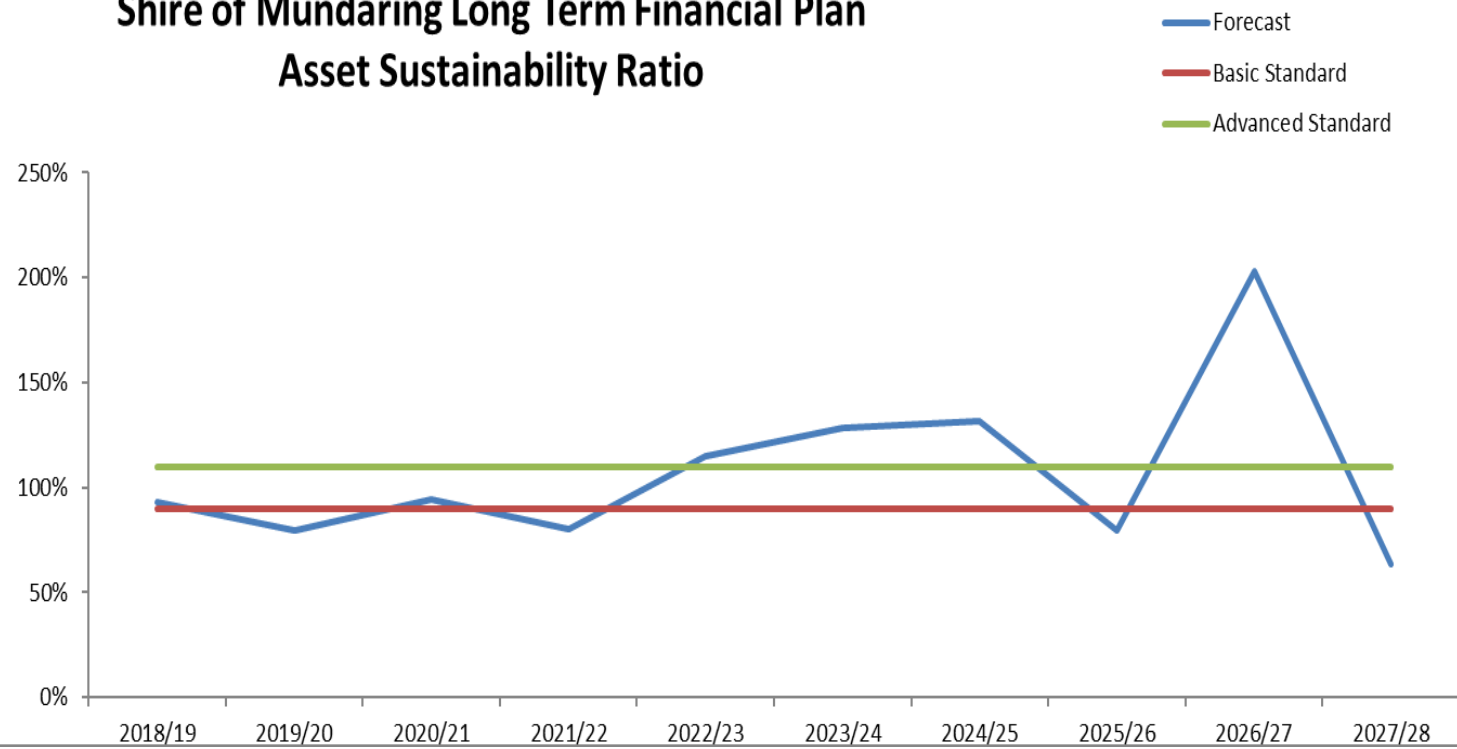
## Attachment 2 - Graphs (ratios)

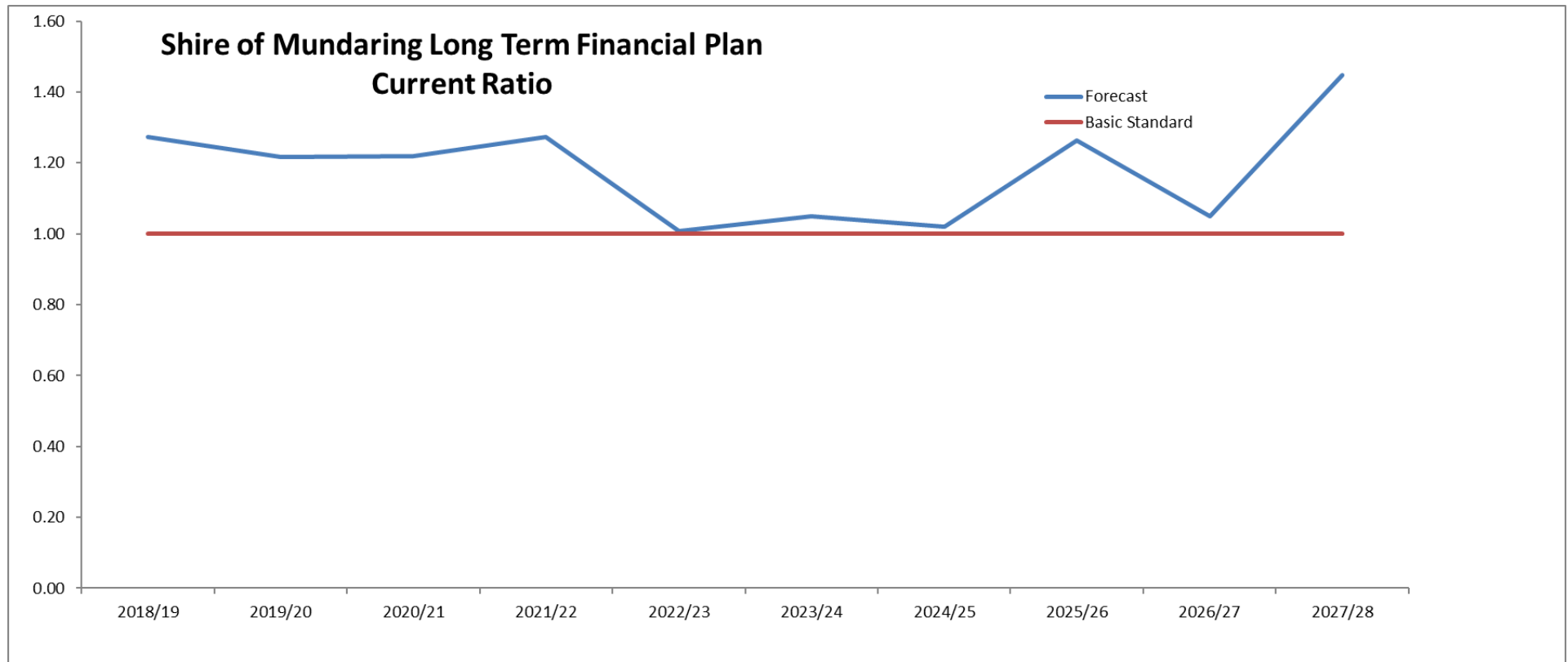


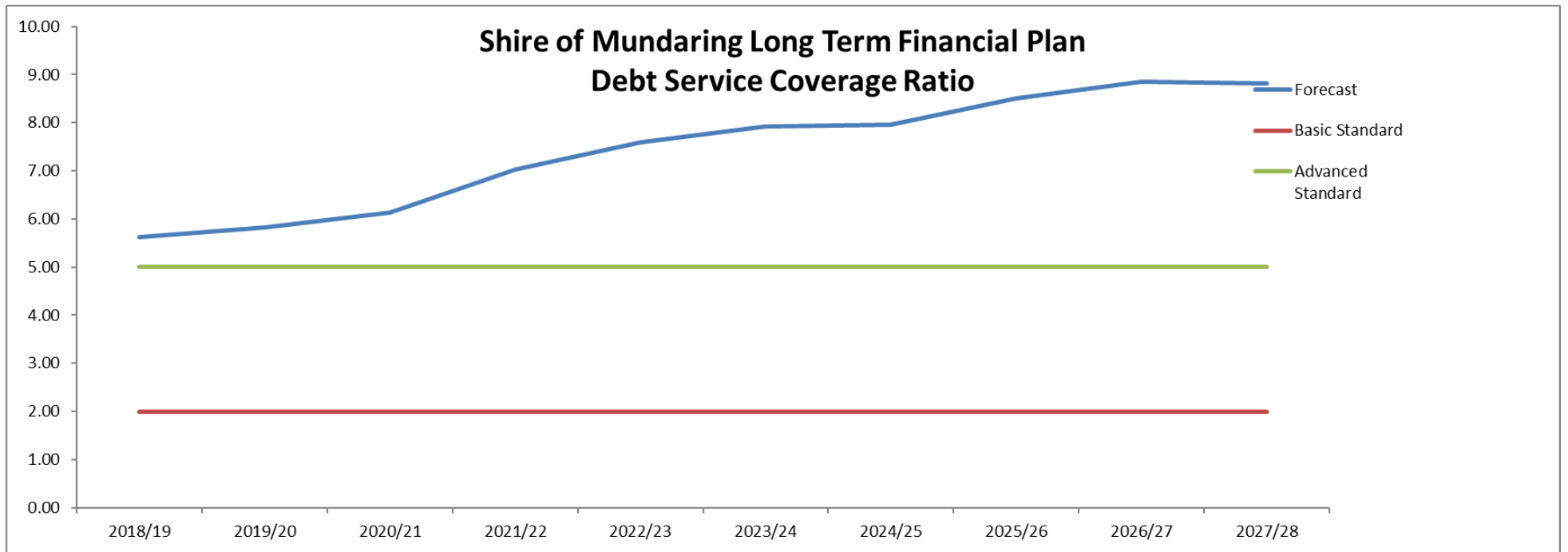




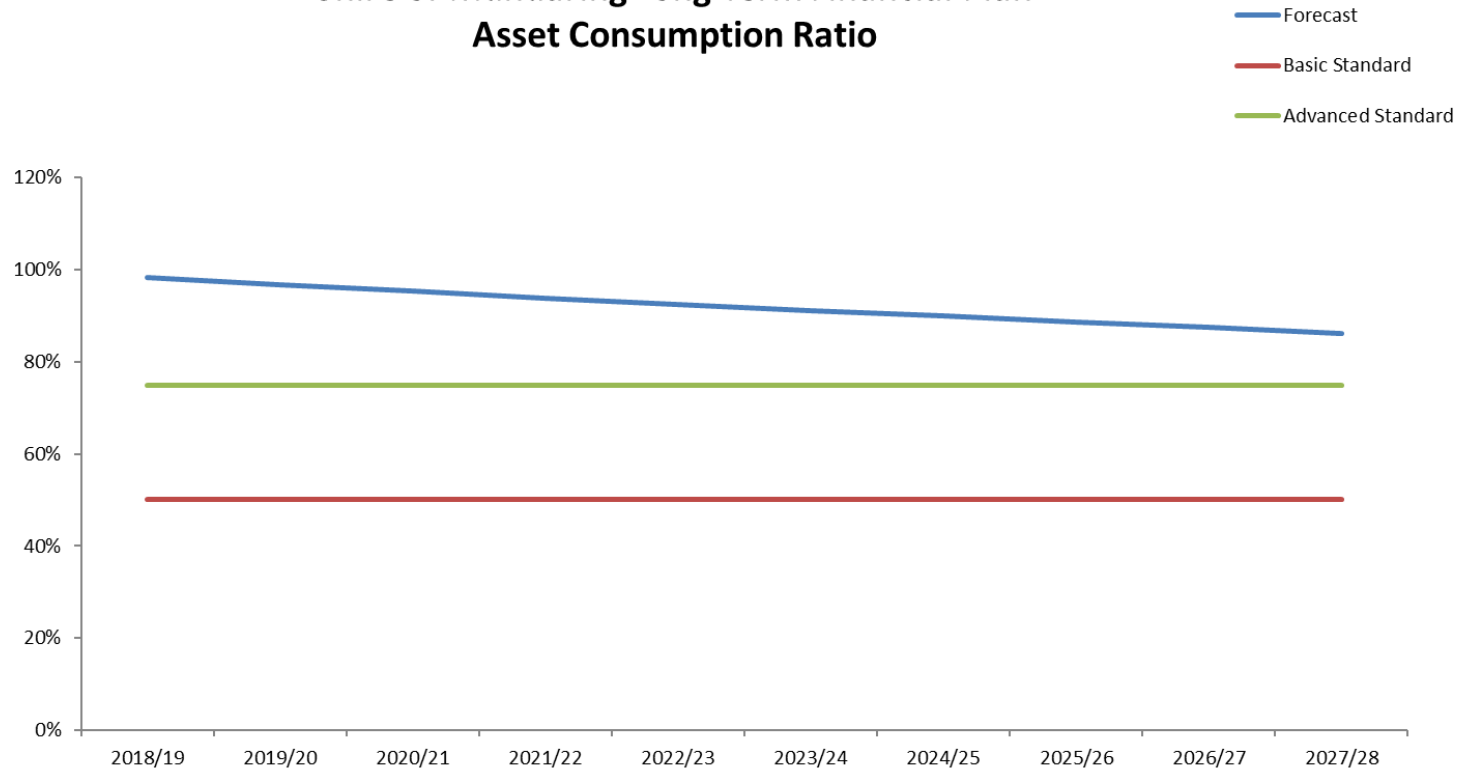
## Shire of Mundaring Long Term Financial Plan Asset Sustainability Ratio







### Shire of Mundaring Long Term Financial Plan Asset Consumption Ratio



## **Attachment 3 – Sensitivity and Scenario Analysis**

Sensitivity analyses have been undertaken of the key assumptions most likely to impact the achievement of the LTFP's financial targets. The key assumptions tested were:

- income: rates revenue, operating grants, fees and charges; and
- expenditure: employment costs, other operating expenses.

This data informs the scenario modelling in the following attachment.

### **A. ADDITIONAL INCOME**

- An additional increase of 1.0% p.a. in rates would provide an additional \$15.2 million in revenue over the life of the plan.
- An extra 1% p.a. received in Fees and Charges would provide an additional \$6.8 million over the life of the plan.
- Extra income would be allocated to asset renewal and maintenance.

### **B. LESS INCOME**

- A reduction of 1.0% p.a. in rates income less than forecast would result in income being reduced by an estimated \$14.4 million over the life of the plan.
- 1% less p.a. received in Fees and Charges would result in a \$6.4 million shortfall over the life of the plan.
- Lower income would result in a reduction of services and/or less asset renewals and maintenance being undertaken.

### **C. LOWER COSTS**

- A 1% p.a. reduction in employee costs than what has been forecast provides an estimated \$7.3 million in savings over the life of the plan.
- If budget constraints on other operating costs e.g. Materials and Contracts were tightened by a further 1%, it would save an estimated \$9.4 million over the life the plan.

### **D. HIGHER COSTS**

- A 1% p.a. increase in employee costs above what has been anticipated would require an estimated additional \$7.6 million in funding over the life of the plan.
- If other operating costs rose at 1% p.a. more than forecast, this would amount to an estimated \$9.9 million in extra costs over the life of the plan.

## Attachment 4 – 10 Year Capital Works Program

### Bridges

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
BURKINSHAW ROAD FOOTBRIDGE	Replace footbridge over Nyannia Creek	0	0	0	0	55,000	0	0	0	0	0
GLEN RD BRIDGE	Timber Bridge - Upgrade guardrails	0	0	53,000	0	0	0	0	0	0	0
RAHNIE ROAD	Guardrails to protect two culverts (staged)	52,000	52,000	0	0	0	0	0	0	0	0
SCOTT ST BRIDGE	Timber Bridge upgrade - bridge #4512	0	0	0	54,000	0	0	0	0	0	0
SEXTON ST	Pedestrian footbridge Keane St to RRHT	0	0	0	0	0	0	0	55,000	55,000	0
WORKS YET TO BE DETERMINED	To be determined from Biannual inspections	0	0	0	0	0	55,000	55,000	0	0	55,000
<b>Total</b>		52,000	52,000	53,000	54,000	55,000	55,000	55,000	55,000	55,000	55,000

## Building Preventative Maintenance

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Administration Building	External paint	0	12,850	0	0	0	0	0	0	0	12,850
Administration Building	Internal paint	2,000	25,800	0	0	0	0	0	25,800	0	0
Administration Building	Replace carpets	0	62,000	0	0	0	0	0	0	0	0
Administration Building	Replace elec doors	0	0	35,300	0	0	0	0	0	0	0
Administration Building	Repl flouro tubes	0	0	0	0	0	6,200	0	0	0	0
Administration Building	Replace paper dispensers	2,000	0	0	0	0	0	0	0	0	0
Bailup Park Equestrian Centre	Internal and external paint	10,100	0	0	0	0	0	0	3,000	5,000	0
Bilgoman Pool	External paint	0	10,000	0	0	0	0	16,000	0	5,000	0
Bilgoman Pool	Internal paint	1,020	0	0	0	0	0	0	15,000	0	0
Bilgoman Pool	Paint equipment	0	0	0	0	0	4,000	0	0	0	17,100
Bilgoman Pool	Paving/slabs	1,020	1,000	4,000	0	0	2,000	0	0	1,000	0
Bilgoman Pool	Plumbing Fixture Repairs and Upgrades	6,000	0	0	0	0	5,000	0	0	2,000	0
Bilgoman Pool	Recover shades	0	0	12,000	0	0	5,000	0	5,000	5,000	0
Bilgoman Pool	Repair scum gutter	0	2,000	0	0	0	0	0	0	0	5,700
Bilgoman Pool	Replace changeroom benches	0	0	0	0	0	0	0	0	2,700	0
Bilgoman Pool	Replace cisterns	0	0	0	0	0	0	0	10,000	0	0
Bilgoman Pool	Replace fencing	0	0	0	16,000	0	0	0	0	0	0
Bilgoman Pool	Replace roller doors	0	0	0	0	16,000	0	0	0	0	0
Boya Community Centre	External and Internal paint	0	0	0	0	0	30,600	0	8,150	0	0
Boya Community Centre	Pump septics	0	0	0	0	0	0	0	0	3,700	0
Boya/Helena Valley Changerooms	Internal and external paint	0	0	0	0	0	10,100	0	0	0	0
Boya/Helena Valley Changerooms	Replace HWU	5,200	1	0	0	0	0	0	0	0	0
Boya/Helena Valley Changerooms	Replace main roof	0	2	30,000	0	0	0	0	0	0	0

## Building Preventative Maintenance

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Boya/Helena Valley Changerooms	Replace verandah	0	3	0	0	0	0	0	28,400	0	0
Brown Park Community Centre	External paint	0	0	16,500	0	0	0	0	0	0	0
Brown Park Community Centre	Internal paint	12,600	0	0	0	0	0	0	12,350	0	0
Brown Park Community Centre	Replace airconditioning	0	0	0	0	0	0	91,800	0	0	0
Brown Park Community Centre	Replace carpets	0	0	0	0	0	25,100	0	0	0	24,600
Brown Park Community Centre	Replace ceiling and lights	25,500	0	0	0	0	0	0	0	0	0
Brown Park Community Centre	Replace HWUnit	0	0	3,150	0	0	3,150	0	0	0	0
Brown Park Community Centre	Replace roof	0	0	0	0	0	0	0	0	97,200	0
Brown Park Rugby Club	External paint	0	0	8,350	0	0	0	0	0	0	8,200
Brown Park Rugby Club	Internal paint	0	5,400	0	0	0	0	0	0	5,400	0
Brown Park Rugby Club	Replace roof	0	0	0	0	0	0	0	24,600	0	0
Brown Park Youth Centre	External paint	0	0	0	0	0	8,600	0	0	0	8,600
Brown Park Youth Centre	Internal paint	0	0	0	0	0	11,000	0	0	0	0
Bruce Douglas Pavilion	External paint	0	0	0	0	5,300	0	0	0	0	5,200
Bruce Douglas Pavilion	Gutter replacement	10,000	0	0	0	0	0	0	0	0	0
Bruce Douglas Pavilion	Internal paint	10,000	0	0	0	0	0	0	0	0	0
Chidlow Green Public Toilets	Internal and external paint	0	0	4,100	0	0	0	0	0	0	0
Chidlow Green Public Toilets	Pump Septics	0	0	0	0	0	0	0	1,850	0	0
Chidlow Health Clinic	Internal and external paint	6,890	0	0	0	0	6,750	0	0	0	0
Chidlow Playgroup	External paint	3,000	0	0	0	0	0	0	3,000	0	0
Chidlow Playgroup	Floor coverings	0	0	8,150	0	0	0	0	0	0	0
Chidlow Playgroup	Internal paint	4,800	0	0	0	0	5,000	0	0	0	0
Chidlow Playgroup	Replace gutters	0	0	0	0	0	0	0	0	5,900	0
Chidlow Recreation Pavilion	External paint	0	0	0	0	0	0	0	9,300	0	0
Chidlow Recreation Pavilion	Internal paint	0	7,950	0	0	0	0	0	0	7,950	0
Chidlow Recreation Pavilion	Pump septics	0	0	0	0	0	0	1,850	0	0	0
Chidlow Recreation Pavilion	Replace HWU's	0	0	0	0	0	0	0	0	0	4,900



## Building Preventative Maintenance

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Chidlow Recreation Pavilion	Strip & reseal floor	0	0	0	0	0	0	12,200	0	0	0
Children Services Office Midvale	External paint	0	0	0	0	0	0	0	5,200	0	0
Children Services Office Midvale	Internal paint	0	9,400	0	0	0	0	9,400	0	0	0
Darlington Hall	External paint	0	0		0	0	0	12,000	0	0	0
Darlington Hall	Internal paint	0	0	11,000	0	0	0	0	0	0	10,800
Darlington Hall	Pump septics	0	0	0	0	0	0	0	0	1,850	0
Darlington Hall	Repl toilets roof	0	20,200	0	0	0	0	0	0	0	0
Darlington Hall	Replace lesser hall floor	0	0	0	25,000	0	0	0	0	0	0
Darlington Hall	Replace main flr	0	0	0	50,000	0	0	0	0	0	0
Darlington Oval Changerooms	External paint	0	0	0	0	0	0	7,750	0	0	0
Darlington Oval Changerooms	Internal paint	0	5,400	0	0	0	0	0	0	5,400	0
Darlington Playgroup	External paint	0		4,100	0	0	0	0	0	0	0
Darlington Playgroup	Internal paint	0	6,650	0	0	0	0	6,650	0	0	0
Darlington Playgroup	Replace roof	0	0	0	0	0	0	24,300	0	0	0
Darlington Playgroup	Seal roof tiles	0	10,000	0	0	0	0	0	0	0	0
Darlington Public Toilets	Internal paint	0	0	0	5,300	0	0	0	0	0	0
Darlington Scouts	External paint	0	0	0	10,000	0	0	0	0	0	0
Glen Forrest Hall	External paint	0	0	0	4,100	0	0	0	0	0	0
Glen Forrest Hall	Internal paint	0	0	0	0	0	0	5,300	0	0	0
Glen Forrest Hall	Replace HWU	0	0	0	2,550	0	0	0	0	0	0
Glen Forrest Health Clinic	Paint internal and external	0	0	7,050	0	0	0	0	0	0	0
Glen Forrest Health Clinic	Replace HWU	0	0	0	0	1,850	0	0	0	0	0
Glen Forrest Oval Changerooms	External paint	0	4,200	0	0	0	0	0	4,200	0	0
Glen Forrest Oval Changerooms	Internal paint	0	0	0	3,100	0	0	0	0	0	0
Glen Forrest Oval Changerooms	Replace HWU's	0	0	0	0	0	0	0	0	0	3,600
Glen Forrest Oval Changerooms	Replace verandah	0	0	0	29,000	0	0	0	0	0	0
Glen Forrest Playgroup	External paint	0	0	3,800	0	0	0	0	0	0	0

## Building Preventative Maintenance

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Glen Forrest Playgroup	Floor coverings	0	0	0	0	0	0	5,000	0	0	0
Glen Forrest Playgroup	Internal paint	0	0	5,300	0	0	0	0	0	0	0
Glen Forrest Playgroup	Timber repairs	0	0	0	0	0	0	0	0	12,200	0
Glen Forrest Sporting Club	External paint	0	0	10,000	0	0	0	0	0	0	0
Glen Forrest Sporting Club	Internal paint	0	0	0	0	10,000	0	0	0	0	0
Glen Forrest Station Masters House	Int & ext paint	0	0	0	0	16,000	0	0	0	0	0
Harry Riseborough Oval Pavilion	External paint	0	0	0	0	0	10,700	0	0	0	10,500
Harry Riseborough Oval Pavilion	Internal paint	0	0	7,250	0	0	0	0	0	0	0
Harry Riseborough Oval Pavilion	Pump septic	0	1,850	0	0	0	0	0	0	1,850	0
Hub of the Hills	External paint	0	0	0	0	0	0	4,500	0	0	0
Hub of the Hills	Internal paint	0	13,050	0	0	0	0	0	0	13,050	0
Hub of the Hills	Replace gas stoves	26,010	0	0	0	0	0	0	0	0	0
Hub of the Hills	Replace hot water units	0	0	0	3,850	0	0	0	0	0	0
Lake Leschenaultia Buildings	External paint	0	5,350	0	0	0	0	0	5,350	0	0
Lake Leschenaultia Buildings	Internal paint	0	0	0	0	0	0	0	0	6,000	0
Lake Leschenaultia Buildings	Replace HWU	0	0	0	0	0	0	0	0	0	2,600
Lake Leschenaultia Buildings	Replace septic leach drains	0	0	0	0	0	25,500	0	0	0	0
Little Possums Creche	External paint	0	0	0	0	0	0	3,400	0	0	3,300
Little Possums Creche	Internal paint	0	0	6,950	0	0	0	0	6,950	0	0
Marloo Theatre	Replace part roof	0	0	0	0	15,000	0	0	0	0	0
Midvale Childcare Centre	External paint	0	0	6,000	0	0	0	0	0	0	0
Midvale Childcare Centre	Internal paint	12,000	0	0	0	0	0	0	10,000	0	0
Midvale Childcare Centre	Replace floor coverings	0	0	0	0	17,200	0	0	0	0	0
Morgan John Morgan Public Toilets	External paint	2,240	0	0	0	0	0	0	2,200	0	4,000
Morgan John Morgan Public Toilets	Internal paint	4,180	0	0	0	0	0	0	4,100	0	0
Mt Helena Aquatic Centre	Changeroom bench replacement	0	0	0	0	0	0	0	0	1,000	0
Mt Helena Aquatic Centre	Concrete and drain repairs	0	0	0	0	16,000	0	0	0	0	0

## Building Preventative Maintenance

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Mt Helena Aquatic Centre	Fencing repairs	0	0	6,000	0	0	0	0	0	0	0
Mt Helena Aquatic Centre	Internal and external paint	7,140	0	0	0	0	0	7,000	0	0	0
Mt Helena Aquatic Centre	Paving repairs	0	5,000	0	0	0	0	0	0	0	0
Mt Helena Aquatic Centre	Plumbing Repairs	0	0	0	0	0	5,000	0	0	5,000	0
Mt Helena Aquatic Centre	Pool paint	0	0	0	0	0	5,000	0	0	5,000	0
Mt Helena Aquatic Centre	Recover shelters	0	0	0	0	0	0	0	6,400	0	0
Mt Helena Aquatic Centre	Replace roller doors	0	0	0	10,000	0	0	0	0	0	0
Mt Helena Hills Support Group	External paint	0	0	0	0	0	0	13,900	0	0	0
Mt Helena Hills Support Group	Replace gutter	2,000	0	0	0	0	0	0	0	0	0
Mt Helena Hills Support Group	Timber repairs	0	12,450	0	0	0	0	0	0	0	0
Mt Helena Oval Changerooms	External paint	0	0	6,850	0	0	0	0	0	0	0
Mt Helena Oval Changerooms	Internal paint	0	0	8,150	0	0	0	0	0	0	0
Mt Helena Oval Changerooms	Replace HWU's	0	0	0	0	0	0	0	0	0	3,600
Mt Helena Playgroup	External paint	0	0	3,300	0	0	0	0	0	0	0
Mt Helena Playgroup	Floorcoverings	0	0	0	0	4,900	0	0	0	0	0
Mt Helena Playgroup	Internal paint	0	0	6,800	0	0	0	0	6,850	0	0
Mt Helena Public Toilets	Int & ext paint	0	3,300	0	0	0	0	0	0	0	0
Mt Helena Public Toilets	pump septics	0	0	0	0	0	0	0	0	1,800	0
Mt Helena Scouts (Jar-ree)	External Paint	0	0	0	0	0	0	5,000	0	0	0
Mt Helena Scouts (Jar-ree)	Internal paint	0	0	0	0	10,000	0	0	0	0	0
Mt Helena Scouts (Jar-ree)	Replace roof	0	0	0	0	0	0	0	0	36,300	0
Mundaring CWA	Internal paint	0	1,450	0	0	0	0	0	0	1,450	0
Mundaring CWA	Replace drains	0	0	0	3,050	0	0	0	0	0	0
Mundaring CWA	Resecure roof	250	0	0	0	0	0	0	0	0	0
Mundaring CWA Public Toilets	Int / Ext paint	0	0	1,400	0	0	0	0	0	0	0
Mundaring Hall	External paint	0	0	12,250	0	0	0	0	0	0	0
Mundaring Hall	Internal paint	12,500	0	0	0	0	0	12,250	0	0	0

## Building Preventative Maintenance

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Mundaring Hall	Replace carpet	0	5,900	0	0	0	0	0	0	0	0
Mundaring Hall	Replace roof	83,230	0	0	0	0	0	0	0	0	0
Mundaring Hall	Replace windows	15,300	0	0	0	0	0	0	0	0	0
Mundaring Hardcourt Buildings	Paint kiosk external	0	4,100	0	0	0	0	0	0	4,100	0
Mundaring Hardcourt Buildings	Paint kiosk internal	0	0	0	0	0	0	0	0	5,200	0
Mundaring Hardcourt Buildings	Replace external lighting	5,000	0	0	0	0	0	0	0	0	0
Mundaring Hardcourt Buildings	Septic pumps	0	0	0	0	0	0	3,700	0	0	0
Mundaring Health Clinic	External paint	0	0	0	4,100	0	0	0	0	0	0
Mundaring Health Clinic	Internal paint	0	0	4,200	0	0	0	0	0	0	0
Mundaring Health Clinic	Upgrade toilet	0	2,250	0	0	0	0	0	0	0	0
Mundaring Library	Airconditioning replacement	0	0	8,750	0	0	0	0	0	0	8,600
Mundaring Library	External paint	0	0	6,400	0	0	0	0	0	0	0
Mundaring Library	Internal paint	0	5,900	0	0	0	0	0	0	0	0
Mundaring Old School (Tourism Association)	External paint	0	0	0	0	0	9,100	0	0	0	0
Mundaring Old School (Tourism Association)	Internal paint	0	8,350	0	0	0	0	0	0	8,350	0
Mundaring Old School (Tourism Association)	Replace roof	0	0	0	0	0	0	0	0	0	30,400
Mundaring Park Public Toilets	Int & ext paint	0	0	4,000	0	0	0	0	0	0	0
Mundaring Park Public Toilets	Pump septic	0	0	0	0	0	0	0	1,850	0	0
Mundaring Recreation Ground Pavilion	External paint	0	0	7,950	0	0	0	0	7,950	0	0
Mundaring Recreation Ground Pavilion	Internal paint	0	12,850	0	0	0	0	0	0	12,850	0
Mundaring Recreation Ground Pavilion	Renew leach drains	0	0	0	0	0	0	0	0	0	12,200
Mundaring Recreation Ground Pavilion	Replace 1/2 roof	0	0	12,500	0	0	0	0	0	0	0
Mundaring Recreation Ground Pavilion	Replace HWU's	0	0	5,000	0	0	0	0	0	0	0
Mundaring Recreation Ground Stadium	Reseal Floors	0	0	0	20,000	0	0	0	0	0	0
Mundaring Sharing (Craigie House)	External paint	0	0	10,700	0	0	0	0	0	0	0
Mundaring Sharing (Craigie House)	Floor coverings	0	9,900	0	0	0	0	0	0	0	0
Mundaring Sharing (Craigie House)	Internal paint	0	8,700	0	0	0	0	0	8,700	0	0

## Building Preventative Maintenance

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Mundaring Sharing (Craigie House)	Verandah timber	0	0	0	0	0	0	0	0	0	9,700
Mundaring Sporting Club	External paint	0	0	0	10,000	0	0	0	0	0	0
Mundaring Sporting Club	Internal paint	0	0	0	0	0	10,000	0	0	0	0
Mundaring Station Masters House	External paint	0	0	0	0	0	0	8,000	0	0	0
Mundaring Station Masters House	Internal paint	0	0	0	0	0	0	7,600	0	0	0
Mundaring Station Masters House	Pump septics	1,890	0	0	0	0	0	0	0	0	0
Mundaring Station Masters House	Verandah repair	0	0	0	0	0	6,300	0	0	0	0
Mundaring Toy Library	External paint	0	0	0	1,450	0	0	0	0	0	0
Mundaring Toy Library	Internal paint	0	0	2,750	0	0	0	0	0	0	0
Mundaring Weir Hall	Brickwork repairs	0	0	3,000	0	0	3,000	0	0	3,000	0
Mundaring Weir Hall	Ext timber repairs	3,570	0	0	0	0	0	0	3,500	0	0
Mundaring Weir Hall	Int & ext paint	0	0	0	11,000	0	0	0	0	0	0
Octagonal Hall (Glen Forrest)	Brickwork repairs	0	0	0	0	0	5,000	0	0	0	0
Octagonal Hall (Glen Forrest)	External paint	0	0	4,000	0	0	0	0	0	0	0
Octagonal Hall (Glen Forrest)	Internal paint	0	5,300	0	0	0	0	0	0	5,300	0
Operations Centre	Internal and external paint	0	19,300	0	0	0	0	0	19,300	0	0
Operations Centre	Pump septics	0	0	0	2,600	0	0	0	0	0	0
Operations Centre	Replace hot water unit	0	6,300	0	0	0	0	0	0	0	0
Operations Centre	Replace shade sails	0	0	6,200	0	0	0	0	0	6,200	0
Operations Centre	Store doors	2,000	0	0	0	0	0	0	0	0	0
Parkerville Equestrian Centre	Internal and external paint	10,100	0	0	0	0	0	0	3,000	5,000	0
Parkerville Guides (Old School)	Carpentry repairs	0	3,800	0	0	0	3,800	0	0	0	0
Parkerville Guides (Old School)	External paint	11,320	0	0	0	0	0	0	11,100	0	0
Parkerville Guides (Old School)	Internal paint	11,120	0	0	0	0	0	0	0	0	10,900
Parkerville Guides (Old School)	Restump building	0	0	27,200	0	0	0	0	0	0	0
Parkerville Guides (Old School)	Roof replace	0	0	0	0	0	0	20,000	0	0	0
Parkerville Hall	External paint	0	0	0	0	5,800	0	0	0	0	5,700

## Building Preventative Maintenance

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Parkerville Hall	Internal paint	1,000	0	0	0	0	0	0	10,700	0	0
Parkerville Oval Changerooms/Shelter	External paint	0	7,750	0	0	0	0	0	7,750	0	0
Parkerville Oval Changerooms/Shelter	Internal paint	0	0	6,650	0	0	0	0	0	0	0
Parkerville Oval Changerooms/Shelter	Replace HWU's	0	3,650	0	0	0	0	0	0	0	0
Parkerville Oval Pavilion	External paint	0	0	0	4,000	0	0	0	0	0	0
Parkerville Oval Pavilion	Internal paint	0	0	2,650	0	0	0	0	0	0	2,600
Parkerville Oval Pavilion	Reseal floor	0	0	6,650	0	0	0	0	0	0	0
Parkerville Playgroup	External paint	3,770	0	0	0	0	0	0	3,700	0	0
Parkerville Playgroup	Gutters & RWP's	0	0	5,900	0	0	0	0	0	0	0
Parkerville Playgroup	Internal paint	0	5,300	0	0	0	0	5,300	0	5,300	0
Sawyers Valley Oval Changerooms	External paint	6,530	0	0	0	0	0	0	0	6,400	0
Sawyers Valley Oval Changerooms	Internal paint	4,390	0	0	0	0	0	0	4,300	0	0
Sawyers Valley Oval Changerooms	Replace HWU's	0	3,700	0	0	0	0	0	0	0	0
Sawyers Valley Oval Hall	External paint	0	3,000	0	0	0	0	0	0	3,000	0
Sawyers Valley Oval Hall	Internal paint	0	4,200	0	0	0	0	0	0	4,200	0
Sawyers Valley Oval Hall	Replace floor	0	0	0	0	0	0	0	0	0	26,700
Sawyers Valley Oval Public Toilets	Int & external paint	0	0	0	0	0	0	0	0	0	4,000
Sawyers Valley Oval Public Toilets	Pump septics	0	0	0	0	0	0	0	0	1,800	0
Shire Dog Pound	External paint	0	0	2,250	0	0	0	0	0	0	0
Shire Dog Pound	Fence work	3,000	0	0	0	0	0	0	0	0	0
Shire Dog Pound	Internal paint	0	2,650	0	0	0	0	0	0	2,650	0
Shire Dog Pound	Pump septics	0	0	1,850	0	0	0	0	1,850	0	0
Stoneville Hall	External paint	0	2,150	0	0	0	0	0	0	2,150	0
Stoneville Hall	Internal paint	0	0	0	0	0	5,300	0	0	0	0
Stoneville Playgroup	External paint	0	0	3,450	0	0	0	0	0	0	0
Stoneville Playgroup	Internal paint	0	5,300	0	0	0	0	0	5,300	0	0
Stoneville Playgroup	Replace floor coverings	0	0	0	0	0	5,900	0	0	0	0

## Building Preventative Maintenance

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Swan View Health Clinic	Internal and external paint	0	0	5,650	0	0	0	0	0	0	0
Swan View Playgroup (Gladstone Ave)	External paint	0	0	4,100	0	0	0	0	0	0	4,100
Swan View Playgroup (Gladstone Ave)	Internal paint	0	4,100	0	0	0	0	0	0	4,100	0
Wooroloo Hall	Expaint Paint	0	0	0	0	10,200	0	0	0	0	0
Wooroloo Hall	Internal paint	0	0	0	0	12,250	0	0	0	0	6,500
Wooroloo Hall	Replace roof	0	0	0	61,200	0	0	0	0	0	0
Wooroloo Hall	Replace septic	0	0	0	25,000	0	0	0	0	0	0
Wooroloo Public Toilets	Int & ext paint	0	0	3,000	0	0	0	0	0	0	0
<b>Total</b>		328,670	359,750	372,550	306,500	140,500	267,100	282,900	286,700	311,350	246,850

## Drainage

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
BROOKING ROAD	Drainage upgrade Richardson Rd to Jane Brook	0	200,000	0	0	0	0	0	0	0	0
BUCKINGHAM ROAD	Upgrade drainage system	40,000	0	0	0	0	0	0	0	0	0
CHIDLOW NORTH CATCHMENT	Drainage Upgrades	0	0	0	0	0	0	50,000	250,000	0	0
CHRISTMAS TREE CREEK CATCHMENT	Drainage upgrades	0	0	0	50,000	200,000	0	0	0	0	0
FLOOD MITIGATION WORKS	Improve drainage systems that failed during storms	0	0	0	0	0	0	0	0	50,000	300,000
GLENLEA	Upgrade open drian	0	0	0	0	25,000	0	0	0	0	0
GLENWOOD AVENUE	Upgrade drainage system	0	0	0	0	25,000	0	0	0	0	0
GOODCHILD PLACE PAW	Replace collapsed asbestos fibre pipe through to Katharine St	150,000	0	0	0	0	0	0	0	0	0
HOVEA CREEK CATCHMENT	Drainage Upgrades	0	0	0	0	0	50,000	250,000	0	0	0
JANE BROOK CATCHMENT	Upgrade Drainage	0	0	0	0	0	0	0	50,000	250,000	0
JARRAH ROAD	Install drainage system between Yallara Rise and Jarrah Rd	35,000	0	0	0	0	0	0	0	0	0
KATHARINE STREET (NEAR ELDER WAY)	Replace rusted steel spiral pipe	50,000	0	0	0	0	0	0	0	0	0
OLD YORK RD / WARD AVE	Improve drainage	0	0	0	250,000	0	0	0	0	0	0
SAW DRIVE	Improve drainage	0	65,000	0	0	0	0	0	0	0	0
SUSANNAH BROOK CATCHMENT	Drainage Upgrades	0	0	0	0	50,000	250,000	0	0	0	0
WALKER STREET & TEE AVENUE	Improve drainage	0	0	300,000	0	0	0	0	0	0	0
WERRIBEE ROAD	Upgrade drainage system	25,000	0	0	0	0	0	0	0	0	0
WOOLOOMOOLOO RD, GREENMOUNT	Strip widen and kerb both sides to 5m from Woodbridge to End (total 315m)	0	35,000	0	0	0	0	0	0	0	0
<b>Total</b>		300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000



## Footpaths

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
ALISON ST	Concrete footpath Cook St to William Rd 350m*2.0m	0	0	0	0	0	0	0	0	0	50,000
AMHERST RD	Concrete shared path Buckingham Rd to Brown Park 240m*2.0m	0	0	0	0	0	56,000	0	0	0	0
AYRES RD	Concrete shared path Richardson Rd to Hawke St 400m*2.0m	0	0	0	74,000	0	0	0	0	0	0
BILGOMAN RD	Concrete shared path William Rd to Ferguson Rd 270m*2.0m	0	0	0	0	0	0	0	0	48,000	0
BLADON Way	Concrete shared path Morrison Rd to Viveash Rd 480m*2.0m	0	0	0	0	0	0	0	58,000	0	0
CARA RD	Concrete shared path Bullarra Rd to Woolowra Rd 430m*2.0m	0	118,000	0	0	0	0	0	0	0	0
CHURCHILL DR	Concrete footpath Talbot Rd to Chartwell Wy 135m*2.0m	0	0	0	0	0	23,000	0	0	0	0
CLAYTON RD	Concrete shared path Leawood Cr to Approach Rd 730m*2.0m	0	0	0	0	80,000	0	0	0	0	0
COOK ST MT HELENA	Concrete shared path Chidlow St to Packer St 420m*2.0m	0	0	0	0	0	76,000	0	0	0	0
COOLGARDIE ST	Concrete shared path Reddy Ave to the Bowling Club 400m*2.0m	0	0	0	0	0	0	71,000	0	0	0
COPPIN RD	Concrete shared path Great Eastern Highway to Jacoby St 450m*2.0m	0	0	0	0	0	0	75,000	0	0	0
COPPIN RD	Extend gravel path to Mucciarone Lane	40,000	0	0	0	0	0	0	0	0	0
CRAIG STREET	Replace slab path to concrete	12,000	0	0	0	0	0	0	0	0	0
DARLINGTON PARK	Repair asphalt paths in Darlington Park	50,000	0	0	0	0	0	0	0	0	0
DARLINGTON RD	Concrete footpath Oxley Road to Great Eastern Highway 450m*1.2m	0	0	0	0	0	0	0	92,500	0	0
DIBBLE ST	Concrete shared path Ealy St to Princess St 160m*2.0m	0	0	0	0	35,000	0	0	0	0	0
EAGLE ST	Concrete shared path Walker St to Heritage Trail 420m*2.0m	0	0	0	0	0	0	0	77,000	0	0
GILL ST MUNDARING	Concrete Shared Path Hartung St to Gill Ln 150m*2.0m	0	0	0	0	0	0	0	0	54,000	0
GLEN RD	Replace bitumen path with brown concrete 250m*2.0m Brook Rd to Amherst Ave	0	0	40,000	0	0	0	0	0	0	0
GREENMOUNT RI GREENMOUNT	Concrete footpath #14 east 200m*1.5m	0	0	0	0	0	0	0	32,500	0	0
HARDEY RD	Concrete footpath (East side) Glen Forrest Dr to Moray Rd 370m*1.5m	0	0	0	0	0	0	50,000	0	0	0
HAWKE ST	Concrete shared path Bentley St to Ayres Rd 120m*2.0m	0	0	0	32,000	0	0	0	0	0	0
HOMESTEAD RD	Concrete shared path Strettle Rd to Gt Eastern Highway 700m*2.0m	0	0	0	0	145,000	0	0	0	0	0

## Footpaths

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
JAMES ST	Concrete shared path PAW to Tunnel Rd 220m*1.8m	0	0	0	0	0	0	0	0	38,000	0
KILBURN ROAD	Concrete shared path Roland Rd to Granite Rd 1020m*2.2m south side (staged)	0	0	180,000	0	0	0	0	0	0	0
KINGSWOOD ST	Concrete shared path Packer St to existing before Chidlow St 220m*2.0m	44,000	0	0	0	0	0	0	0	0	0
MOIR PLACE PAW	Install 80m * 2.0m concrete footpath between Moir PI and Salisbury Rd West	0	0	16,000	0	0	0	0	0	0	0
PARKER ROAD	Concrete Footpath Seaborne St to School 600m*2.0m (staged)	0	0	0	0	0	0	0	0	120,000	0
PAW	Concrete shared path Glen Rd to Glebe Rd 150m*2.0m	0	0	0	0	0	18,000	0	0	0	0
PRINCESS RD	Concrete shared path Cook St to Dibble St 600m*2.0m	0	0	0	70,000	0	0	0	0	0	0
R.O.W.	Concrete shared path Byfield Rd to Hotel 70m*2.0m	0	0	0	0	0	0	12,000	0	0	0
RESERVOIR RD	Concrete path north end of road to Rosedale Rd 120*2.0m	0	0	0	0	0	17,000	0	0	0	0
RIDGE HILL RD	Concrete shared path Helena Valley Rd to Maguire Rd 200m*2.0m	0	0	0	0	0	0	26,000	0	0	0
RILEY ROAD	Concrete path Brooking Rd to Windoo Rd 20m*2.0m subject to Brooking Rd upgrade	0	0	0	0	0	0	26,000	0	0	0
SALISBURY ROAD WEST	Concrete footpath north side - Beaconsfield Ave to Roe Hwy PSP 130m * 1.5m	0	0	24,000	0	0	0	0	0	0	0
SEABORNE ST	Cleared dirt path Glendower St to Parkerville oval 600m	0	0	0	0	0	0	0	0	0	0
SEABORNE ST	Concrete shared path Glendower St to Parkerville oval 600m*2.0m (staged)	0	0	0	0	0	0	0	0	0	108,000
SEALY RD	Concrete path Tillbrook St to Smith St 200m*2.0m	0	45,000	0	0	0	0	0	0	0	0
SMITH ST	Concrete path Sealy Rd to Primary School 420m*2.0m	0	97,000	0	0	0	0	0	0	0	0
TILLBROOK ST	Concrete path Burkinshaw Rd to Sealy Rd 500m*2.0m (staged)	0	0	0	84,000	0	0	0	0	0	0
VISTA PDE	Concrete Path Kilburn Rd to Dodington PI 600m*2.1m	0	0	0	0	0	0	0	0	0	102,000
WANDU RD	Concrete shared path Swan View Rd to Sunset Hill Rd 560m*2.0m	114,000	0	0	0	0	0	0	0	0	0
<b>Total</b>		260,000	260,000	260,000	260,000	260,000	190,000	260,000	260,000	260,000	260,000

## Furniture

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
ART ACQUISITIONS	new art	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
BILGOMAN POOL	Replace first aid equipment	0	20,000	0	0	0	0	0	0	0	0
BILGOMAN POOL	Replace pool cleaner	15,000	0	0	0	0	0	0	15,000	0	0
BILGOMAN POOL	Replace real mower	10,000	0	0	0	0	0	0	0	0	0
BILGOMAN POOL	Replace water quality photometer	0	10,000	0	0	0	0	0	0	0	0
FIRE DANGER RATING BOARDS	Upgraded electronic fire warning boards	55,000	40,000	40,000	40,000	0	0	0	0	0	0
MIDVALE EARLY CHILDHOOD	Furniture purchases funded through Children Services Reserve	5,000	10,000	5,000	5,000	10,000	5,000	20,000	5,000	5,000	5,000
SPEED DISPLAY UNITS (SEEK GRANT)	Purchase two units (only via Road Safety Grant)	20,000	0	0	0	0	0	0	0	0	0
<b>Total</b>		117,000	92,000	57,000	57,000	22,000	17,000	32,000	32,000	17,000	17,000

## Horticultural Works

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
BLACKBOY HILL	paving/rock work/stones/trees	0	0	0	0	0	0	0	0	47,000	0
BROZ PARK	Area enhancement	0	0	0	0	0	0	0	0	0	50,000
COMMUNITY BUILDING GARDENS	Rejuvenate gardens at existing shire facilities	0	0	0	8,000	50,000	0	50,000	0	50,000	0
ELSIE AUSTIN OVAL SURROUNDS	Upgrade	0	0	20,000	0	0	0	0	0	0	0
GLEN FORREST HALL	Install landscaping	0	0	20,000	0	0	0	0	0	0	0
HELENA VALLEY ROAD	Upgrade reticulation and gardens	50,000	0	0	0	0	0	0	0	0	0
HERITAGE TRAIL	Weed control works between Mundaring to Glen Forrest	0	15,000	0	0	0	0	0	0	0	0
LAKE LESCHENAULTIA	Refurbish and enhance main day areas	50,000	50,000	50,000	0	0	0	0	50,000	0	0
MILLSTREAM RESERVE	Upgrade park	0	0	10,000	0	0	0	0	0	0	0
MORRISON ROAD	Upgrade gardens areas	0	0	0	27,000	0	0	0	0	0	0
MUNDARING CEMETERY	Garden upgrades	0	0	0	0	5,000	0	0	0	0	0
MUNDARING SCULPTURE PARK	Repair Amphitheatre lawn area and gardens	0	0	0	45,000	0	0	0	0	0	0
MUNDARING SCULPTURE PARK	Upgrade demonstration garden	0	0	0	0	0	50,000	0	0	0	0
MUNDARING SCULPTURE PARK	Upgrade gardens	0	0	0	0	0	0	47,000	0	0	0
MUNDARING TOWN CENTRE	Install trees in Mundaring Town Centre	0	35,000	0	0	0	50,000	0	50,000	0	50,000
MUNDARING TOWN CENTRE	Upgrade gardens at war memorial, tourism building, arts centre	0	0	0	0	42,000	0	0	0	0	0
ROUNDBABOUTS	Upgrade garden areas	0	0	0	0	3,000	0	3,000	0	3,000	0
SAWYERS VALLEY TOWNSITE	Upgrade gardens and trees	0	0	0	20,000	0	0	0	0	0	0
<b>Total</b>		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000

## Major Buildings

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
BROZ PARK	New toilet block subject to Recreational Needs review	0	250,000	0	0	0	0	0	0	0	0
MUNDARING CIVIC PRECINCT BUILDINGS	New facilities and redevelopment of various existing buildings	0	0	0	0	0	0	0	500,000	9,000,000	0
MUNDARING LIBRARY	Build new library	0	0	0	0	400,000	4,000,000	4,000,000	0	0	0
<b>Total</b>		0	250,000	0	0	400,000	4,000,000	4,000,000	500,000	9,000,000	0

## Minor Building

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
BILGOMAN POOL	Modernise and refit changerooms (staged, design work first)	50,000	0	0	0	250,000	0	0	0	0	0
BILGOMAN POOL	Modernise and refurbish kiosk and office areas	0	0	0	0	0	0	300,000	0	0	0
BRUCE DOUGLAS PAVILION	Extension to verandah (seek 1/3 funds from CSRRF)	0	0	90,000	0	0	0	0	0	0	0
BUILDING SWIPE CARDS	Improve security and access to hired facilities	0	0	70,000	0	0	0	0	0	0	0
DARLINGTON OVAL CHANGEROOMS	Contribution to DaSRA	0	60,000	0	0	0	0	0	0	0	0
DISABILITY ACCESS WORKS	Works to achieve the Disability Access Programme	50,000	300,000	50,000	300,000	50,000	350,000	50,000	350,000	50,000	350,000
FUTURE WORKS	To be determined	0	0	0	0	0	0	0	0	300,000	0
LAKE LESCHENAULTIA	Build caretaker caravan pad	30,000	0	0	0	0	0	0	0	0	0
LAKE LESCHENAULTIA	Install canoe shed racking	15,000	0	0	0	0	0	0	0	0	0
LAKE LESCHENAULTIA	Refurbish office	15,000	0	0	0	0	0	0	0	0	0
MUNDARING RECREATION GROUND	Extend pergola shelter over seating of change room pavilion	0	0	90,000	0	0	0	0	0	0	0
OPERATIONS CENTRE	Construct a truck bay shelter	70,000	0	0	0	0	0	0	0	0	0
PARKERVILLE HALL	Refurbish kitchen	20,000	0	0	0	0	0	0	0	0	0
PARKERVILLE OVAL CHANGEROOMS	Redo storage and include an external door	30,000	0	0	0	0	0	0	0	0	0
PARKERVILLE PAVILION	Refurbish kitchen	20,000	0	0	0	0	0	0	0	0	0
<b>Total</b>		<b>300,000</b>	<b>360,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>

## Plant and Equipment

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
00 MDG	Replace John Deere mower	0	0	0	0	0	10,300	0	0	0	0
000 MDG	Replace forklift	0	0	0	0	0	0	35,741	0	0	0
001 MDG	Replace Komatsu grader	0	0	0	312,212	0	0	0	0	0	0
007 MDG	Replace Dynapac Vibrating Rooler	185,043	0	0	0	0	0	0	0	0	0
008 MDG	Replace Volvo BL71 Backhoe	0	0	0	0	145,382	0	0	0	0	0
009 MDG	Replace Toyota skidsteer machine	0	0	0	57,525	0	0	0	58,684	0	0
01 MDG	Replace Community Safety Vehicle	0	0	36,361	0	0	0	0	37,279	0	0
010 MDG	Replace Komatsu Backhoe (sell in 2018/19, not replace)	0	0	0	0	0	0	0	0	0	0
011 MDG	Replace 5T excavator	0	0	0	97,399	0	0	0	99,362	0	0
012 MDG	Replace Kubota tractor	47,301	0	0	0	0	0	0	0	0	0
013 MDG	Replace Kubota tractor	0	0	69,030	0	0	0	0	0	0	0
014 MDG	Replace Kubota front deck mower	0	0	0	28,763	0	0	0	29,342	0	0
015 MDG	Replace Ammann twin drum roller	41,199	0	0	0	0	0	0	0	0	0
016 MDG	Replace squirrel cherry picker	66,662	0	0	0	0	0	0	0	0	0
017 MDG	Replace spray unit	0	0	0	0	0	0	0	0	24,187	0
018 MDG	Replace Transfer Station loader	0	0	0	0	0	0	0	0	274,850	0
019 MDG	Replace transfer station loader	0	265,419	0	0	0	0	0	0	0	0
02 MDG	Replace Community Safety Ranger vehicle	0	36,180	0	0	0	36,909	0	0	0	37,653
020 MDG	Replace Volvo front end loader	0	0	0	0	0	0	0	173,291	0	0
021 MDG	Replace workshop vehicle	0	26,130	0	0	0	0	26,790	0	0	0
022 MDG	Replace Parks utility	0	0	31,311	0	0	31,783	0	0	32,262	0
023 MDG	Replace Horticultural team utility	0	32,160	0	0	0	0	32,972	0	0	0
026 MDG	Replace 14T tip truck	0	0	218,548	0	0	0	0	0	0	226,313
027 MDG	Replace 14T truck (trade in 2018/19, replace with 8T truck)	149,484	0	0	0	0	0	0	0	0	0
028 MDG	Replace Hino 14T tip truck	0	221,843	0	0	0	0	0	0	0	0
029 MDG	Replace 14T truck	0	0	0	220,739	0	0	0	0	0	0

## Plant and Equipment

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
03 MDG	Replace Community Safety Ranger vehicle	0	0	0	36,543	0	0	0	0	37,465	0
030 MDG	Replace 3T flat bed truck	0	0	73,095	0	0	0	0	0	75,315	0
031 MDG	Replace Mitsubishi 2T truck	0	0	0	57,045	0	0	0	0	0	0
032 MDG	Replace Mitsubishi 8T tip truck	146,569	0	0	0	0	0	0	0	152,535	0
033 MDG	Replace Hino 8T tip truck	0	0	0	0	148,038	0	0	0	0	0
034 MDG	Replace 8T 3way tip truck	0	0	0	0	0	0	0	0	159,413	0
035 MDG	Replace Hino 8T tip truck	0	0	0	0	0	148,038	0	0	0	0
036 MDG	Replace Hino 8T truck	188,971	0	0	0	0	193,743	0	0	0	0
037 MDG	Replace 8T tip truck	0	0	0	0	150,152	0	0	0	0	0
038 MDG	Replace dual cab 3T truck	0	0	0	0	0	0	0	68,324	0	0
039 MDG	Replace Hino 4T truck	0	0	0	0	0	0	0	0	0	79,230
04 MDG	Replace Community Safety Ranger vehicle	0	36,180	0	0	36,725	0	0	37,279	0	0
040 MDG	Replace Fuso 4T truck	0	0	0	0	0	0	0	0	70,426	0
041 MDG	Replace Mitsubishi 6T truck	0	0	97,941	0	0	0	0	0	0	0
042 MDG	Replace Mitsubishi 3T truck	0	0	0	0	0	68,814	0	0	0	0
043 MDG	Replace road sweeper	0	0	0	0	334,770	0	0	0	0	343,223
044 MDG	Replace hooklift truck	0	0	216,379	0	0	0	221,843	0	0	0
045 MDG	Replace 7T truck	0	0	98,245	0	0	0	0	0	0	0
046 MDG	Replace 8T 3way tipper truck	0	146,569	0	0	0	0	150,270	0	0	0
047 MDG	Replace 4T street tree truck	0	0	0	0	0	0	0	0	0	90,623
048 MDG	Replace 4T street tree truck	0	0	0	0	0	0	0	0	0	90,623
05 MDG	Replace Co-ordinator Community Safety vehicle	35,000	0	0	0	0	35,884	0	0	0	0
053 MDG	Replace Supervisor Maintenance vehicle	0	0	36,361	0	0	36,909	0	0	37,465	0
054 MDG	Replace Tree Management Supervisor vehicle	31,000	0	0	31,467	0	0	31,942	0	0	32,423
055 MDG	Replace Parks ovals maintenance utility	0	0	32,321	0	0	32,808	0	0	33,303	0
056 MDG	Replace reticulation utility	0	0	0	28,422	0	0	0	0	29,140	0
057 MDG	Replace Co-ordinator Civil Works utility	0	29,145	0	0	0	0	29,881	0	0	0



## Plant and Equipment

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
058 MDG	Replace Supervisor parks utility	0	0	0	31,467	0	0	0	32,101	0	0
059 MDG	Replace Coordinator Parks Services utility	0	0	0	29,437	0	0	0	0	30,181	0
060 MDG	Replace Bigoman Pool utility	0	26,130	0	0	0	0	26,790	0	0	0
061 MDG	Replace Construction Supervisor vehicle	0	36,180	0	0	36,725	0	0	37,279	0	0
062 MDG	Replace Works Supervisor vehicle	36,000	0	0	36,543	0	0	37,094	0	0	37,653
063 MDG	Replace reticulation vehicle	0	0	0	29,437	0	0	0	30,030	0	0
064 MDG	Replace Infrastructure protection officer vehicle	0	0	29,291	0	0	0	29,881	0	0	0
065 MDG	Replace Co-ordinator waste and fleet utility	0	29,145	0	0	0	29,732	0	0	0	30,331
066 MDG	Replace Lake tractor	0	0	0	0	0	0	0	0	72,923	0
067 MDG	Replace Lake utility	0	0	0	0	29,584	0	0	0	0	30,331
068 MDG	Replace Lake utility	0	0	32,321	0	0	0	0	33,137	0	0
069 MDG	Replace fire protection officer vehicle	0	0	35,351	0	0	0	36,063	0	0	47,301
070 MDG	Replace Supervisor Environment and Horticulture vehicle	0	0	0	31,467	0	0	0	32,101	0	0
075 MDG	Replace fire inspection officer vehicle	32,000	0	0	0	32,645	0	0	0	33,303	0
082 MDG	Replace fire protection officer vehicle	35,000	0	0	0	35,705	0	0	0	36,425	0
800 MDG	Replace Chief Executive Officer vehicle	48,000	0	0	0	0	47,000	0	0	0	0
801 MDG	Replace Director Strategic and Community Services vehicle	0	0	0	0	38,766	0	0	0	0	39,745
802 MDG	Replace Director Infrastructure Services vehicle	38,000	0	0	0	38,766	0	0	0	39,547	0
803 MDG	Replace Director Statutory Services vehicle	0	38,190	0	0	38,766	0	0	39,350	0	0
804 MDG	Replace Director Corporate Services vehicle	0	38,190	0	0	38,766	0	0	39,350	0	0
805 MDG	Replace Children Services vehicle	0	38,190	0	0	0	38,960	0	0	0	39,745
806 MDG	Replace children services vehicle	0	0	38,381	0	0	38,960	0	0	39,547	0
807 MDG	Replace Co-ordinator Statutory Planning vehicle	0	0	0	29,437	0	0	0	0	30,181	0
808 MDG	Replace Manager Building Services vehicle	0	0	30,301	0	0	0	30,911	0	0	0
809 MDG	Replace Manager Design Service vehicle	0	0	30,301	0	0	30,758	0	0	31,221	0
810 MDG	Replace Manager Human Resources vehicle	30,000	0	0	0	0	30,758	0	0	0	0
811 MDG	Replace Manager Recreation Services vehicle	0	0	38,381	0	0	0	39,154	0	0	0

## Plant and Equipment

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
812 MDG	Replace Manger Planning Services vehicle	0	0	30,301	0	0	30,758	0	0	31,221	0
813 MDG	Replace Manager Information Technology Service vehicle	0	0	30,301	0	0	30,758	0	0	31,221	0
814 MDG	Replace Manager Operations vehicle	0	30,150	0	0	30,605	0	0	31,056	0	0
815 MDG	Replace Manager Libraries and Community Engagement vehicle	0	30,150	0	0	30,605	0	0	31,056	0	0
816 MDG	Replace Chief Bushfire Control officer vehicle	0	0	0	80,933	0	0	0	82,564	0	0
817 MDG	Replace Building Maintenance officer vehicle	0	29,145	0	0	0	0	29,881	0	0	0
818 MDG	Replace Manager Health and Community Safety vehicle	0	0	30,301	0	0	0	30,911	0	0	0
819 MDG	Replace Manager Children Services vehicle	38,000	0	0	0	0	38,960	0	0	0	0
820 MDG	Replace Senior Building Surveyor vehicle	29,000	0	0	29,437	0	0	29,881	0	0	30,331
821 MDG	Replace Coordinator Infrastructure Development vehicle	29,000	0	0	29,437	0	0	29,881	0	0	30,331
822 MDG	Replace Coordinator Infrastructure Design vehicle	0	29,145	0	0	29,584	0	0	30,030	0	0
823 MDG	Replace Health Service Coordinator vehicle	0	29,146	0	0	0	29,732	0	0	30,181	0
824 MDG	Replace Environmental Landcare team vehicle	35,000	0	0	0	0	35,884	0	0	0	0
825 MDG	Replace Coordinator Environment and Sustainability utility	0	0	29,291	0	0	0	29,881	0	0	0
826 MDG	Replace Manager Building Assets vehicle	0	0	0	30,452	0	0	0	0	31,221	0
827 MDG	Replace Children Services vehicle	38,000	0	0	0	0	38,960	0	0	0	0
828 MDG	Replace Manager Finance and Governance vehicle	30,000	0	0	0	0	30,758	0	0	0	0
829 MDG	Relace Graffiti and Building maintenance officer vehicle	35,000	0	0	0	0	35,884	0	0	0	0
831 MDG	Replace Children Services vehicle	0	38,190	0	0	0	0	39,154	0	0	0
832 MDG	Replace Children Services 12 seater bus	0	0	0	0	58,149	0	0	0	0	59,617
857 MDG	Replace trailer	5,282	0	0	0	0	0	0	0	0	0
862 MDG	Replace tandem trailer (ride on mower)	10,885	0	0	0	0	0	0	0	0	0
866 MDG	Replace woodchipper	79,322	0	0	0	0	0	81,731	0	0	0
876 MDG	Replace Chipper	0	0	0	0	86,741	0	0	0	0	88,932
877 MDG	Replace trailer (street tree)	13,635	0	0	0	0	0	0	0	0	0
FLAIL MOWER	Replace flail mower	15,789	0	0	0	0	0	0	0	0	0
MINOR SUNDRY ASSET PURCHASES	Replacement of chainsaws, blowers, compactors, etc	30,452	30,605	30,758	30,911	31,066	31,221	31,377	31,534	31,692	31,850
NEW VEHICLE	Utility vehicle for weed and vegetation crew	29,000	0	0	0	0	0	0	30,030	0	0
VBFB PLANT	Plant funded by ESL	632,000	0	800,000	0	1,660,000	0	0	0	0	0
<b>Total</b>		<b>2,160,594</b>	<b>1,216,182</b>	<b>2,094,871</b>	<b>1,259,073</b>	<b>3,031,540</b>	<b>1,114,271</b>	<b>1,032,029</b>	<b>983,179</b>	<b>1,395,225</b>	<b>1,366,255</b>

## Reserves

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
ARTESIAN WATER RETIC LINE	Replace asbestos line that runs from Midvale to Swan View	0	40,000	0	0	0	0	0	0	0	0
BILGOMAN POOL	Install water play area (seek grant)	0	0	0	0	0	400,000	0	0	0	0
BILGOMAN POOL	Replace grandstand	0	0	0	150,000	0	0	0	0	0	0
BROWN PARK	Concrete water tank replacements (x2)	100,000	0	0	0	0	0	0	0	0	0
BROWN PARK	Install accessible water fountains, seat with shelter and BBQ	0	0	0	0	0	35,000	0	0	0	0
BROZ PARK	Install additional equipment (seek grants)	0	0	25,000	0	0	0	0	0	0	0
CEMETERY WORKS	Staged upgrading of cemetery sites	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
CHIDLOW OVAL	Relocate cricket practise wickets	0	0	0	0	45,000	0	0	0	0	0
CHIDLOW OVAL	Upgrade flood lighting (grant funded)	267,000	0	0	0	0	0	0	0	0	0
CHIDLOW TENNIS	Remove tennis courts	0	0	0	0	0	0	0	0	0	0
COLLIER PARK	Replace water storage tank roof	0	9,000	0	0	0	0	0	0	0	0
DARLINGTON OVAL	Install bbq, exercise equipment on lower oval	0	0	0	0	40,000	0	0	0	0	0
DARLINGTON OVAL	Install wooden seats on northern side of oval	0	0	10,000	0	0	0	0	0	0	0
DARLINGTON OVAL	Replace cricket net fencing and install extra concrete	0	5,000	0	0	0	0	0	0	0	0
DARLINGTON OVAL	Replace perimeter bollards	0	0	9,000	0	0	0	0	0	0	0
DARLINGTON PARK	Upgrade reticulation for area between hall and playground	10,000	0	0	0	0	0	0	0	0	0
DARLINGTON TENNIS	Resurface 4 courts	0	0	0	42,000	0	0	0	0	0	0
ELECTRICAL MONITORING SYSTEMS	Install at sporting facilities	0	36,500	0	0	0	0	0	0	0	0
ELSIE AUSTIN OVAL	Upgrade skate park (grant funded)	100,000	0	0	0	0	0	0	0	0	0
ENSIGN DRIVE POS	Recontour for better utilisation	0	0	30,000	0	0	0	0	0	0	0
GLEN FORREST OVAL	Replace playground equipment, grass, paths, carpark edge	0	0	0	87,000	0	0	0	0	0	0
GLEN FORREST TENNIS	Resurface courts 1,2,3	0	0	0	0	0	30,000	0	0	0	0
GLEN FORREST TENNIS	Resurface courts 4 and 5	0	21,000	0	0	0	0	0	0	0	0
GLYNDEN PARK	Replace playground boarder	0	5,000	0	0	0	0	0	0	0	0
HELENA VALLEY / BOYA TENNIS	Resurface 2 courts	0	21,000	0	0	0	0	0	0	21,000	0
HELENA VALLEY / BOYA TENNIS	Shelter over hardstand (seeking grant)	20,000	0	0	0	0	0	0	0	0	0

## Reserves

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
HELENA VALLEY ROAD	Upgrade reticulation systems	0	0	0	0	30,000	0	0	0	0	0
HERITAGE TRAIL	Fire Access connection to Lots 82 and 87 Falls Road Hovea	0	0	0	0	0	0	0	0	15,000	0
HERITAGE TRAILS	Staged upgrading of Heritage trails	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
LAKE LESCHENAULTIA	Electrical safety work on poles	4,500	0	0	0	0	0	0	0	0	0
LAKE LESCHENAULTIA	Install shade structure over playground	0	0	0	0	40,000	0	0	0	0	0
LAKE LESCHENAULTIA	Install automated entry gates	0	0	30,000	0	0	0	0	0	0	0
LAKE LESCHENAULTIA	Install trail network on west side of Lake (grant)	50,000	0	0	0	0	0	0	0	0	0
MT HELENA AQUATIC CENTRE	Pool painting (50% Education Dept)	10,000	0	0	0	0	5,000	0	0	0	0
MT HELENA OVAL	Replace water storage tank roof	0	9,000	0	0	0	0	0	0	0	0
MT HELENA TENNIS	Resurface courts 1&2	0	0	0	0	0	21,000	0	0	0	0
MT HELENA TENNIS	Resurface courts 3 & 4	28,000	0	0	0	0	0	0	0	0	0
MUNDARING HARDCOURTS	Resurface courts (half) and fix basketball pole locations	110,000	110,000	0	0	0	0	0	0	100,000	0
MUNDARING HARDCOURTS	Upgrade sport fixtures	0	1,500	0	5,000	10,000	0	0	0	0	0
MUNDARING LIONS PARK	Install perimeter fencing, repair paving	0	0	0	0	0	0	0	0	0	55,000
MUNDARING OVAL	Upgrade flood lighting to match std (part grant funded)	390,000	0	0	0	0	0	0	0	0	0
MUNDARING OVAL	Upgrade reticulation system	0	0	0	0	60,000	0	0	0	0	0
MUNDARING TENNIS	Resurface six courts (seek grants)	0	180,000	0	0	0	0	0	0	0	0
NOBLEWOOD ESTATE	play equipment upgrade (grant funded)	25,000	0	0	0	0	0	0	0	0	0
NOBLEWOOD ESTATE	Upgrade reticulation and portion of carpark	15,000	0	0	0	0	0	0	0	0	0
NORRIS PARK	Replace old swingset	0	0	0	0	0	0	0	0	0	5,000
PARK FURNITURE	Replacement program for park furniture and play equipment	0	0	0	0	0	34,000	0	305,000	169,000	215,000
PARKERVILLE OVAL	Outdoor exercise equipment	0	0	0	0	30,000	0	0	0	0	0
PARKERVILLE OVAL	Upgrade playground and accessible parking bay (part grant funded)	40,000	0	0	0	0	0	0	0	0	0
PIONEER PARK	Install flying fox	0	0	0	0	0	40,000	0	0	0	0
SALISBURY PARK	Replace water storage tank roof	0	11,000	0	0	0	0	0	0	0	0
SCULPTURE PARK	Install pine post and rail bollards	0	5,000	0	0	0	0	0	0	0	0
SCULPTURE PARK	Replace sleepers in amphitheatre	0	10,000	0	0	0	0	0	0	0	0

## Reserves

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
SCULPTURE PARK	Replace soft fall under gyro swing with rubberised treatment	30,000	0	0	0	0	0	0	0	0	0
SKATE PARK FACILITIES	Determine extent - Brown Park, Darlington, Broz Park, MJM, Mundaring	0	0	180,000	0	0	0	0	0	0	0
TENNIS COURT UPGRADES	Surface replacement and infrastructure upgrade program	0	0	0	0	30,000	30,000	30,000	30,000	30,000	30,000
VICTORIA ROAD TRAIL PARK	Replace play equipment	0	0	0	0	0	0	0	0	0	30,000
WARRIGAL RESERVE	Install 50kL fire tank on corner of Liberton and Warrigal	0	0	0	0	0	20,000	0	0	0	0
WASTE TRANSFER STATIONS	Staged upgrading of Waste Transfer Stations	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
WICKETS	Synthetic turf wicket replacement program	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
<b>Total</b>		<b>1,245,500</b>	<b>510,000</b>	<b>330,000</b>	<b>330,000</b>	<b>331,000</b>	<b>661,000</b>	<b>76,000</b>	<b>381,000</b>	<b>381,000</b>	<b>381,000</b>

## Road Reconstruction

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
BAILUP ROAD	Resurface road 5000m	0	0	0	0	0	0	0	1,110,000	550,000	0
BROOKING ROAD	Widen and resurface Great Eastern Highway to Owen Road	0	0	0	0	0	0	0	0	0	500,000
COULSTON ROAD	Resurface road from Hudman to Saw Dve 1220m	0	0	600,000	0	0	0	0	0	0	0
ELLIOTT ROAD	Reconstruct drain, prime and asphalt selected sections (MRRG)	1,420,458	0	0	0	0	0	0	0	0	0
GLEN ROAD	Reconstruct Darlington Rd to Leithdale Road - 330 metres	0	486,000	350,858	0	0	0	0	0	0	0
GLEN ROAD	Reconstruct Maslin Rd to Victor Rd 250 metres	0	0	0	0	310,000	0	0	0	0	0
GRANCEY AVE	Reconstruct, kerb, drain and asphalt - 350 metres	0	0	0	0	480,858	0	0	0	0	0
HARDEY ROAD (seek MRRG)	Rehabilitate, kerb and drain 890 metres from Great Eastern Highway	0	730,858	0	0	0	0	0	0	0	0
HELENA VALLEY ROAD	Resurface road 980m	0	0	0	0	0	0	480,000	0	0	0
INNAMINCKA ROAD	Resurface Road from Hwy to Gallipoli 1020m	0	0	510,000	0	0	0	0	0	0	0
JACOBY STREET	Upgrade and resurface between Nichol St and Mundaring Weir Rd	0	0	0	0	0	0	830,858	0	0	0
MORRISON ROAD	Railway line east for 980 metres	0	0	0	0	0	300,000	0	0	0	0
MORRISON ROAD	Reconstruction and drainage works Roe Highway to Farrall Road	0	0	0	0	0	560,858	0	0	0	0
MUNDARING CIVIC PRECINCT ROW	Retain, widen and seal laneway Craig St, Fenton , Jacoby St, Mundaring Weir Rd	0	0	0	0	0	0	0	329,000	0	0
OLD YORK ROAD	Resurface road full length 1850m	0	0	0	900,000	0	0	0	0	0	0
SCOTT STREET	Melville Court to bridge 450m	0	0	0	0	225,000	0	0	0	0	0
SCOTT STREET	Resurface road 700m	0	0	0	0	360,000	0	0	0	0	0
STONEVILLE ROAD	Resurface road Hwy to Hartund Rd 360m	0	0	0	0	180,000	0	0	0	0	0
STONEVILLE ROAD	Resurface Traylen Rd to Mulumba Rd	0	0	0	0	0	0	0	0	870,858	0
SWAN VIEW ROAD	Rekerb, drain and resurface Morrison Rd to Old York Rd - 1500m	0	0	0	0	0	450,000	0	0	0	890,858
TALBOT ROAD	Resurface road Morrison to Blanchard 470m	0	0	0	240,000	0	0	0	0	0	0
THOMAS STREET CHIDLOW	Rehabilitate, drain and kerb Elliott Rd to Old Northam Rd 1110m*7.4m (staged)	0	0	0	390,858	0	0	0	0	0	0
<b>Total</b>		1,420,458	1,216,858	1,460,858	1,530,858	1,555,858	1,310,858	1,310,858	1,439,000	1,420,858	1,390,858

## Road Rehabilitation

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
CRACK SEALING AND ROAD REPAIRS	Preventative Maintenance	60,282	62,090	63,953	65,872	67,850	67,850	67,850	67,850	67,850	67,850
ROAD RESURFACING AND PREPARATION	Road renewal including preparation works	1,085,818	1,179,819	1,203,222	1,228,098	1,252,950	1,252,950	1,252,950	1,252,950	1,252,950	1,252,950
SHOULDER IMPROVEMENTS	Liberton Road between Cleaver and Warrigal Way	90,000	0	0	0	0	0	0	0	0	0
SHOULDER IMPROVEMENTS	Preventative Maintenance	0	81,091	83,525	86,030	88,600	88,600	88,600	88,600	88,600	88,600
SHOULDER IMPROVEMENTS	Prosperity Road	60,000	0	0	0	0	0	0	0	0	0
<b>Total</b>		1,296,100	1,323,000	1,350,700	1,380,000	1,409,400	1,409,400	1,409,400	1,409,400	1,409,400	1,409,400

## Seal Gravel Road

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
ALLEN ROAD	Seal gravel road	0	0	0	0	272,000	0	0	0	0	0
BALDOCK RD AND CADE ST	Seal gravel road	240,000	0	0	0	0	0	0	0	0	0
BALLOT ROAD	Seal gravel road	0	114,000	0	0	0	0	0	0	0	0
BERNARD STREET	Seal gravel road	0	0	0	0	0	0	0	0	0	190,000
DUFFIELD ROAD	Seal gravel road	0	0	0	0	0	0	0	0	0	90,000
HONEYEATER GLADE	Seal Gravel road	0	0	0	0	0	0	0	0	80,000	0
JASON STREET	Seal gravel road	0	0	256,000	0	0	0	0	0	0	0
McCALLUM ROAD	Seal gravel road	0	0	0	0	0	0	280,000	280,000	0	0
MEREBIN / IRYMPLE RDS	Seal Gravel Road	0	0	0	0	0	0	0	0	200,000	0
TARRUP STREET	Seal gravel road	0	0	0	0	0	280,000	0	0	0	0
THOMAS ROAD	Seal gravel road	0	0	0	264,000	0	0	0	0	0	0
TOMLINSON ROAD	Seal gravel road	0	134,000	0	0	0	0	0	0	0	0
<b>Total</b>		240,000	248,000	256,000	264,000	272,000	280,000	280,000	280,000	280,000	280,000



## Street Furniture

<b>Name</b>	<b>Description</b>	<b>18/19</b>	<b>19/20</b>	<b>20/21</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>27/28</b>
BUS SEAT	Install on Highway near Daleview Close and link path	5,000	0	0	0	0	0	0	0	0	0
BUS SHELTERS	Install new bus shelters	30,000	35,000	35,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
<b>Total</b>		35,000	35,000	35,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000

## Traffic Management

Name	Description	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
ENTRY STATEMENTS	Upgrade entry statements in Shire	0	30,000	0	0	0	0	0	0	0	0
FIRE ACCESS WORKS	Improve fire access routes	110,000	100,000	100,000	100,000	100,000	200,000	200,000	200,000	200,000	200,000
HERITAGE TRAIL CARPARKS SWANVIEW	Construct and seal Trail Head Carparks in Swan View	0	0	0	0	100,000	0	0	0	0	0
HILLTOP ROAD, MAHOGANY CREEK	Construct turnaround facility	30,000	0	0	0	0	0	0	0	0	0
MARNIE ROAD	Rationalise and improve carparking adjacent Glen Forrest oval	0	0	100,000	0	0	0	0	0	0	0
SELKIRK ST	Build turnaround	30,000	0	0	0	0	0	0	0	0	0
SNOWDEN RD	Construct asphalt cul-de-sac	30,000	0	0	0	0	0	0	0	0	0
THOMAS STREET	Upgrade and rationalise parking opposite Chidlow Inn	0	0	0	100,000	0	0	0	0	0	0
TURNAROUNDS	Kendon St and Huxton St	0	70,000	0	0	0	0	0	0	0	0
<b>Total</b>		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000