



# Annual Report

2024/25



[mundaring.wa.gov.au](http://mundaring.wa.gov.au)





# Acknowledgement of Country

Mundadjalina-k ngala kaditj Noongar moort nidja Wadjak boodjar-ak kalyakool moondang-ak kaaradj-midi. Ngala Noongar Moort wer baalabang moorditj kaadidjiny kootadjinanginy. Ngala Noongar wer Torres Strait Moort-al dandjoo koorliny kwabadjinanginy. Koorra, yeyi wer kalyakool, ngalak Aboriginal wer Torres Strait birdiya wer moort kootadjinanginy.

Shire of Mundaring respectfully acknowledges the Whadjuk people of the Noongar Nation, who are the traditional custodians of this land. We acknowledge Elders past, present and emerging and respect their continuing culture and the contribution they make to the region.



## About us

Shire of Mundaring is a vibrant community in the Perth Hills, renowned for its natural beauty, strong community spirit and unique lifestyle. Just 35 kilometres from Perth, it spans 644 square kilometres of forests, trails, and waterways and features over 20 townsites with a population of 42,327 residents.

Since 1903, we have served as the gateway to the Darling Range, offering exceptional natural attractions and extensive walking and cycling trails that define our community's outdoor spirit.

Sustainability guides every decision. We protect green spaces, wildlife and natural assets so they remain valued by future generations. Our parks and trails are at the heart of community life and connection.

Community voices shape how we deliver practical services and responsive solutions. We strive to enhance daily life, support businesses, celebrate culture and sustain our unique way of living.

We foster a hills lifestyle defined by heritage, creativity, and tranquillity, balancing accessibility with careful stewardship of our defining environment.

We are the place for sustainable *living*





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# Our *Shire*





# Shire President Message

It has been a significant year of progress, change and achievement for our community.

Council's unanimous endorsement of the Council Plan 2024–2034 set a clear roadmap for the future of our diverse Shire across the Foothills, Hills and Rural communities.

We are delivering major sporting upgrades and new recreational facilities at the Mundaring Sporting Club, Mount Helena, Glen Forrest, Parkerville and Boya ovals, at Brown Park in Swan View, and at Bilgoman Aquatic Centre. New, modern and accessible changerooms and spectator areas will support people of all ages to stay active, participate in sport and strengthen local talent.

Our flagship project, the Mundaring Cultural Hub, will break ground in 2026. The Hub will bring new art galleries, a visitors' centre, a museum and a library to showcase the creative heritage of the Perth Hills. The amphitheatre upgrade will begin soon and will create accessible spaces for live performances and community events. The revitalisation of the town centre will encourage new investment and support housing choice, contemporary infrastructure and a vibrant cultural precinct for all. Our commitment to protecting the local environment remains strong. The

withdrawal of Alcoa's exploration plans from our jarrah forests and water catchment was a significant advocacy outcome achieved through collective community effort. It reflects our shared resolve to safeguard our environment for future generations.

This year the community asked for more public art, more events and more support for community groups and local businesses. We delivered on this and continued to invest in emergency management through education, mitigation and strong support for our Volunteer Bushfire Brigades.

These achievements are the result of clear decision making, good governance and hard work. They were made possible through the combined efforts of Council, Shire staff, community groups and volunteers who uphold the values and spirit of the Shire of Mundaring.

It is a privilege to serve a community that cares deeply for the place we call home and I look forward to delivering together in 2026.

Paige McNeil, Shire President



## CEO's Message

The 2024/25 year has been one of transformation and achievement for the Shire of Mundaring. Guided by our Council Plan, we continued strengthening our organisation so we can deliver better outcomes for our community.

Key organisational changes this year included establishing a Project Management Office to improve project delivery, creating a new Organisational Transformation Office, and forming an Organisational Performance team. We also enhanced our Environmental Services team to reflect the priority our community places on the environment. As part of this work, we reduced the number of Directorates from four to three, creating a more streamlined leadership structure. We introduced a Business Improvement Program applying Lean and Six Sigma principles to improve how our services and facilities operate.

These initiatives are starting to make a meaningful difference. While the full benefits may not yet be visible, they will position the organisation to deliver services more effectively. I am proud of how staff have embraced change and contributed to our achievements, including the Office of the Auditor General commending our Finance team for strong financial management

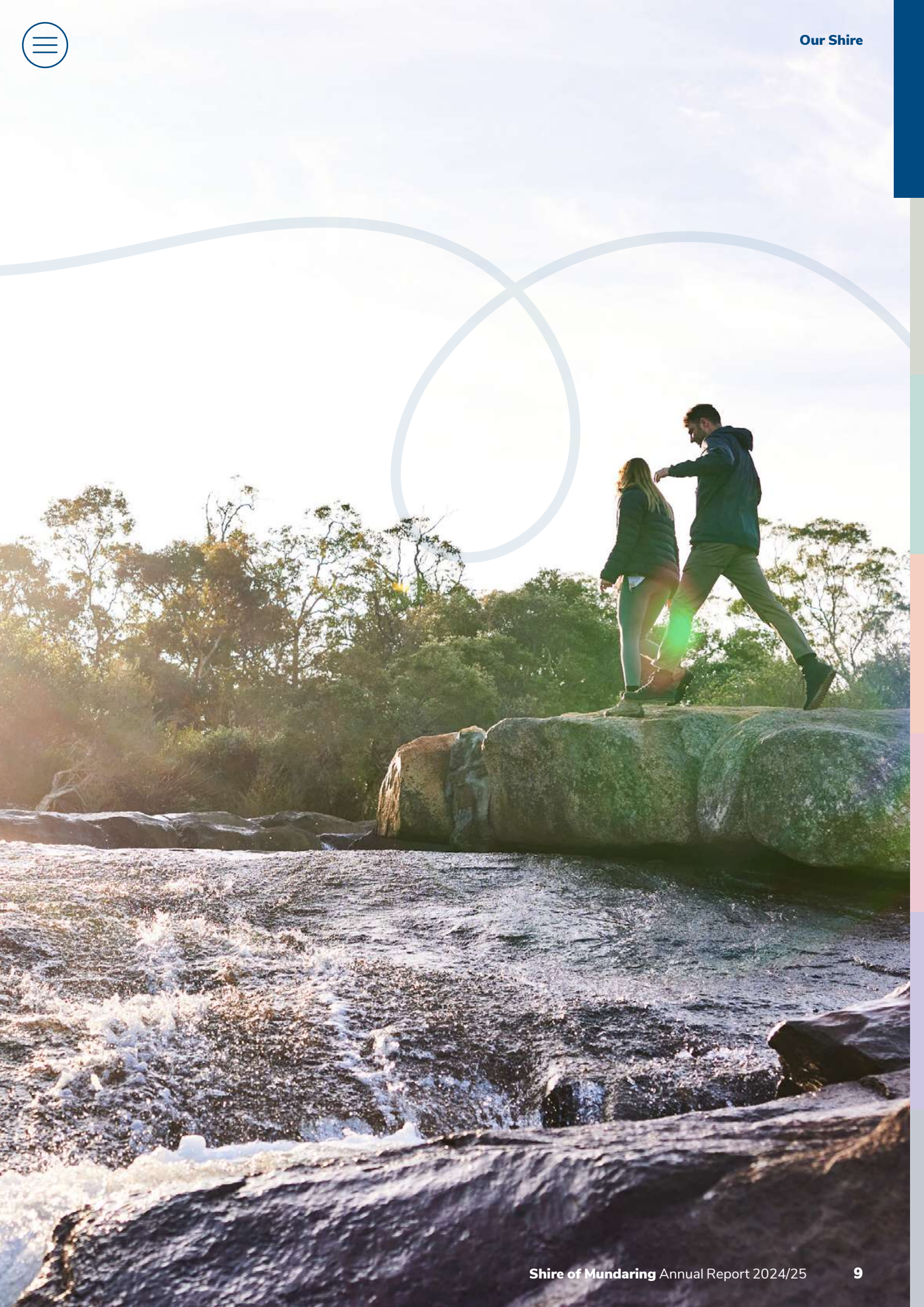
practices. We also delivered core community projects and events that supported connection across the shire.

In 2025/26, our major focus will be progressing service reviews. This work will examine how we deliver services, identify opportunities for improvement, and ensure we continue to meet Council and community expectations.

Thank you to the Shire President, Councillors, staff, and our community for your support as we continue building a stronger, more responsive organisation.

**Jason Whiteaker, CEO**







# Our Council

Shire of Mundaring is governed by a Shire President and eight Council Members representing four wards - Central, East, South and West. The community elects all Council Members and the Shire President. Council Members elect one of their number to serve as Deputy Shire President. Together, we support our residents and businesses through inclusive planning and local infrastructure development. Our shared vision is for a sustainable future that preserves what makes our region special while embracing thoughtful growth and innovation.

Council holds one Ordinary Council Meeting each month. The public is welcome to attend these meetings, which are guided by the Local Government Act and the Shire's Meeting Procedures Local Law.

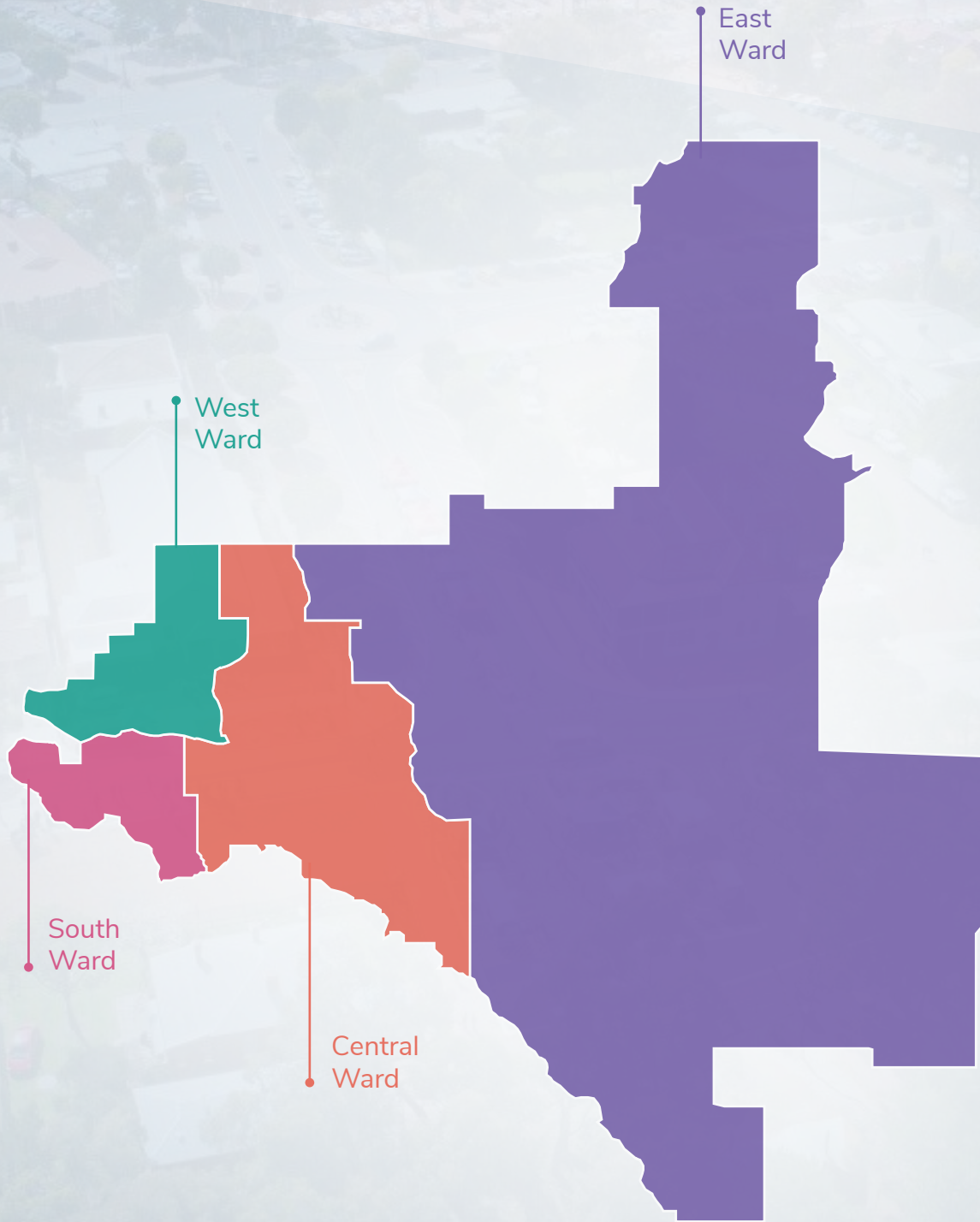
The Council's detailed work is conducted through its committees. Shire of Mundaring's Council Members serve on these committees. Each committee examines matters vital to the Shire:

- Australia Day Citizenship Awards Committee
- Bush Fire Advisory Committee
- CEO Performance Review Committee
- Governance Committee
- Grants Selection Committee
- Local Emergency Management Committee
- Audit Risk and Improvement Committee

## **Annual Electors' Meeting Overview**

The 2025 Annual Electors' Meeting, held on Tuesday, 4 February 2025, enabled community members to present motions directly to Council. All 23 motions put forward were carried by electors and formally considered by Council at the March Ordinary Council Meeting as required by the *Local Government Act 1995*.

Council acknowledged community participation while balancing electors' requests with legislative requirements, existing priorities and resource constraints.







# Council Members



**Shire President**  
**President Paige McNeil**  
PresMcNeil@mundaring.wa.gov.au  
(Term expires October 2027)

## South Ward



**Deputy Shire President**  
**Cr Luke Ellery**  
CrEllery  
@mundaring.wa.gov.au  
(Term expires October 2025)

## West Ward



**Cr Jo Cicchini**  
CrCicchini  
@mundaring.wa.gov.au  
(Term expires October 2025)

## Central Ward



**Cr Prapti Mehta**  
CrMehta  
@mundaring.wa.gov.au  
(Term expires October 2027)



Position to be filled in  
2025



**Cr Karen Beale**  
CrBeale  
@mundaring.wa.gov.au  
(Term expires October 2025)



**Cr Doug Jeans**  
CrJeans  
@mundaring.wa.gov.au  
(Term expires October 2025)

## East Ward



**Cr John Daw**  
CrDaw  
@mundaring.wa.gov.au  
(Term expires October 2027)



**Cr Neridah Zlatnik**  
CrZlatnik  
@mundaring.wa.gov.au  
(Term expires October 2025)

This page reflects the Shire of Mundaring Council as at 30 June 2025. Deputy Shire President and South Ward Councillor Trish Cook served from 1 July 2024 to 27 May 2025.



# Future Direction

A white heart icon is centered within a dark green rounded rectangle on the left side of the text block.

**Our Place-Based Vision for Sustainable Growth**

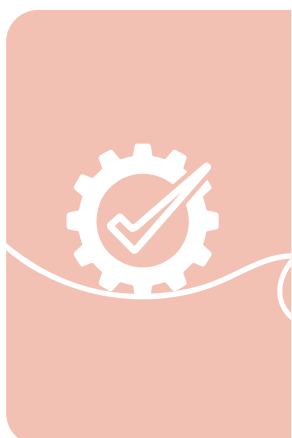
Shire of Mundaring will advance as “The Place for Sustainable Living” and the “Heart of the Perth Hills” through a distinctive place-based approach that recognises our three connected but unique communities. Our Foothills, Hills, and Rural communities each have distinct characteristics and priorities, ranging from suburban convenience amidst bushland to village centres with boutique businesses and lifestyle properties.

## Strategic Focus Areas

A white icon depicting three stylized human figures with their arms raised, symbolizing community or development, is centered within a teal rounded rectangle on the left side of the text block.

**Community-Centred Development**

Guided by our values of Community Focus, Proactivity, Respect, and Accountability, we will continue to prioritise community needs identified through extensive consultation, focusing on waste management improvements, enhanced recreational facilities, improved bushfire safety measures, and better connectivity between our communities.

A white icon of a gear with a checkmark inside, symbolizing infrastructure or sustainable development, is centered within an orange rounded rectangle on the left side of the text block.

**Sustainable Infrastructure**

Our flagship Mundaring Cultural Hub project and the revitalisation of the Mundaring Town Centre will catalyse economic growth whilst celebrating our heritage, arts and culture. We will upgrade ageing sporting facilities to universal standards, enhance telecommunications connectivity, and improve essential infrastructure to support sustainable population growth.



### Environmental Leadership

We will balance conservation of our natural assets, including our significant tree canopy, nature reserves, and waterways with responsible development. Our bushfire resilience strategies will adapt to climate change whilst preserving biodiversity.



### Advocacy and Partnership

Building on this year's successful advocacy efforts, we will continue to secure state and federal support for our priority projects while fostering partnerships that pool resources and expertise to achieve common goals.



### Economic Diversification

We will support the prosperity of local businesses and promote sustainable growth in the tourism sector. Additionally, we will explore opportunities to leverage our strategic location, 35 kilometres from the Perth CBD, to attract diverse economic activities and partnerships that benefit our communities.



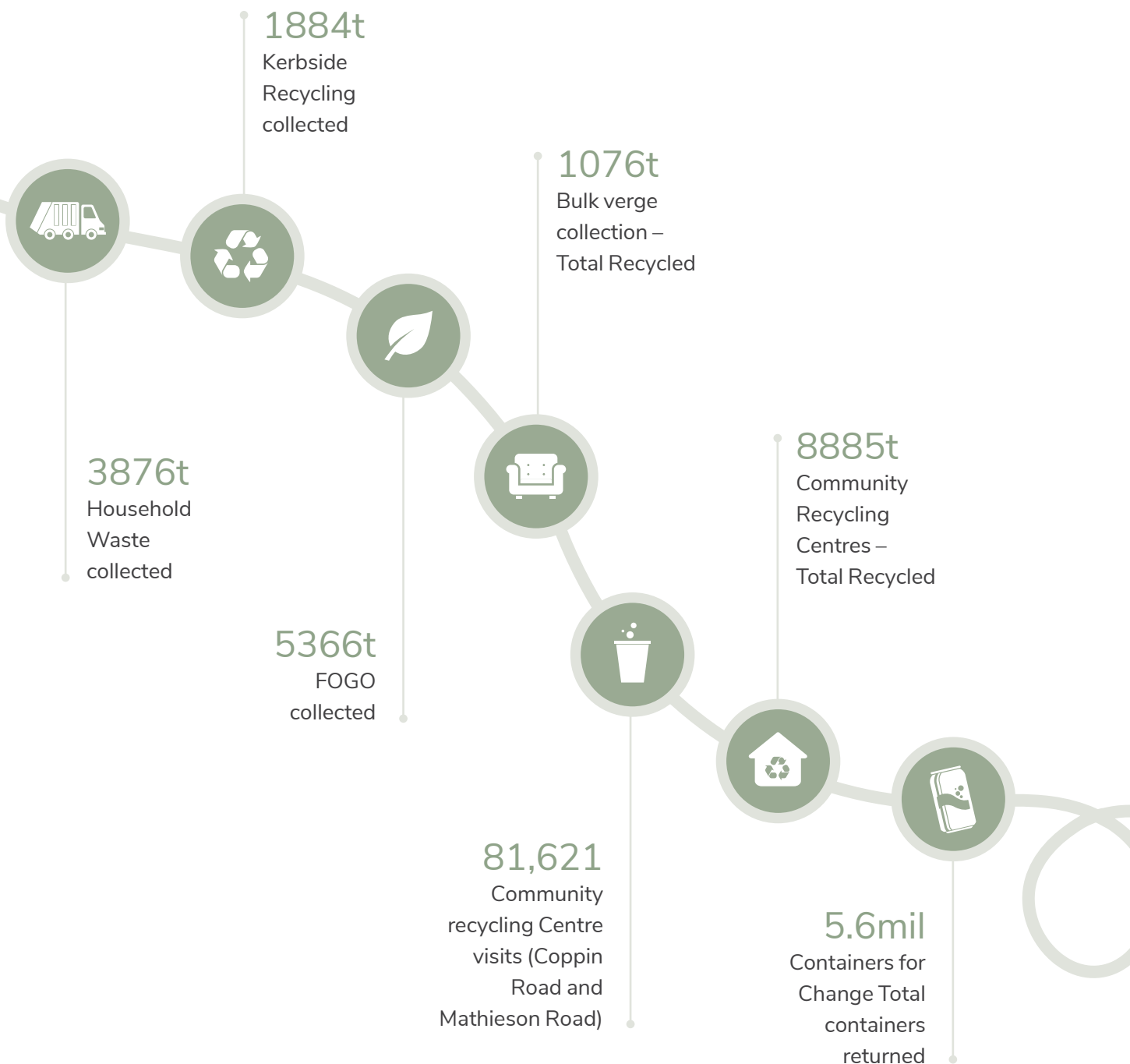
# **Sustainable** *Environments*





The 2024-2025 year marked significant progress in the Shire's environmental stewardship, with initiatives spanning waste management innovation, strategic planning and natural resource conservation.

### Waste and Resources Recovery



\*t = tonnes



### **FOGO Service Launch and Waste Innovation**

The Food Organics Garden Organics (FOGO) service launched on 1 July 2024, with 15,000 lime green-lidded bins distributed to residents. The initiative diverted food scraps and garden waste from landfill, collecting 7,300 tonnes of organic material, 66% above the projected 4,400 tonnes. Low contamination rates ensured material could be processed into high-quality compost.

The weekly FOGO collection, alongside fortnightly recycling and general waste services, represented the most significant change to the Shire's waste management in decades.



**7,300t**  
collected of organic material, 66% above the projected

### **Waste Reduction Rebate**

In May 2025, the Shire launched rebates to help residents reduce household waste: a \$50 subsidy for nappy disposal systems and a 50% rebate (up to \$50) on reusable menstrual products. From 2025/26, the program expands to include cloth nappy rebates of 50% (up to \$100) for those who attend Shire-run workshops.

### **Strategic Waste Management Transition**

The Council withdrew from the Eastern Metropolitan Regional Council, effective 1 July 2025, allowing for the exploration of alternative waste management arrangements that better align with local needs and provide enhanced value for ratepayers.

### **Harvest Ban Disposal**

During Harvest Vehicle Movement Ban days, residents accessed the Red Hill Waste Management Facility using Shire-issued entry passes, while the Coppin Road and Mathieson Road Community Recycling Centres were closed, ensuring continuity of waste services during the high fire risk season.



 **CONTAINERS FOR CHANGE**

 **CONTAINERS FOR CHANGE**

**DO NOT ENTER**  
Entering this bin could result in injury or death  
For general enquiries and assistance call 02 92 42 42 or 1800 8888  
2341 0333 in case of emergency

**DROP & GO**

**RETURN YOUR CONTAINERS**

**RETURN YOUR CONTAINERS HERE**

**INCLUDE YOUR MEMBER NUMBER**  
To receive your refund, tag your bag with your member number and name.

**WANT YOUR**

- 1 Open our app
- 2 Tap Track a new return
- 3 Enter the code: **60**
- 4 Follow the prompts.
- 5 Drop your bag(s) in the chute.



Scan the QR code or visit [c4change.info/sign-up](http://c4change.info/sign-up) to sign up for a member number.

**INCLUDE YOUR MEMBER NUMBER**  
To receive your refund, tag your bag with your member number and name.



Scan the QR code or visit [c4change.info/sign-up](http://c4change.info/sign-up) to sign up for a member number.

**WANT TO TRACK YOUR RETURN?**

- 1 Open our app and tap Drop & Go.
- 2 Tap Track a new return.
- 3 Enter the code: **6010**
- 4 Follow the prompts.
- 5 Drop your bag(s) in the chute.



Scan the QR code to download the app.

**CHECK FOR THE 10c MARK**


For assistance please contact:  
Shire of Mundaring  
9290 6666 | Lot 365 Coppin Road, Mundaring 6073



# Environmental Leadership

Work progressed on implementing the Local Biodiversity Strategy 2023-2030, supporting the Council Plan outcome that our natural assets are being preserved for the enjoyment of current and future generations. Environmental volunteers and Friends groups continued their invaluable work across multiple reserve sites, contributing thousands of volunteer hours to revegetation, weed control and habitat restoration projects.





### **Land for Wildlife Program**

In March 2025, the Shire launched its Land for Wildlife program, empowering private landholders to protect and restore natural habitats. The free program supported property owners with land larger than 2.5 acres (containing at least 10% native vegetation or a watercourse) by providing expert advice, educational resources, event invitations and access to a wildlife camera loan program.

### **National Advocacy for Wildlife Protection**

The Shire achieved a significant milestone when its motion calling for stronger national protections against harmful rodent poisons was passed at the June 2025 National General Assembly of Local Government in Canberra. Presented by Shire President Paige McNeil and originally brought to Council by Cr John Daw, the motion urged the Australian Government to restrict second-generation anticoagulant rodenticides (SGARs), which cause secondary poisoning in native species, particularly owls. Developed with input from the Environmental Advisory Group, including Associate Professor Rob Davis from Edith Cowan University, this advocacy built on the Shire's 2023 "Owl Friendly" resolution.

### **Polyphagous Shot-hole Borer Awareness**

The Shire partnered with the Department of Primary Industries and Regional Development (DPIRD) to raise awareness about the Polyphagous shot-hole borer. Following the expansion of the Quarantine Area Notice to cover the entire Perth metropolitan area, with Shire of Mundaring designated as Zone B, a community

education campaign informed residents about movement restrictions on untreated wood and plant material to help contain this devastating pest.

### **Seedlings for Landcare Program**

The annual Seedlings for Landcare Program provided over 18,000 free native seedlings to eligible residents, schools and community groups, enabling revegetation of degraded land, creek lines, and wildlife corridors on rural-zoned properties and bushland reserves.

### **Urban Greening Grant Success**

The Shire secured \$82,953 through the Urban Greening Grant Program to plant over 200 trees in Greenmount and Swan View, helping reduce urban heat, create ecological corridors and support endangered black cockatoos and other native wildlife.

### **Electric Vehicle Fleet Transformation**

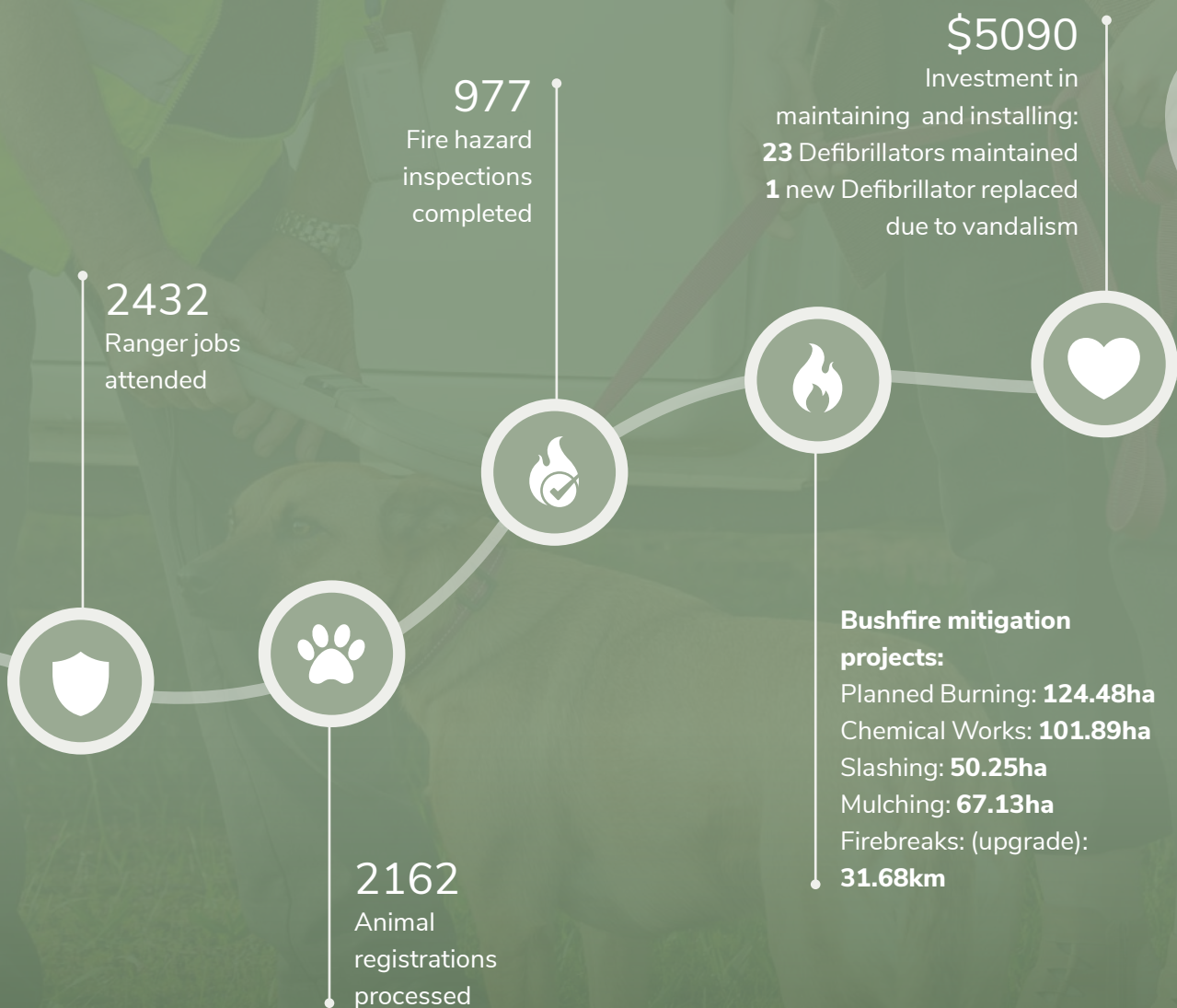
Shire of Mundaring has acquired four electric vehicles and installed four charging stations as part of a collaborative initiative led by the Western Australian Local Government Association (WALGA).

This transition, funded through a \$3.51 million grant from the Australian Renewable Energy Agency (ARENA), represents our commitment to reducing fleet emissions and advancing environmental sustainability across our operations, in support of the targets outlined in our Emissions Reduction Strategy 2024.



# Community Safety and Emergency Management

The Shire maintained robust emergency management arrangements throughout the fire season, working to build resilience and cope with natural disasters and emergencies. Coordination with volunteer bushfire brigades ensured readiness to respond to emergencies, while community education programs promoted fire preparedness and awareness of fire danger ratings.





### Opening of Stoneville Volunteer Bush Fire Brigade Station

A significant milestone was reached in September 2024 with the official opening of the new Stoneville Volunteer Bush Fire Brigade station. This \$1.2 million purpose-built facility, funded through \$900,000 from the Australian Government and \$300,000 from the Shire, provides modern infrastructure, including female

changingrooms and expanded capacity for firefighting apparatus and equipment. The station supports the brigade's 38 dedicated volunteers, who have served the community since 1978, and positions them to grow their volunteer numbers and enhance their operational capabilities.



### **Bushfire Mitigation**

In support of proactive bushfire mitigation, the Shire secured \$327,500 through the State Government's Mitigation Activity Fund. This funding enabled 16 mitigation projects across seven priority areas, including the Superblock, Railway Reserve Heritage Trail and Christmas Tree Creek. Since 2018-2019, the Shire has received a total of \$2,511,624.66 for bushfire mitigation programs, demonstrating ongoing commitment from state and federal partners to community safety.

During this period, the Shire conducted a comprehensive review of its Office of Bushfire Risk Management (OBRM) and the Council-endorsed Bushfire Risk Management Plan 2019-2024, as well as a review and audit of its Bushfire Area Access Strategy. These strategic plans ensure that the Shire's approach aligns with best practices and meets the evolving needs of the community. The Shire remains committed to ensuring all ten volunteer bushfire brigades have fit-for-purpose facilities to protect the community in bushfire-prone areas.

### **Static Water Supplies and Community Engagement**

The Shire's Static Water Supplies Support Community Safety project saw the installation of three new 60,000L emergency water tanks in key locations, enhancing firefighting efforts and strengthening community preparedness. In a unique community engagement initiative, residents were invited to choose their favourite mural

design by local artist Tay Beynon (Meraki Boho) for Lake Leschenaultia. The vibrant artwork, which highlights the vital role of water in fire response, serves as a visual reminder of the collective responsibility for fire safety. This project was funded by Shire of Mundaring and the Commonwealth Government's National Disaster Risk Reduction initiative, with support from the WA State Emergency Management Committee.



60,000L

new emergency water tanks installed in three key locations







# Sustainable *Communities*





42,792  
Total population



51.7%  
Total male  
population  
48.3%  
Total female  
population



~16.7%  
Total Children  
(0-14) population



~11.1%  
Total Youth (15-24)  
population



~19.8%  
Total Older Adults  
(65+) population



~29%  
Total Middle Age  
(45-64) population



~23.4%  
Total Young Adults  
(25-44) population



**Countries represented in citizenship ceremonies**

New Zealand, Philippines, India, Taiwan, South Africa, Zimbabwe. United Kingdom, England, Ireland, Netherlands, Thailand, Turkiye, Botswana, Kenya, Vietnam, Saudi Arabia, Papua New Guinea, Brazil, Portugal, Hungary, Canada, Zambia, Germany, Sweden, Mauritius, Poland, Ukraine



122

New Australian citizens welcomed



\$61,946

Major events hosted total investment



**Venue bookings for community facilities**

**12,102** bookings  
**\$422,315** income



4

Total citizenship ceremonies held



\$103,054

Total community grant funding distributed

79

Active Ageing Network event attendees (weekly average)



**Community Groups funded via a service agreement**

- Mundaring & Hills Historical Society
- Mundaring Adult Creative & Learning Centre
- KSP Foundation
- Mundaring Arts Centre
- Mundaring Hills Open Studios
- Darlington Arts Festival

910

Hub of the Hills activities (annual attendance)





# Building Connected, Inclusive and Vibrant Communities

The Shire's commitment to fostering strong, healthy, and inclusive communities was demonstrated through cultural programming, community events and strategic planning for future facilities and services.

## Preserving our Past, Shaping our Future

The Shire has many places of heritage value within its boundaries, reflecting the historic settlement and development of the area. The conservation and management of these heritage places is essential to maintaining the cultural heritage, aesthetic value, and amenity of the Shire. The promotion of heritage further enhances a sense of community and identity, as locals and visitors understand and appreciate the reasons behind its unique character and development.

The conservation of heritage is fundamental to realising the Council's vision and objectives in the Council Plan 2024-2034. In this regard, Council has adopted a Heritage Strategy (the first of its kind for Shire of Mundaring) and an updated Local Heritage Survey during 2024/2025.

## Summer of Entertainment 2025

The Shire delivered its Summer of Entertainment 2025 series, featuring five free, accessible events for the entire community to enjoy, supported by a \$15,000 Lotterywest grant.

The program included:

- Movie in the Park on Friday 17 January at Brown Park, Swan View, featuring pre-cinema entertainment and food trucks
- LakeFest on Friday 31 January at Lake Leschenaultia in Chidlow, with pump track challenges, paddleboats, activities for all ages and a complimentary shuttle service
- Twilight Tunes on Saturday 22 February at the Sculpture Park Amphitheatre in Mundaring, featuring an outdoor concert under the stars.
- Dodge 'n' Disco on Friday 11 April at Swan View Youth Centre, a free event for 12 to 17 year-olds featuring dodgeball, dancing, activities and refreshments during the school holidays.
- Boots & Riffs on Saturday 10 May at Wooroloo Hall, an evening of country rock featuring Perth band Afterglow.



### Community Funding Program

During the 2024/2025 financial year, the Shire distributed \$103,054 in community grant funding to support local groups and initiatives across the district. Following this investment in our community, the Shire undertook an extensive review of its grants program to ensure it better serves applicants and delivers meaningful outcomes for our community. In response to community feedback and in alignment with the Council Plan 2024-2034, the Community Grants Program was refreshed and renamed the Community Funding Program.

The review will lead to significant improvements aimed at making the program more accessible and responsive.

Key enhancements include a streamlined application process that reduces administrative burden on applicants, faster assessment timeframes, and improved access to funding. Most notably, the program will operate on a rolling basis, accepting applications year-round until the allocated budget for the financial year is fully expended. This shift away from fixed funding rounds means community groups can apply when opportunities arise, rather than waiting for specific application periods. The program continues to support a diverse range of projects, from local events and

creative initiatives to youth representation programs, with priority given to proposals that align with the Council Plan’s strategic goals.

In addition to the Community Funding Program, the Shire maintains ongoing partnerships with key community organisations through service agreements. These partnerships recognise the vital role these groups play in enriching our community’s cultural, historical, and social fabric. Organisations currently supported through funded service agreements include:

- Mundaring & Hills Historical Society
- Mundaring Adult Creative & Learning Centre
- KSP Foundation
- Mundaring Arts Centre
- Mundaring Hills Open Studios
- Darlington Arts Festival



**\$103,054**  
in distributed community grant funding to support local groups and initiatives





**BECAUSE HISTORY MATTERS . . .**

**MUNDARING & HILLS HISTORICAL SOCIETY INC**

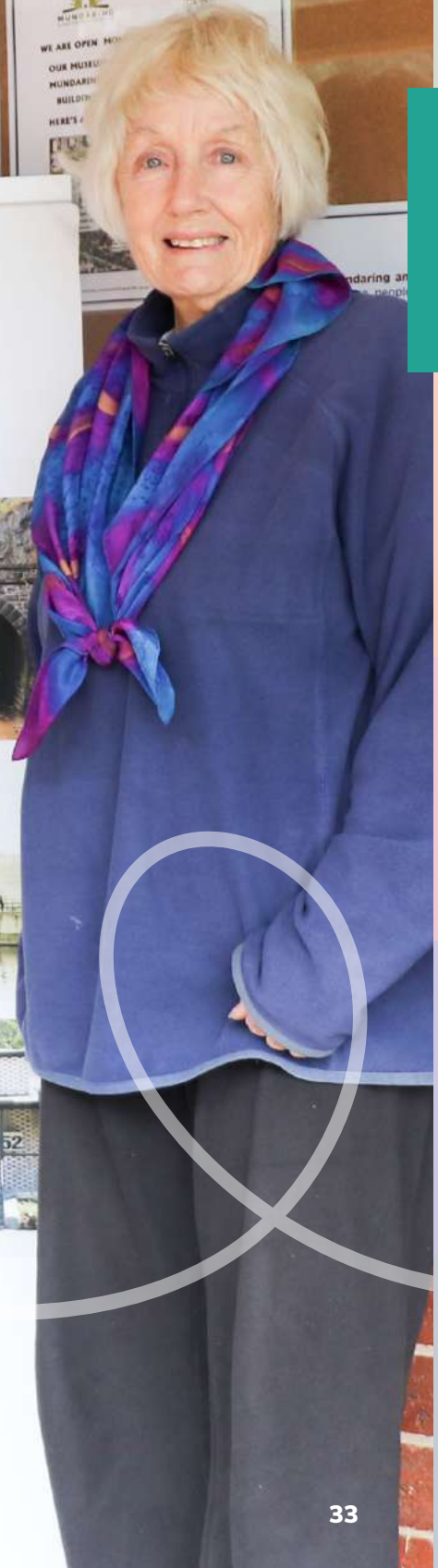
[WWW.MHHS.ORG.AU](http://WWW.MHHS.ORG.AU)

THIS BUILDING WAS THE WAGE PIONEERING STATION MASTERS HOUSE AND IS NOW THE ADMINISTRATION OFFICE OF THE MUNDARING & HILLS HISTORICAL SOCIETY INC.

Visit our website . . .

**MUNDARING & HILLS HISTORICAL SOCIETY INC**

WE ARE OPEN MONDAY TO FRIDAY 10AM TO 4PM  
OUR MUSEUM IS OPEN 10AM TO 4PM  
MUNDARING BUILDING SOCIETY  
HERE'S A





# Volunteering and Awards





# Recognition Events

## Celebrating our Volunteer Bushfire Brigade and SES Members

Shire of Mundaring hosted the annual Emergency Services Family BBQ, which proved to be an excellent evening for all volunteer emergency services personnel and their families. The annual BBQ serves as an essential occasion to recognise brigade members who have served for 15 years or more with life membership awards. Outstanding Service Awards, which are nominated by peers and selected by a panel, are also presented at this event.

The Shire also hosts an annual Captains' Dinner in recognition of the considerable time, effort and leadership these volunteers provide in the operation of their respective brigades. This event also acknowledges and thanks their partners, whose support enables these volunteers to dedicate their time to the community and attend the various committees required during their tenure as Captain.

## Citizenship Awards

We were proud to recognise the recipients of our 2025 Citizen Awards, whose dedication and service exemplified the spirit of community that makes Shire of Mundaring such a vibrant place to live.



**Bruce Watkins (Access Mundaring Award)** devoted decades to supporting community resilience through his work with Parkerville Community Care, including critical fire recovery efforts and programs that helped local families thrive.



**Darren Rullo (Inspirational Volunteer Award)** transformed the Swan View Football Club through his leadership, guiding both senior and junior teams to championship success while personally improving club facilities.



**Max Hore (Long Service Award)** contributed 38 years of tireless service to our community, from co-founding the Hovea Residents and Ratepayers Association to supporting countless local initiatives.



**Amariah Stenton (Young Citizen of the Year)** demonstrated remarkable leadership as a student councillor, musician, and fourth-generation CWA member, inspiring her peers and mentoring younger community members.



# Other Awards and Recognition

## Recognition from the Office of the Auditor General

The Shire's commitment to excellence was further recognised when we were named a 'best practice entity' by the Office of the Auditor General in its 2023-24 Local Government Financial Audit Results, tabled in State Parliament in April. As one of only 20 local governments statewide to receive this commendation, we were recognised for our strong financial management, including timely reporting, high-quality financial statements, effective resolution of accounting matters, and minimal audit findings. This independent recognition reflects our ongoing commitment to transparent and responsible stewardship of public funds, giving our community confidence in how their resources are managed.

## Community Champion

Garry O'Donnell, affectionately known as 'Poppy Ted', received Runner-up Aboriginal Community Person of the Year at Midland NAIDOC celebrations on 1 October. Garry transports 15 to 20 children to school daily and goes above and beyond by volunteering his time to his community.

## Gold for Tourism

In November, the Perth Hills Tourism Alliance, a collaborative partnership between Shire of Mundaring and four neighbouring councils, was awarded Gold in the Excellence in Local Government Award for Tourism at the 2024 Perth Airport WA Tourism Awards.

This prestigious recognition celebrates our collective efforts to drive the visitor economy across the Darling Scarp region through the Experience Perth Hills brand, including the launch of a new website and brochure that showcase the incredible tourism experiences our area offers. The award underscored the strength of regional collaboration and our commitment to building a sustainable tourism economy that creates opportunities for local businesses and our community.



# Gold

award in excellence in  
Local Government for  
Tourism





# Libraries

Connecting Community Through Innovation and Collaboration



Our libraries continue to serve as vital community hubs, delivering innovative services and meaningful partnerships.



### Bridging the Digital Divide

New eReader Kits provide tablets preloaded with apps for eBooks, audiobooks, movies, and music, as well as headphones, ensure that all residents can access our digital collection regardless of their home technology.

### Extended Community Partnerships

- **Mundaring Camera Club Photography Course:** A five-week beginner photography course at Boya Community Centre was well-subscribed, with our libraries providing venue, marketing, bookings and support.
- **Engaging Adolescents Parenting Program:** Building on the success of one-off workshops with Midvale Hub Parenting Service, we expanded to a fully booked three-session program that helps parents navigate adolescent development. Four parenting workshops were delivered this year, with more planned.

### Supporting Community Wellbeing

- **Seniors Outreach:** Partnering with Hub of the Hills to bring library services directly to seniors, reducing isolation and fostering connection.
- **Read Write Now:** Providing welcoming spaces for volunteers and clients to build essential adult literacy skills.
- **Tax Help Centre:** Operating as an official Tax Help Centre for the first time, successfully assisting residents with tax returns.

### Innovative Spaces

- The **Parent Study Station at Boya Library** features a desk, secure playpen, and laptop loan service, enabling parents to study while their children play safely nearby.
- **Technology & Safety Enhancements**
  - Automated return bin at Boya Library for immediate re-borrowing with 100% accuracy
  - Security cameras installed at Mundaring Library.

### Engaging Young Minds

Our Minecraft Club for 7 to 12-year-olds launched at Boya Library with strong attendance and a waitlist, encouraging creativity and teamwork. Over 200 participants enjoyed our summer school holiday program, which featured workshops on birds of prey, creative writing, and Auslan. Children's Book Week attracted 242 participants, with our Reading Fairy bringing the magic. Many families completed the Summer Reading Quest, proudly collecting achievement certificates.

### Measuring Our Impact

For the first time, our libraries participated in the national CERM PI survey, which revealed that 96% of patrons would recommend us to others, surpassing the national benchmark. This confirmed our staff's excellent service quality while identifying opportunities to enhance awareness of our programs and services.



## The Hub of the Hills

The Hub of the Hills has been an invaluable partner in supporting our older adults throughout the year. Through their dedication to the Active Ageing Network and a diverse range of programs, including weekly Coffee Mornings, Mahjong, and meditation sessions, as well as special events such as the Creative Showcase, Summer Delight, and Cancer Council High Tea, they've created meaningful opportunities for connection, engagement, and wellbeing. With hundreds of participants benefiting from their welcoming spaces and thoughtful programming, their commitment to helping older adults thrive continues to make a real difference in our community.





# Children, Young People and Families

By listening to residents' voices, removing barriers to essential services and creating spaces where families can connect and thrive, we're building a community that invests in its members today and for the future.

## Youth Informing Strategy 2025-2029

On 8 October, Council unanimously adopted the Youth Informing Strategy 2025-2029. Shaped by young people's voices, this five-year strategy creates opportunities for engagement, communication, activities, health and wellbeing, and connection and belonging.

## School Holiday Activities

In July 2024, the Shire launched additional school holiday programs to provide families with engaging and accessible activities during school breaks, creating opportunities for children and young people to learn, play, and connect with their community.





## Supporting Families

The Midvale Hub and Swan Child and Parent Centre provide free support to families with children, including parenting programmes, early learning, health services and individualised assistance. Highlights during the year include:

- **Essential Health Services:** In March, 157 families received vision checks at a Brown Park event, supported by The Hearing Bus, Moorditj Djena, and OneSight EssilorLuxottica Foundation. Balga Senior High School hospitality students provided refreshments.
- **Child and Parent Centres**  
During the July 2024 school holidays, the Child and Parent Centre Swan hosted “Fairy Tales and Fantasy Potions” sessions in transformed magical spaces, where children created wands and crowns, explored potion play, and developed problem-solving skills through imaginative activities alongside their parents.
- **School Holiday Activities**  
In July 2024, the Shire launched additional school holiday programs to provide families with engaging and accessible activities during school breaks, creating opportunities for children and young people to learn, play, and connect with their community.
- **Celebrating Culture**  
The team collaborated with Aboriginal Elder and artist Arron Yarren over 12 months to design Aboriginal shirts that reflect respect for culture and community partnership.
- **Baby Expo September 2024**  
Over 400 people attended, accessing information on pregnancy and parenting, free health talks, professional portraits and children’s activities.





  
MIDVALE HUT  
FOR FAMILIES  
Swan Children  
Family Centre  
9294 2856 | midvalehut

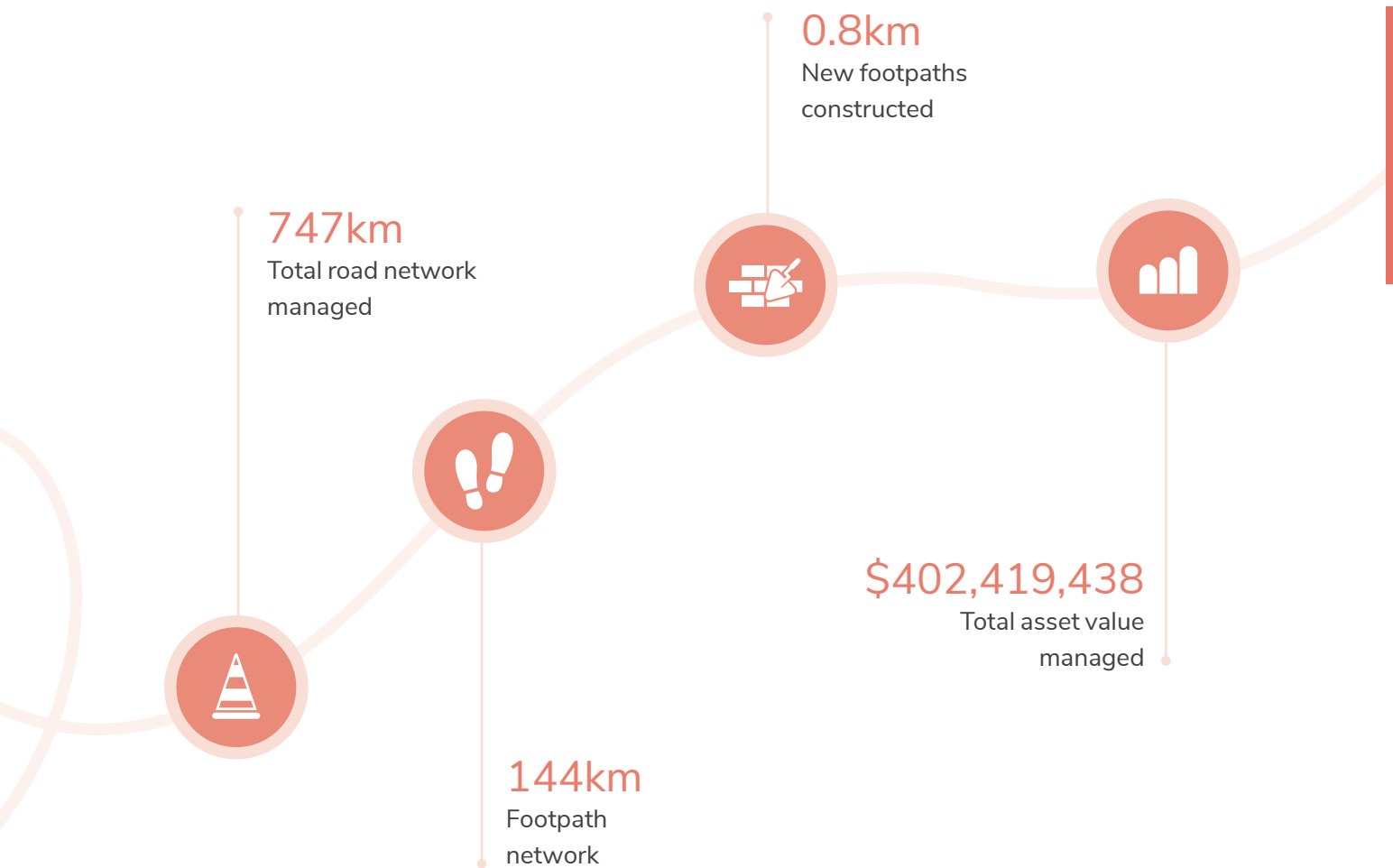


# Sustainable *Places*





During 2024/25, Shire of Mundaring continued to deliver on its commitment to create attractive, welcoming, and well-maintained places throughout its communities. Our focus has been on developing infrastructure that enhances liveability, supports sustainable population growth and provides fit-for-purpose facilities for current and future generations. From upgrading recreational facilities to improving accessibility and revitalising town centres, these projects demonstrate our dedication to building places where people want to live, work and visit.





**Aquatic Centre  
entries - Bilgoman**  
86,720 entries  
\$368,832 income



279  
Food premises  
inspections



**Venue bookings for  
community facilities**  
12,102 bookings  
\$422,315 income



**Aquatic Centre  
entries - Mt Helena**  
6030 entries  
\$26,868 income



747

Pool inspections



288

Health complaints investigated



373

Development applications determined



### **Mundaring Town Centre Revitalisation and Cultural Hub**

The Mundaring Town Centre Revitalisation project represents a transformative, once-in-a-generation initiative to reimagine our town centre as a welcoming and vibrant community hub. This long-term project, which commenced in 2019 with scheduled completion by 2029, achieved significant milestones throughout the year.

### **Cultural Precinct Improvement Plan**

Council endorsed the first phase of the Mundaring Cultural Precinct Improvement Plan, committing \$1.4 million to deliver a new amphitheatre and events space within the Mundaring Community Sculpture Park, creating a flexible venue for community events whilst maintaining the park's natural character.

### **Federal Government Funding Secured**

A landmark achievement came in December with \$15 million secured from the Federal Government's Thriving Suburbs Grant Program. This funding enables the creation of the Mundaring Cultural Hub, consolidating community services into a modern facility featuring an art gallery, library, visitor centre, museum, wellness clinic and community spaces. Economic modelling estimates the project will increase Gross Regional Product by \$68 million and create up to 148 jobs during construction.

### **Design Appointment**

In April 2025, award-winning firm Cox Architecture was appointed to design the Cultural Hub, with construction targeted to commence in 2026. This project positions Mundaring as a cultural destination, supporting economic growth and enhanced community wellbeing for generations to come.



\$15m

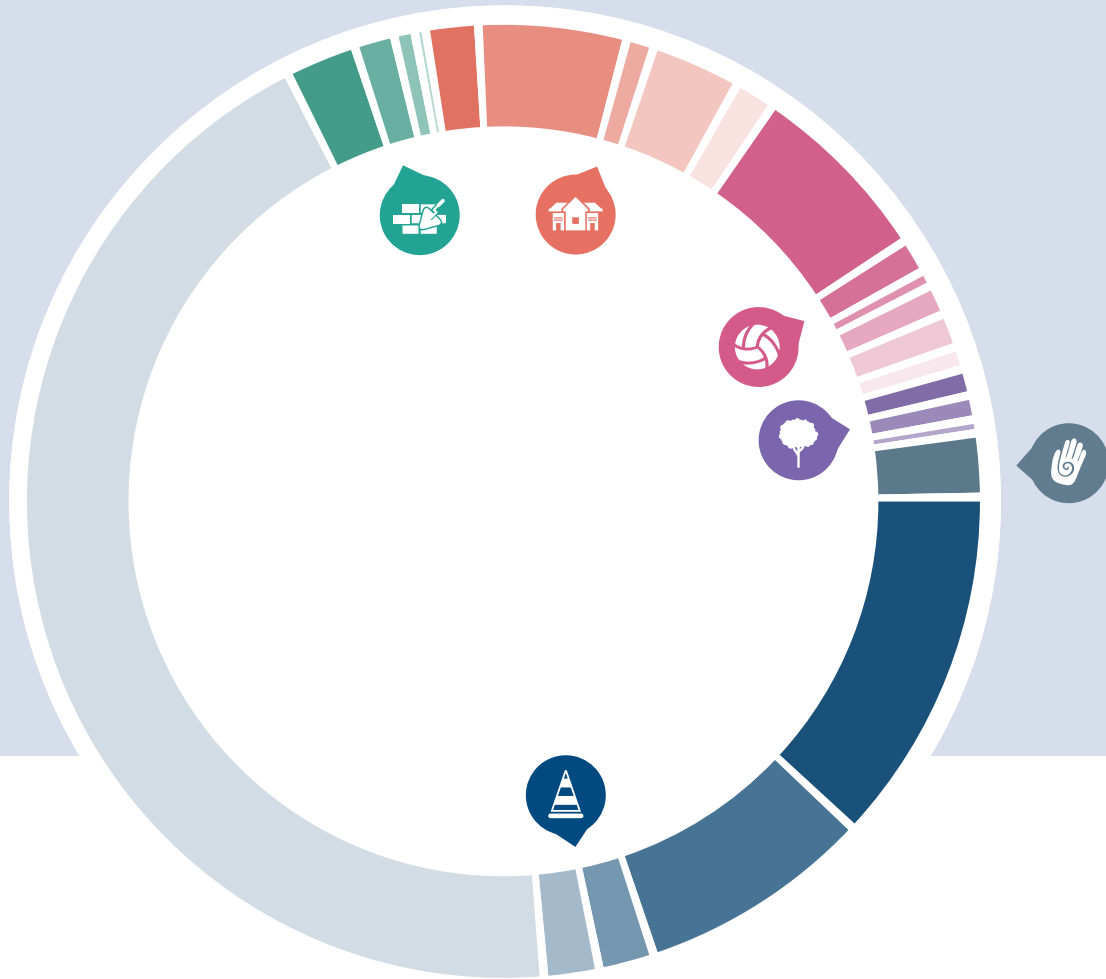
secured from the Federal Government's Thriving Suburbs Grant Program







# Key Projects Delivered in 2024/25



## Roads & Infrastructure

**Old York Road Upgrade** – \$1,219,975.  
A comprehensive upgrade, including road resurfacing, new footpath construction and drainage improvements along Old York Road, has enhanced road safety, pedestrian connectivity and stormwater management for residents and visitors.

**Stoneville Road Resurfacing** – \$788,700.  
Resurfacing works along Stoneville Road have restored road surface quality and extended pavement life.



**Swan View Heritage Trail Carpark** – \$163,308. A new carpark on the corner of Balfour Road and Buninyong Road provides convenient parking for trail users accessing this popular recreational asset.

**Rosedale Road Drainage Improvement** – \$162,627. New stormwater drainage infrastructure has been installed to reduce the potential of verge and property flooding.

**Dura Road** – \$27,994 was invested in sealing the road, providing an all-weather surface that reduces dust, improves safety, and enhances vehicle access for residents



**Footpaths & Connectivity**

**Vista Drive / Kilburn New Footpath** – \$218,000. New footpath infrastructure from Kilburn Road to Dodington Place enhances pedestrian safety and connectivity in the residential area.

**Ridgehill Road New Footpath** – \$110,000  
A new footpath along Ridgehill Road from Maguire Road to Helena Valley Road provides safe pedestrian access and improves walkability.

**Beresford Gardens New Footpath** – \$42,000. New footpath infrastructure improves pedestrian connectivity and accessibility in the local area.

**Mundaring Recreation Ground Footpath** – \$8,233. New footpath construction improves pedestrian access and connectivity around the sporting facility.



**Community Halls & Facilities**

**Glen Forrest Hall Upgrade** – \$152,370. Comprehensive upgrade works enhance facility functionality and amenities for community users and events.

**Glen Forrest Recreation Ground Carpark** – \$485,000. A significant upgrade of carpark facilities at Glen Forrest Oval and Tennis Courts to enhance parking capacity, surface quality, accessibility and overall functionality for sports users and community events.

**Glen Forrest Hall Carpark** – \$67,171. Improvement works to enhance parking facilities and improve accessibility to the hall.

**Parkerville Hall Upgrade** – \$283,206. Significant upgrades to modernise amenities, improve functionality, and better serve the local community’s needs for meetings, events, and gatherings..

**Eastern Hills Playgroup Building Upgrade** – \$112,790. Comprehensive upgrades provide improved early childhood facilities, enhanced safety features and better amenities for young families.



## Recreation & Sports Facilities

**Bilgoman Pool Building Upgrades** – \$622,119. Major building upgrades, including structural improvements and facility enhancements, support the continued operation of the community pool.

**Mundaring Recreation Ground Pavilion Pergola** – \$90,646. A new pergola structure provides a shaded outdoor area for spectators and participants at sporting events.

**Bruce Douglas Pavilion Floor Tiling** – \$26,954. Replacement floor tiling improves aesthetics, durability and ease of maintenance.

**Parkerville Oval Power Feed Split** – \$76,725. Electrical infrastructure upgrades improve power feed reliability and capacity for sporting activities and events.

**Sawyers Valley Oval Subsoil Drainage** – \$90,323. The installation of a subsoil drainage system improves the playing surface quality, reduces waterlogging, and extends the usability of the oval throughout the wetter months.

**Glen Forrest Tennis Club LED Lighting** – \$50,000. Conversion to modern LED technology provides improved illumination for evening play whilst reducing energy consumption and ongoing maintenance costs.



## Parks & Reserves

**Woorloo Reserve Upgrades** – \$63,000. General improvements and upgrades to facilities and amenities enhance recreational opportunities for the rural community.

**Norris Park Playground, BBQ, and Shelter** \$54,325. The installation of new playground equipment, BBQ facilities, and a shelter structure creates a family-friendly recreational space.

**Balfour Road Temporary Dog Park** – \$17,968. The establishment of a temporary off-leash dog exercise area provides recreational facilities for pet owners, whilst permanent facilities are planned.



## Heritage & Culture

**Darlington Heritage Walkway** – \$190,000. Development of a heritage walkway featuring interpretive signage and pathway improvements celebrates and recognises significant historical locations throughout Darlington, enhancing cultural tourism and community connection to local history.





# Sustainable *Economics*



**535**  
Perth Hills  
Visitor Centre  
email enquiries



**3887**  
Perth Hills Visitor  
Centre in person  
enquiries



**6,716**  
Perth Hills  
Visitor Centre  
Lake enquiries



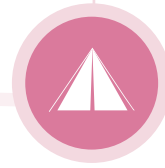
**4,607**  
Lake Leschenaultia  
campers bookings



**105,000**  
Lake Leschenaultia  
day vehicle visitors



**\$115,135**  
Lake Leschenaultia  
campers income



**13,723**  
Lake Leschenaultia  
campers



**260,000**  
Lake Leschenaultia  
day patrons visitors



### Local Business Support

During the year, the Shire provided \$5,000 in funding to the Mundaring Chamber of Commerce to support the development of a comprehensive Strategic Plan. This investment will enable the Chamber to facilitate collaborative workshops with key stakeholders to shape a five-year strategic vision for the local business community.

The Shire also supports local businesses by hosting a free business directory on its website, providing a valuable platform for businesses to connect with the community and increase their visibility to potential customers.

### Supporting the World Team Disc Golf Championship

In November 2024, the Shire supported the World Flying Disc Federation World Team Disc Golf Championship, the first time this international competition had been held in the southern hemisphere. Hosted by Mundaring Sporting Club, the event attracted 250 international players and spectators from approximately 25 countries, delivering significant economic benefits to local accommodation providers, hospitality venues and retail businesses.

The Shire provided \$18,000 in financial support and fee waivers totalling \$3,196 to help bring this prestigious event to the region. The championship's global livestream and extensive social media coverage showcased Mundaring to international audiences, strengthening the Shire's reputation as a premier destination for sporting events and reinforcing its commitment to supporting community initiatives, tourism and local business development.

### Escape the Everyday Tourism Campaign

In May 2025, the Shire launched the 'Escape the Everyday' tourism campaign to strengthen local businesses and elevate Mundaring's profile as a premier destination throughout the cooler months. Thoughtfully aligned with the Noongar seasonal calendar, the campaign will span Makuru (June to July) and Djilba (August to September), acknowledging the traditional custodians' deep understanding of the land's natural cycles.

Through strategic placement across social media, digital advertising platforms and key commuter locations, including Perth Train Station, the initiative will showcase Mundaring's unique attractions to both local and metropolitan audiences. The campaign is expected to successfully increase brand awareness whilst fostering greater appreciation for the region's cultural heritage and natural beauty, driving visitation during a traditionally quieter period for local tourism operators.



**'Escape the Everyday' campaign launched to strengthen local businesses and elevate Mundaring as a premier destination**





**RESET YOUR SENSES**  
*Let nature take the lead*



# Sustainable *Governance*





12  
Location Wi-Fi  
access points in  
public facilities



17,725  
In-person enquiries  
at reception



1652  
Engage Mundaring  
platform  
subscribers



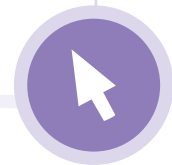
88  
Media releases  
and enquiries

**Social Network**

- Facebook followers **10,023**
- Instagram followers **2,140**
- LinkedIn followers **1,806**
- Newsletter subscribers **1676**



275,057  
Website unique  
visitors



1,033,200  
Website page  
views



During 2024/25, Shire of Mundaring focused on delivering dynamic, community-focused leadership, governance and communication. We strengthened organisational governance, improved financial and asset management, and enhanced customer service. Through transparent decision-making and proactive community engagement, we built trust and positioned the Shire to meet current and future challenges.

## Statutory Reports

Council Member attendance records

| Council Member                    | Ordinary Council Meetings | Special Council Meetings | Audit and Risk Committee Meetings | Bushire Advisory Committee Meetings |
|-----------------------------------|---------------------------|--------------------------|-----------------------------------|-------------------------------------|
| <b>Total</b>                      | <b>12</b>                 | <b>2</b>                 | <b>6</b>                          | <b>4</b>                            |
| Shire President Paige McNeil      | 12                        | 2                        | 4                                 | n/a                                 |
| Deputy Shire President Trish Cook | 8                         | 1                        | 2                                 | n/a                                 |
| Cr John Daw                       | 12                        | 2                        | n/a                               | 3                                   |
| Cr Karen Beale                    | 9                         | 2                        | 2                                 | 1                                   |
| Cr Jo Cicchini                    | 12                        | 2                        | n/a                               | n/a                                 |
| Cr Luke Ellery                    | 10                        | 2                        | n/a                               | n/a                                 |
| Cr Doug Jeans                     | 12                        | 2                        | 6                                 | 3                                   |
| Cr Prapti Mehta                   | 11                        | 2                        | 4                                 | n/a                                 |
| Cr Neridah Zlatnik                | 11                        | 2                        | n/a                               | n/a                                 |



| Council Member                    | CEO Performance Review Committee Meetings | Governance Committee Meetings | Grants Selection Committee Meetings | Local Emergency Management Committee Meetings |
|-----------------------------------|---|-------------------------------|-------------------------------------|---|
| <b>Total</b>                      | <b>2</b>                                  | <b>6</b>                      | <b>4</b>                            | <b>3</b>                                      |
| Shire President Paige McNeil      | 2   | 6                             | 3                                   | n/a   |
| Deputy Shire President Trish Cook | 1   | n/a                           | n/a                                 | 2   |
| Cr John Daw                       | n/a                                       | n/a                           | 1                                   | n/a   |
| Cr Karen Beale                    | n/a                                       | n/a                           | 2                                   | n/a   |
| Cr Jo Cicchini                    | n/a                                       | n/a                           | 1                                   | n/a   |
| Cr Luke Ellery                    | n/a                                       | 5                             | 4                                   | n/a   |
| Cr Doug Jeans                     | n/a                                       | n/a                           | n/a                                 | n/a   |
| Cr Prapti Mehta                   | 2   | 6                             | 3                                   | n/a   |
| Cr Neridah Zlatnik                | 2   | 6                             | 3                                   | 2   |

Deputy Shire President Trish Cook resigned from Council prior to the final Ordinary Council Meeting of the 24/25 financial year.





| Salary Range     | Number of Employees |
|------------------|---------------------|
| 130000 to 140000 | 1                   |
| 140000 to 150000 | 4                   |
| 150000 to 160000 | 6                   |
| 160000 to 170000 | 3                   |
| 170000 to 180000 | 1                   |
| 180000 to 190000 |                     |
| 190000 to 200000 |                     |
| 200000 to 210000 |                     |
| 210000 to 220000 | 3                   |
| 220000 to 270000 |                     |
| 270000 to 280000 |                     |

CEO Total Remuneration Package - \$356,181





## Disability, Access and Inclusion Plan (DAIP)

As a local government authority, the Shire has an obligation to meet outcomes under the *Disability Services Act 1993*. Each year, the Shire reports on the outcomes from its Access and Inclusion Informing Strategy 2022-2026. All Shire events during the year are inclusive events. Initiatives throughout the year include:

- **Inclusive Sports Day - Come and Try**  
On Thursday 30 January, the Shire hosted an Inclusive Sports Day, providing community members with disabilities the opportunity to explore a range of inclusive sports. This event was the perfect opportunity for participants to try something new, discover their favourite activities and connect with local programs. The event was proudly supported in partnership with WA Disabled Sports Association Inc. and Blind Sports WA, creating a day of fun, inclusion and connection for all attendees.
- **A Step Forward – New Accessibility Features at Local Halls**  
The Shire completed significant accessibility improvements at two much-loved community halls. Parkerville Hall and Glen Forrest Hall now feature:
  - New wheelchair access ramps
  - Upgraded universal access toilets
  - Wheelchair lifts for easy stage access

These upgrades make our halls more inclusive and user-friendly, ensuring they can support events and activities for all members of our community.

**What's next?** Plans for both halls include carpark upgrades to enhance safety and improve security for visitors. These improvements reflect the Shire's vision to create fit-for-purpose, welcoming spaces for everyone to enjoy.

- **Rotary Mundaring Donates New Wheelchairs to our Libraries**  
A huge thank you to Rotary Club of Mundaring for their generous donation of two new wheelchairs to Mundaring and Boya Libraries. The new chairs are lighter, safer and easier to use and store, ensuring our library spaces remain inclusive and welcoming for all.
- **Celebrating Inclusion on International Day of People with Disability**  
As part of an Access and Inclusion Working Group initiative, the Shire donated noise balls and high vision balls to local sporting clubs, creating more opportunities for people with disability to get involved in local sports.
- **Our Ongoing Commitment**  
The Shire remains committed to creating an accessible and inclusive community for all people regardless of their ability, age, culture, sex, gender or sexual orientation. We continue to work closely with our Inclusion and Disability Access Advisory Group (IDAAG) to monitor and implement actions across all seven outcome areas of the *Disability Services Act 1993*.



## Diversity Data

Eight council members provided the diversity data detailed in the *Local Government (Administration) Regulations 1996*, regulation 19B. One council member did not respond. Shire of Mundaring comparison percentages are based on 2021 Census data.

| Statistic                            | Council   | Shire of Mundaring Residents  |
|--------------------------------------|---|---|
| Gender                               | 33% male (three council members)<br>55% female (five council members) | 51.7% male<br>48.3% female  |
| Linguistic background                | 66% (six council members) speak only English at home                  | 84.2% speak only English at home<br>15.8% speak a language other than English at home |
| Country of birth                     | 77% (seven council members) born in Australia                         | 71% born in Australia<br>29% born overseas  |
| Councillors aged between 25 and 34   | 11.1% (one council member)  | 11.2%   |
| Councillors aged between 35 and 44   | 0   | 12.6%   |
| Councillors aged between 45 and 54   | 44.4% (four council members)  | 14.2%   |
| Councillors aged between 55 and 64   | 11.1% (one council member)  | 14.6%   |
| Councillors aged over 64             | 33.3% (three council members)   | 19.5%   |
| Aboriginal or Torres Strait Islander | 0   | 2.2%  |

Source: Council diversity data (2025) and 2021 Census data, Australian Bureau of Statistics.





### Breaches (Standard Panel)

No breaches reported during the reporting period.

### Freedom of Information

The Shire's Freedom of Information statement is available on the Shire website and outlines the Shire's functions, the kind of records we keep and how these records can be accessed.

In all, 11 Freedom of Information applications were received during the 2024/2025 financial year.

### Public Disclosures

Shire of Mundaring is committed to the aims and objectives of the *Public Interest Disclosure Act 2003 (PID Act)*. The Act aims to ensure openness and accountability in government by encouraging people to make disclosures and protecting them when they do. It facilitates the disclosure of public interest information and protects those making such disclosures, as well as those who are the subject of disclosures. The Act also provides a process for the matters disclosed to be investigated and for appropriate action to be taken. The Shire did not receive any public interest disclosure reports during the reporting year.

### Standards Panel Costs

The Shire did not pay any Standards Panel costs for hearing a complaint regarding a council member, nor did the Standards Panel order that any funds be reimbursed to the Shire by a council member.

### Records Management

The Shire's *Record Keeping Plan* outlines the process for the management and disposal of records in accordance with the *State Records Act 2000* and other legislation.

The Shire is committed to recordkeeping that ensures and facilitates a structured approach using corporate systems.

General recordkeeping applies to all Elected Members, staff, and contractors. Retaining corporate documents in an electronic records management system delivers best practice in recordkeeping and provides an efficient document processing service to meet customer needs and volume demands.

The number of records captured in the Shire's corporate recordkeeping system in FY2024-2025 was 112,088. This includes incoming and outgoing letters, emails, online forms, and internal documentation.

Training in recordkeeping practices and use of the Shire's document and records management system is provided to all new staff upon commencement. Ongoing training for all staff is made available throughout the year.



# Annual Financial *Report*





# SHIRE OF MUNDARING FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2025

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The Shire of Mundaring conducts the operations of a local government with the following community vision:

The place for sustainable *living*

Principal place of business:  
7000 Great Eastern Highway Mundaring WA 6073



# SHIRE OF MUNDARING FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2025

**Local Government Act 1995**  
**Local Government (Financial Management) Regulations 1996**

## **Statement by CEO**

The accompanying financial report of the Shire of Mundaring has been prepared in compliance with the provisions of the *Local Government Act 1995* from proper accounts and records to present fairly the financial transactions for the reporting period ended 30 June 2025 and the financial position as at 30 June 2025.

At the date of signing this statement the particulars included in the financial report are not misleading or inaccurate.

Signed on the 2nd day of December 2025.

A handwritten signature in blue ink, appearing to read 'Jason Whiteaker', written over a circular stamp or seal.

**Jason Whiteaker**  
CEO

STATEMENT OF COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 30 JUNE 2025

|   | Note      | 2025<br>Actual<br>\$ | 2025<br>Budget<br>\$ | 2024<br>Actual<br>\$ |
|---|-----------|----------------------|----------------------|----------------------|
| <b>Revenue</b>  |           |                      |                      |                      |
| Rates   | 2(a),27   | 34,085,034           | 33,831,164           | 32,475,736           |
| Grants, subsidies and contributions   | 2(a)      | 6,785,687            | 4,455,491            | 8,003,924            |
| Fees and charges  | 2(a)      | 13,278,992           | 12,754,045           | 13,208,907           |
| Interest revenue  | 2(a)      | 2,421,911            | 2,420,000            | 2,262,209            |
| Other revenue   | 2(a)      | 2,178,408            | 2,119,965            | 1,734,538            |
|   |           | 58,750,032           | 55,580,665           | 57,685,314           |
| <b>Expenses</b>   |           |                      |                      |                      |
| Employee costs  | 2(b)      | (25,231,464)         | (24,770,447)         | (23,825,221)         |
| Materials and contracts   |           | (25,036,240)         | (23,824,785)         | (22,721,824)         |
| Utility charges   |           | (1,465,538)          | (1,354,833)          | (1,619,087)          |
| Depreciation  |           | (10,349,535)         | (9,619,397)          | (10,031,723)         |
| Finance costs   | 2(b)      | (294,500)            | (294,500)            | (338,263)            |
| Insurance   |           | (694,773)            | (680,440)            | (649,133)            |
| Other expenditure   | 2(b)      | (1,158,080)          | (1,124,950)          | (2,275,224)          |
|   |           | (64,230,130)         | (61,669,352)         | (61,460,475)         |
|   |           | (5,480,098)          | (6,088,687)          | (3,775,161)          |
| Capital grants, subsidies and contributions   | 2         | 4,184,460            | 5,514,730            | 2,874,028            |
| Profit on asset disposals   |           | 78,875               | 157,519              | 102,034              |
| Loss on asset disposals   |           | (64,071)             | (226,819)            | (45,943)             |
| Fair value adjustments to financial assets at fair value through profit or loss         | 4(b)      | (6,215)              | 0                    | 3,482                |
| Share of net profit of associates accounted for using the equity method                 | 22(c)     | (118,349)            | 0                    | 1,118,605            |
|   |           | 4,074,700            | 5,445,430            | 4,052,206            |
| <b>Net result for the period</b>  | 26(b)     | <b>(1,405,398)</b>   | <b>(643,257)</b>     | <b>277,045</b>       |
| <b>Other comprehensive income for the period</b>  |           |                      |                      |                      |
| <i>Items that will not be reclassified subsequently to profit or loss</i>               |           |                      |                      |                      |
| Share of other comprehensive income of associates accounted for using the equity method | 17, 22(b) | 3,351,293            | 0                    | 61,303               |
| <b>Total other comprehensive income for the period</b>                                  | 17        | <b>3,351,293</b>     | <b>0</b>             | <b>61,303</b>        |
| <b>Total comprehensive income for the period</b>  |           | <b>1,945,895</b>     | <b>(643,257)</b>     | <b>338,348</b>       |

This statement is to be read in conjunction with the accompanying notes.



|   | <b>Note</b> | <b>2025</b>        | <b>2024</b>        |
|---|-------------|--------------------|--------------------|
|   |             | <b>\$</b>          | <b>\$</b>          |
| <b>CURRENT ASSETS</b>                   |             |                    |                    |
| Cash and cash equivalents               | 3           | 15,176,995         | 17,353,578         |
| Trade and other receivables             | 5           | 5,536,184          | 5,306,121          |
| Other financial assets                  | 4(a)        | 31,327,224         | 30,109,480         |
| Inventories                             | 6           | 114,763            | 58,135             |
| Other assets                            | 7           | 697,708            | 433,879            |
| <b>TOTAL CURRENT ASSETS</b>             |             | <b>52,852,874</b>  | <b>53,261,193</b>  |
| <b>NON-CURRENT ASSETS</b>               |             |                    |                    |
| Trade and other receivables             | 5           | 1,466,615          | 1,434,417          |
| Other financial assets                  | 4(b)        | 139,334            | 145,549            |
| Investment in associate                 | 22(a)       | 24,040,764         | 21,485,320         |
| Property, plant and equipment           | 8           | 87,496,385         | 87,296,108         |
| Infrastructure                          | 9           | 379,448,761        | 380,431,750        |
| Right-of-use assets                     | 11(a)       | 154,388            | 364,755            |
| <b>TOTAL NON-CURRENT ASSETS</b>         |             | <b>492,746,247</b> | <b>491,157,899</b> |
| <b>TOTAL ASSETS</b>                     |             | <b>545,599,121</b> | <b>544,419,092</b> |
| <b>CURRENT LIABILITIES</b>              |             |                    |                    |
| Trade and other payables                | 12          | 9,318,014          | 8,529,532          |
| Capital grant/contributions liabilities | 13          | 305,613            | 320,631            |
| Lease liabilities                       | 11(b)       | 157,727            | 223,602            |
| Borrowings                              | 14          | 854,331            | 812,437            |
| Employee related provisions             | 15          | 3,598,756          | 3,808,724          |
| <b>TOTAL CURRENT LIABILITIES</b>        |             | <b>14,234,441</b>  | <b>13,694,926</b>  |
| <b>NON-CURRENT LIABILITIES</b>          |             |                    |                    |
| Lease liabilities                       | 11(b)       | 0                  | 148,158            |
| Borrowings                              | 14          | 5,959,390          | 6,813,721          |
| Employee related provisions             | 15          | 334,265            | 248,084            |
| Other provisions                        | 16          | 881,725            | 1,270,798          |
| <b>TOTAL NON-CURRENT LIABILITIES</b>    |             | <b>7,175,380</b>   | <b>8,480,761</b>   |
| <b>TOTAL LIABILITIES</b>                |             | <b>21,409,821</b>  | <b>22,175,687</b>  |
| <b>NET ASSETS</b>                       |             | <b>524,189,300</b> | <b>522,243,405</b> |
| <b>EQUITY</b>                           |             |                    |                    |
| Retained surplus                        |             | 142,950,820        | 145,620,816        |
| Reserve accounts                        | 30          | 34,532,810         | 33,268,212         |
| Revaluation surplus                     | 17          | 346,705,670        | 343,354,377        |
| <b>TOTAL EQUITY</b>                     |             | <b>524,189,300</b> | <b>522,243,405</b> |

This statement is to be read in conjunction with the accompanying notes.

STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 30 JUNE 2025

|   | Note | Retained<br>surplus<br>\$ | Reserve<br>accounts<br>\$ | Revaluation<br>surplus<br>\$ | Total<br>equity<br>\$ |
|---|------|---------------------------|---------------------------|------------------------------|-----------------------|
| <b>Balance as at 1 July 2023</b>          |      | <b>148,677,004</b>        | <b>29,934,979</b>         | <b>343,293,074</b>           | <b>521,905,057</b>    |
| Comprehensive income for the period       |      |                           |                           |                              |                       |
| Net result for the period                 |      | 277,045                   | 0                         | 0                            | 277,045               |
| Other comprehensive income for the period | 17   | 0                         | 0                         | 61,303                       | 61,303                |
| Total comprehensive income for the period |      | 277,045                   | 0                         | 61,303                       | 338,348               |
| Transfers from reserve accounts           | 30   | 3,583,422                 | (3,583,422)               | 0                            | 0                     |
| Transfers to reserve accounts             | 30   | (6,916,655)               | 6,916,655                 | 0                            | 0                     |
| <b>Balance as at 30 June 2024</b>         |      | <b>145,620,816</b>        | <b>33,268,212</b>         | <b>343,354,377</b>           | <b>522,243,405</b>    |
| Comprehensive income for the period       |      |                           |                           |                              |                       |
| Net result for the period                 |      | (1,405,398)               | 0                         | 0                            | (1,405,398)           |
| Other comprehensive income for the period | 17   | 0                         | 0                         | 3,351,293                    | 3,351,293             |
| Total comprehensive income for the period |      | (1,405,398)               | 0                         | 3,351,293                    | 1,945,895             |
| Transfers from reserve accounts           | 30   | 4,903,605                 | (4,903,605)               | 0                            | 0                     |
| Transfers to reserve accounts             | 30   | (6,168,203)               | 6,168,203                 | 0                            | 0                     |
| <b>Balance as at 30 June 2025</b>         |      | <b>142,950,820</b>        | <b>34,532,810</b>         | <b>346,705,670</b>           | <b>524,189,300</b>    |

This statement is to be read in conjunction with the accompanying notes.



|   | Note  | 2025<br>Actual<br>\$ | 2024<br>Actual<br>\$ |
|---|-------|----------------------|----------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>               |       |                      |                      |
| <b>Receipts</b>   |       |                      |                      |
| Rates   |       | 34,150,510           | 32,502,476           |
| Grants, subsidies and contributions                       |       | 6,735,866            | 8,447,780            |
| Fees and charges  |       | 13,278,992           | 13,208,907           |
| Interest revenue  |       | 2,421,911            | 2,262,209            |
| Goods and services tax received                           |       | 2,863,793            | 2,445,161            |
| Other revenue   |       | 2,178,408            | 1,734,538            |
|   |       | 61,629,480           | 60,601,071           |
| <b>Payments</b>   |       |                      |                      |
| Employee costs  |       | (25,355,251)         | (23,596,417)         |
| Materials and contracts                                   |       | (24,685,036)         | (26,651,395)         |
| Utility charges   |       | (1,465,538)          | (1,619,087)          |
| Finance costs   |       | (683,573)            | 771,335              |
| Insurance paid  |       | (694,773)            | (649,133)            |
| Goods and services tax paid                               |       | (2,955,974)          | (2,158,423)          |
| Other expenditure   |       | (1,158,080)          | (2,275,224)          |
|   |       | (56,998,225)         | (56,178,344)         |
| <b>Net cash provided by operating activities</b>          | 18(b) | 4,631,255            | 4,422,727            |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>               |       |                      |                      |
| Payments for purchase of property, plant & equipment      | 8(a)  | (4,237,310)          | (2,430,753)          |
| Payments for construction of infrastructure               | 9(a)  | (5,720,368)          | (6,159,012)          |
| Proceeds from capital grants, subsidies and contributions |       | 4,184,460            | 2,874,028            |
| Distributions from investments in associates              |       | 677,500              | 0                    |
| Proceeds for financial assets at amortised cost           |       | (1,217,744)          | (5,930,172)          |
| Proceeds from sale of property, plant & equipment         |       | 532,094              | 533,787              |
| <b>Net cash (used in) investing activities</b>            |       | (5,781,368)          | (11,112,122)         |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>               |       |                      |                      |
| Repayment of borrowings                                   | 29(a) | (812,437)            | (772,872)            |
| Payments for principal portion of lease liabilities       | 29(b) | (214,033)            | (210,506)            |
| <b>Net cash (used in) financing activities</b>            |       | (1,026,470)          | (983,378)            |
| <b>Net (decrease) in cash held</b>                        |       | (2,176,583)          | (7,672,773)          |
| Cash at beginning of year                                 |       | 17,353,578           | 25,026,351           |
| <b>Cash and cash equivalents at the end of the year</b>   | 18(a) | 15,176,995           | 17,353,578           |

This statement is to be read in conjunction with the accompanying notes.





| Note   | 2025<br>Actual<br>\$  | 2025<br>Budget<br>\$ | 2024<br>Actual<br>\$ |              |                  |
|--|---|----------------------|----------------------|--------------|------------------|
| <b>OPERATING ACTIVITIES</b>                  |   |                      |                      |              |                  |
| <b>Revenue from operating activities</b>     |   |                      |                      |              |                  |
|  | General rates   | 27                   | 34,085,034           | 33,831,164   | 32,475,736       |
|  | Grants, subsidies and contributions   |                      | 6,785,687            | 4,455,491    | 8,003,924        |
|  | Fees and charges  |                      | 13,278,992           | 12,754,045   | 13,208,907       |
|  | Interest revenue  |                      | 2,421,911            | 2,420,000    | 2,262,209        |
|  | Other revenue   |                      | 2,178,408            | 2,119,965    | 1,734,538        |
|  | Profit on asset disposals   |                      | 78,875               | 157,519      | 102,034          |
|  | Fair value adjustments to financial assets at fair value through profit or loss | 4(b)                 | (6,215)              | 0            | 3,482            |
|  | Share of net profit of associates accounted for using the equity method         | 22(c)                | (118,349)            | 0            | 1,118,605        |
|  |   |                      | 58,704,343           | 55,738,184   | 58,909,435       |
| <b>Expenditure from operating activities</b> |   |                      |                      |              |                  |
|  | Employee costs  |                      | (25,231,464)         | (24,770,447) | (23,825,221)     |
|  | Materials and contracts   |                      | (25,036,240)         | (23,824,785) | (22,721,824)     |
|  | Utility charges   |                      | (1,465,538)          | (1,354,833)  | (1,619,087)      |
|  | Depreciation  |                      | (10,349,535)         | (9,619,397)  | (10,031,723)     |
|  | Finance costs   |                      | (294,500)            | (294,500)    | (338,263)        |
|  | Insurance   |                      | (694,773)            | (680,440)    | (649,133)        |
|  | Other expenditure   |                      | (1,158,080)          | (1,124,950)  | (2,275,224)      |
|  | Loss on asset disposals   |                      | (64,071)             | (226,819)    | (45,943)         |
|  |   |                      | (64,294,201)         | (61,896,171) | (61,506,418)     |
|  | Non-cash amounts excluded from operating activities                             | 28(a)                | 10,208,137           | 9,688,697    | 9,827,623        |
|  | <b>Amount attributable to operating activities</b>                              |                      | 4,618,279            | 3,530,710    | 7,230,640        |
| <b>INVESTING ACTIVITIES</b>                  |   |                      |                      |              |                  |
| <b>Inflows from investing activities</b>     |   |                      |                      |              |                  |
|  | Capital grants, subsidies and contributions                                     |                      | 4,184,460            | 5,514,730    | 2,874,028        |
|  | Proceeds from disposal of assets  |                      | 532,094              | 1,044,927    | 533,787          |
|  | Distributions from investments in associates                                    | 22(b)                | 677,500              | 0            | 0                |
|  |   |                      | 5,394,054            | 6,559,657    | 3,407,815        |
| <b>Outflows from investing activities</b>    |   |                      |                      |              |                  |
|  | Acquisition of property, plant and equipment                                    | 8(a)                 | (4,237,310)          | (5,818,218)  | (2,430,753)      |
|  | Acquisition of infrastructure   | 9(a)                 | (5,720,368)          | (10,769,193) | (6,159,012)      |
|  |   |                      | (9,957,678)          | (16,587,411) | (8,589,765)      |
|  | <b>Amount attributable to investing activities</b>                              |                      | (4,563,624)          | (10,027,754) | (5,181,950)      |
| <b>FINANCING ACTIVITIES</b>                  |   |                      |                      |              |                  |
| <b>Inflows from financing activities</b>     |   |                      |                      |              |                  |
|  | Transfers from reserve accounts   | 30                   | 4,903,605            | 6,213,027    | 3,583,422        |
|  |   |                      | 4,903,605            | 6,213,027    | 3,583,422        |
| <b>Outflows from financing activities</b>    |   |                      |                      |              |                  |
|  | Repayment of borrowings   | 29(a)                | (812,437)            | (812,438)    | (772,872)        |
|  | Payments for principal portion of lease liabilities                             | 29(b)                | (214,033)            | (214,033)    | (210,506)        |
|  | Transfers to reserve accounts   | 30                   | (6,168,203)          | (7,543,139)  | (6,916,655)      |
|  |   |                      | (7,194,673)          | (8,569,610)  | (7,900,033)      |
|  | <b>Amount attributable to financing activities</b>                              |                      | (2,291,068)          | (2,356,583)  | (4,316,611)      |
| <b>MOVEMENT IN SURPLUS OR DEFICIT</b>        |   |                      |                      |              |                  |
|  | <b>Surplus or deficit at the start of the financial year</b>                    | 28(b)                | 7,334,094            | 8,853,627    | 9,602,015        |
|  | Amount attributable to operating activities                                     |                      | 4,618,279            | 3,530,710    | 7,230,640        |
|  | Amount attributable to investing activities                                     |                      | (4,563,624)          | (10,027,754) | (5,181,950)      |
|  | Amount attributable to financing activities                                     |                      | (2,291,068)          | (2,356,583)  | (4,316,611)      |
|  | <b>Surplus or deficit after imposition of general rates</b>                     | 28(b)                | <b>5,097,681</b>     | <b>0</b>     | <b>7,334,094</b> |

This statement is to be read in conjunction with the accompanying notes.



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## 1. BASIS OF PREPARATION

The financial report of the Shire of Mundaring which is a Class 2 local government comprises general purpose financial statements which have been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

### Local Government Act 1995 requirements

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996* prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

The *Local Government (Financial Management) Regulations 1996* provide that:

- land and buildings classified as property, plant and equipment; or
  - infrastructure; or
  - vested improvements that the local government controls;
- and measured at reportable value, are only required to be revalued every five years. Revaluing these non-financial assets every five years is a departure from AASB 116 *Property, Plant and Equipment*, which would have required the Shire to assess at each reporting date whether the carrying amount of the above mentioned non-financial assets materially differs from their fair value and, if so, revalue the class of non-financial assets.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

### Critical accounting estimates and judgements

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying amounts of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the financial report.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:

- Fair value measurement of assets carried at reportable value including:
  - Property, plant and equipment - Note 8
  - Infrastructure - Note 9
- Measurement of employee benefits - Note 15
- Measurement of provisions - Note 16

Fair value hierarchy information can be found in Note 25

### The local government reporting entity

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 31 of the financial report.

### Initial application of accounting standards

During the current year, the following new or revised Australian Accounting Standards and Interpretations were applied for the first time.

- AASB 2020-1 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-current
- AASB 2022-5 Amendments to Australian Accounting Standards - Lease Liability in a Sale and Leaseback
- AASB 2022-6 Amendments to Australian Accounting Standards - Non-current Liabilities with Covenants
- AASB 2023-3 Amendments to Australian Accounting Standards - Disclosure of Non-current Liabilities with Covenants: Tier 2
- AASB 2024-1 Amendments to Australian Accounting Standards - Supplier Finance Arrangements: Tier 2 Disclosures
- AASB 2023-1 Amendments to Australian Accounting Standards - Supplier Finance Arrangements

These amendments are not expected to have any material impact on the financial report on initial application.

- AASB 2022-10 Amendments to Australian Accounting Standards - Fair Value Measurement of Non-Financial Assets of Not-for-Profit Public Sector Entities

These amendment may result in changes to the fair value of certain non-financial assets on revaluation. The impact has not been quantified as it is not considered practicable to determine the amount of the difference in fair value attributable to the change in the standard.

### New accounting standards for application in future years

The following new accounting standards will have application to local government in future years:

- AASB 2014-10 Amendments to Australian Accounting Standards - Sale or Contribution of Assets between an Investor and its Associate or Joint Venture
- AASB 2024-4b Amendments to Australian Accounting Standards - Effective Date of Amendments to AASB 10 and AASB 128 [deferred AASB 10 and AASB 128 amendments in AASB 2014-10 apply]
- AASB 2022-9 Amendments to Australian Accounting Standards - Insurance Contracts in the Public Sector
- AASB 2023-5 Amendments to Australian Accounting Standards - Lack of Exchangeability
- AASB 18 (FP) Presentation and Disclosure in Financial Statements - (Appendix D) [for for-profit entities]
- AASB 18 (NFP/super) Presentation and Disclosure in Financial Statements - (Appendix D) [for not-for-profit and superannuation entities]
- AASB 2024-2 Amendments to Australian Accounting Standards - Classification and Measurement of Financial Instruments
- AASB 2024-3 Amendments to Australian Accounting Standards - Annual Improvements Volume 11

These amendments are not expected to have any material impact on the financial report on initial application.



**2. REVENUE AND EXPENSES**

**(a) Revenue**

**Contracts with customers**

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

| Revenue category  | Nature of goods and services  | When obligations typically satisfied | Payment terms  | Returns/refunds/warranties                  | Timing of revenue recognition  |
|---|---|--------------------------------------|--|---|--|
| Rates   | General Rates   | Over time                            | Payment dates adopted by Council during the year                         | None  | When rates notice is issued  |
| Grant contracts with customers  | Community events, minor facilities, research, design, planning evaluation and services                          | Over time                            | Fixed terms transfer of funds based on agreed milestones and reporting   | Contract obligation if project not complete | Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared |
| Grants, subsidies or contributions for the construction of non-financial assets | Construction or acquisition of recognisable non-financial assets to be controlled by the local government       | Over time                            | Fixed terms transfer of funds based on agreed milestones and reporting   | Contract obligation if project not complete | Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared |
| Grants with no contract commitments   | General appropriations and contributions with no reciprocal commitment  | No obligations                       | Not applicable   | Not applicable                              | When assets are controlled   |
| Fees and charges<br>Licences/ Registrations/ Approvals                          | Building, planning, development and animal management, having the same nature as a licence regardless of naming | Single point in time                 | Full payment prior to issue  | None  | On payment and issue of the licence, registration or approval  |
| Fees and charges<br>Pool inspections  | Compliance safety check   | Single point in time                 | Equal proportion based on an equal annually fee                          | None  | After inspection complete based on a 4 year cycle  |
| Fees and charges<br>Other inspections   | Regulatory Food, Health and Safety  | Single point in time                 | Full payment prior to inspection   | None  | Revenue recognised after inspection event occurs   |
| Fees and charges<br>Waste management collections                                | Kerbside collection service   | Over time                            | Payment on an annual basis in advance                                    | None  | Output method based on regular weekly and fortnightly period as proportionate to collection service                      |
| Fees and charges<br>Waste management entry fees                                 | Waste treatment, recycling and disposal service at disposal sites   | Single point in time                 | Payment in advance at gate or on normal trading terms if credit provided | None  | On entry to facility   |
| Fees and charges<br>Property hire and entry                                     | Use of halls and facilities   | Single point in time                 | In full in advance   | Refund if event cancelled within 7 days     | On entry or at conclusion of hire  |
| Fees and charges for other goods and services                                   | Cemetery services, library fees, reinstatements and private works   | Single point in time                 | Payment in full in advance   | None  | Output method based on provision of service or completion of works   |
| Other revenue<br>Sale of stock  | Kiosk and visitor centre stock  | Single point in time                 | In full in advance, on 15 day credit                                     | Refund for faulty goods                     | Output method based on goods   |
| Other revenue Reimbursements  | Insurance claims  | Single point in time                 | Payment in arrears for claimable event                                   | None  | When claim is agreed   |



NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2025

2. REVENUE AND EXPENSES

(a) Revenue (Continued)

Revenue recognition

Rate revenue was recognised from the rate record as soon as practicable after the Shire resolved to impose rates in the financial year as well as when the rate record was amended to ensure the information in the record was current and correct.

Revenue recognised during the year under each basis of recognition by nature of goods or services is provided in the table below:

For the year ended 30 June 2025

| Nature                                      | Contracts with customers | Capital grant/contributions | Statutory requirements | Other         | Total             |
|---|--------------------------|-----------------------------|------------------------|---------------|-------------------|
|   | \$                       | \$                          | \$                     | \$            | \$                |
| Rates                                       | 0                        | 0                           | 34,085,034             | 0             | 34,085,034        |
| Grants, subsidies and contributions         | 6,785,687                | 0                           | 0                      | 0             | 6,785,687         |
| Fees and charges                            | 4,323,423                | 0                           | 8,955,569              | 0             | 13,278,992        |
| Interest revenue                            | 2,100,176                | 0                           | 321,735                | 0             | 2,421,911         |
| Other revenue                               | 1,871,494                | 0                           | 306,914                | 0             | 2,178,408         |
| Capital grants, subsidies and contributions | 0                        | 4,153,205                   | 0                      | 31,255        | 4,184,460         |
| <b>Total</b>                                | <b>15,080,780</b>        | <b>4,153,205</b>            | <b>43,669,252</b>      | <b>31,255</b> | <b>62,934,492</b> |

For the year ended 30 June 2024

| Nature                                      | Contracts with customers | Capital grant/contributions | Statutory requirements | Other    | Total             |
|---|--------------------------|-----------------------------|------------------------|----------|-------------------|
|   | \$                       | \$                          | \$                     | \$       | \$                |
| Rates                                       | 0                        | 0                           | 32,475,736             | 0        | 32,475,736        |
| Grants, subsidies and contributions         | 8,003,924                | 0                           | 0                      | 0        | 8,003,924         |
| Fees and charges                            | 4,392,793                | 0                           | 8,816,114              | 0        | 13,208,907        |
| Interest revenue                            | 1,996,044                | 0                           | 266,165                | 0        | 2,262,209         |
| Other revenue                               | 1,333,446                | 0                           | 401,092                | 0        | 1,734,538         |
| Capital grants, subsidies and contributions | 0                        | 2,874,028                   | 0                      | 0        | 2,874,028         |
| <b>Total</b>                                | <b>15,726,207</b>        | <b>2,874,028</b>            | <b>41,959,107</b>      | <b>0</b> | <b>60,559,342</b> |

| Note   | 2025 Actual       | 2024 Actual       |
|--|-------------------|-------------------|
|  | \$                | \$                |
| <b>Interest revenue</b>  |                   |                   |
| Interest on reserve account  | 1,512,181         | 1,456,800         |
| Trade and other receivables overdue interest   | 321,735           | 266,165           |
| Other interest revenue   | 587,995           | 539,244           |
|  | <b>2,421,911</b>  | <b>2,262,209</b>  |
| The 2025 original budget estimate in relation to:<br>Trade and other receivables overdue interest was \$310,000                      |                   |                   |
| <b>Fees and charges relating to rates receivable</b>   |                   |                   |
| Charges on instalment plan   | 131,739           | 135,765           |
| The 2025 original budget estimate in relation to:<br>Charges on instalment plan was \$141,750  |                   |                   |
| <b>(b) Expenses</b>  |                   |                   |
| <b>Auditors remuneration</b>   |                   |                   |
| - Audit of the Annual Financial Report   | 53,546            | 50,160            |
| - Other services – grant acquittals  | 3,630             | 4,800             |
|  | <b>57,176</b>     | <b>54,960</b>     |
| <b>Employee Costs</b>  |                   |                   |
| Employee benefit costs   | 25,231,464        | 23,825,221        |
|  | <b>25,231,464</b> | <b>23,825,221</b> |
| <b>Finance costs</b>   |                   |                   |
| Interest and financial charges paid/payable for lease liabilities and financial liabilities not at fair value through profit or loss | 294,500           | 338,263           |
|  | <b>294,500</b>    | <b>338,263</b>    |
| <b>Other expenditure</b>   |                   |                   |
| Community grants and donations   | 551,525           | 591,193           |
| Provision for Capital Contribution towards EMRC Regional Waste Collection Project  | 0                 | 1,109,598         |
| Sundry expenses  | 606,555           | 574,433           |
|  | <b>1,158,080</b>  | <b>2,275,224</b>  |



**3. CASH AND CASH EQUIVALENTS**

|  | Note  | 2025<br>\$ | 2024<br>\$ |
|--|-------|------------|------------|
| Cash at bank and on hand                 |       | 15,176,995 | 17,353,578 |
| <b>Total cash and cash equivalents</b>   | 18(a) | 15,176,995 | 17,353,578 |
| Held as                                  |       |            |            |
| - Unrestricted cash and cash equivalents |       | 8,202,389  | 11,222,950 |
| - Restricted cash and cash equivalents   | 18(a) | 6,974,606  | 6,130,628  |
|  |       | 15,176,995 | 17,353,578 |

**MATERIAL ACCOUNTING POLICIES**

**Cash and cash equivalents**

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

**Restricted financial assets**

Restricted financial asset balances are not available for general use by the local government due to externally imposed restrictions. Restrictions are specified in an agreement, contract or legislation. This applies to reserve accounts, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation or loan agreement.

**4. OTHER FINANCIAL ASSETS**

|  | Note  | 2025<br>\$ | 2024<br>\$ |
|--|-------|------------|------------|
| <b>(a) Current assets</b>                                    |       |            |            |
| Financial assets at amortised cost                           |       | 31,327,224 | 30,109,480 |
|  |       | 31,327,224 | 30,109,480 |
| <b>Other financial assets at amortised cost</b>              |       |            |            |
| Term deposits  |       | 31,327,224 | 30,109,480 |
|  |       | 31,327,224 | 30,109,480 |
| Held as  |       |            |            |
| - Restricted other financial assets at amortised cost        | 18(a) | 31,327,224 | 30,109,480 |
|  |       | 31,327,224 | 30,109,480 |
| <b>(b) Non-current assets</b>                                |       |            |            |
| Financial assets at fair value through profit or loss        |       | 139,334    | 145,549    |
|  |       | 139,334    | 145,549    |
| <b>Financial assets at fair value through profit or loss</b> |       |            |            |
| Units in Local Government House Trust - opening balance      |       | 145,549    | 142,067    |
| Movement attributable to fair value increment                |       | (6,215)    | 3,482      |
| Units in Local Government House Trust - closing balance      |       | 139,334    | 145,549    |

Fair value of financial assets at fair value through profit or loss is determined from the net asset value of the units held in the Trust at balance date as compiled by WALGA.

**MATERIAL ACCOUNTING POLICIES**

**Other financial assets at amortised cost**

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows; and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Fair values of financial assets at amortised cost are not materially different to their carrying amounts, since the interest receivable on those assets is either close to current market rates or the assets are of a short term nature. Non-current financial assets at amortised cost fair values are based on discounted cash flows using a current market rates. They are classified as level 2 fair values in the fair value hierarchy (see Note 25 (i)) due to the observable market rates.

Interest received is presented under cashflows from operating activities in the Statement of Cash Flows where it is earned from financial assets that are held for cash management purposes.

**Financial assets at fair value through profit or loss**

The Shire classifies the following financial assets at fair value through profit or loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the Shire has elected to recognise as fair value gains and losses through profit or loss.

**Impairment and risk**

Information regarding impairment and exposure to risk can be found at Note 23.

**5. TRADE AND OTHER RECEIVABLES****Current**

|   |    |
|---|----|
| Rates and statutory receivables             |    |
| Trade receivables                           |    |
| GST receivable                              |    |
| Receivables for employee related provisions | 15 |
| Waste charges                               |    |

**Non-current**

|   |  |
|---|--|
| Rates and statutory receivables             |  |
| Receivables for employee related provisions |  |
| POS payments                                |  |

| Note | 2025      | 2024      |
|------|-----------|-----------|
|      | \$        | \$        |
|      | 4,020,658 | 3,918,025 |
|      | 437,698   | 466,953   |
|      | 354,823   | 262,642   |
| 15   | 125,703   | 116,398   |
|      | 597,302   | 542,103   |
|      | 5,536,184 | 5,306,121 |
|      | 1,420,204 | 1,387,560 |
|      | 46,411    | 19,620    |
|      | 0         | 27,237    |
|      | 1,466,615 | 1,434,417 |

**MATERIAL ACCOUNTING POLICIES****Rates and statutory receivables**

Rates and statutory receivables are non-contractual receivables arising from statutory requirements and include amounts due from ratepayers for unpaid rates and service charges and other statutory charges or fines.

Rates and statutory receivables are recognised when the taxable event has occurred and can be measured reliably.

**Trade receivables**

Trade receivables are amounts receivable from contractual arrangements with customers for goods sold, services performed or grants or contributions with sufficiently specific performance obligations or for the construction of recognisable non financial assets as part of the ordinary course of business.

**Measurement**

Trade and other receivables are recognised initially at the amount of the transaction price, unless they contain a significant financing component, and are to be recognised at fair value.

**Classification and subsequent measurement**

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

**Impairment and risk exposure**

Information about the impairment of trade receivables and their exposure to credit risk and interest rate risk can be found in Note 23.

**6. INVENTORIES****Current**

|                    |  |
|--------------------|--|
| Fuel and materials |  |
|--------------------|--|

| Note | 2025      | 2024      |
|------|-----------|-----------|
|      | \$        | \$        |
|      | 114,763   | 58,135    |
|      | 114,763   | 58,135    |
|      | 58,135    | 123,569   |
|      | (511,676) | (610,664) |
|      | 568,304   | 545,230   |
|      | 114,763   | 58,135    |

The following movements in inventories occurred during the year:

**Balance at beginning of year**

|                                      |  |
|--------------------------------------|--|
| Inventories expensed during the year |  |
| Additions to inventory               |  |

**Balance at end of year****MATERIAL ACCOUNTING POLICIES****General**

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.



**7. OTHER ASSETS**

**Other assets - current**  
Prepayments

| <b>2025</b>    | <b>2024</b>    |
|----------------|----------------|
| <b>\$</b>      | <b>\$</b>      |
| 697,708        | 433,879        |
| <b>697,708</b> | <b>433,879</b> |

**MATERIAL ACCOUNTING POLICIES**

**Other current assets**

Other non-financial assets include prepayments which represent payments in advance of receipt of goods or services or that part of expenditure made in one accounting period covering a term extending beyond that period.



**8. PROPERTY, PLANT AND EQUIPMENT****(a) Movements in balances**

Movement in the balances of each class of property, plant and equipment between the beginning and the end of the current financial year.

|  | Total property |            |              | Plant and equipment |                | Total property,<br>Furniture and<br>equipment |             |              |
|--|----------------|------------|--------------|---------------------|----------------|---|-------------|--------------|
|  | Note           | Land       | Buildings    | Work in<br>progress | Total property |   |             |              |
|  |                | \$         | \$           | \$                  | \$             | \$  |             |              |
| <b>Balance at 1 July 2023</b>            |                | 28,649,900 | 51,154,243   | 61,239              | 79,865,382     | 403,908                                       | 8,283,870   | 88,553,160   |
| Additions                                |                | 0          | 58,210       | 993,334             | 1,051,544      | 0   | 1,379,209   | 2,430,753    |
| Disposals                                |                | 0          | 0            | 0                   | 0              | 0   | (477,696)   | (477,696)    |
| Depreciation                             |                | 0          | (2,082,768)  | 0                   | (2,082,768)    | (59,112)                                      | (1,068,229) | (3,210,109)  |
| <b>Balance at 30 June 2024</b>           |                | 28,649,900 | 49,129,685   | 1,054,573           | 78,834,158     | 344,796                                       | 8,117,154   | 87,296,108   |
| <b>Comprises:</b>                        |                |            |              |                     |                |   |             |              |
| Gross balance amount at 30 June 2024     |                | 28,649,900 | 87,989,210   | 1,054,573           | 117,693,683    | 878,361                                       | 13,100,608  | 131,672,652  |
| Accumulated depreciation at 30 June 2024 |                | 0          | (38,859,525) | 0                   | (38,859,525)   | (533,565)                                     | (4,983,454) | (44,376,544) |
| <b>Balance at 30 June 2024</b>           | 8(b)           | 28,649,900 | 49,129,685   | 1,054,573           | 78,834,158     | 344,796                                       | 8,117,154   | 87,296,108   |
| Additions                                |                | 0          | 1,308,963    | 448,850             | 1,757,813      | 30,000  | 2,449,497   | 4,237,310    |
| Disposals                                |                | 0          | 0            | 0                   | 0              | 0   | (517,290)   | (517,290)    |
| Depreciation                             |                | 0          | (2,087,950)  | 0                   | (2,087,950)    | (59,604)                                      | (1,288,257) | (3,435,811)  |
| Transfers                                |                | 0          | 890,060      | (973,992)           | (83,932)       | 0   | 0           | (83,932)     |
| <b>Balance at 30 June 2025</b>           |                | 28,649,900 | 49,240,758   | 529,431             | 78,420,089     | 315,192                                       | 8,761,104   | 87,496,385   |
| <b>Comprises:</b>                        |                |            |              |                     |                |   |             |              |
| Gross balance amount at 30 June 2025     |                | 28,649,900 | 90,188,234   | 529,431             | 119,367,565    | 908,361                                       | 14,396,185  | 134,672,111  |
| Accumulated depreciation at 30 June 2025 |                | 0          | (40,947,476) | 0                   | (40,947,476)   | (593,169)                                     | (5,635,081) | (47,175,726) |
| <b>Balance at 30 June 2025</b>           | 8(b)           | 28,649,900 | 49,240,758   | 529,431             | 78,420,089     | 315,192                                       | 8,761,104   | 87,496,385   |

\*Further analysis of the expenditure that was previously accounted for as works in progress, determined that \$83,932 related to maintenance activities rather than capital works. As a result, this amount was expensed during the 2024/25 financial year.



**8. PROPERTY, PLANT AND EQUIPMENT (Continued)**

(b) Carrying amount measurements

| Asset class  | Note | Carrying amount<br>2025 | Carrying amount<br>2024 | Fair value<br>hierarchy | Valuation technique   | Basis of<br>valuation                | Date of last<br>valuation | Inputs used  |
|--|------|-------------------------|-------------------------|-------------------------|---|--------------------------------------|---------------------------|--|
| <b>(i) Fair value - as determined at the last valuation date</b> |      |                         |                         |                         |   |                                      |                           |  |
| <b>Land and buildings</b>  |      |                         |                         |                         |   |                                      |                           |  |
| Land - market value  |      | 28,649,900              | 28,649,900              | Level 2                 | Market approach using recent<br>observable data for similar properties<br>in the area | Independent<br>Registered<br>Valuers | June 2023                 | Price per square metre   |
| Total land   | 8(a) | 28,649,900              | 28,649,900              |                         |   |                                      |                           |  |
| Buildings  |      | 49,240,758              | 49,129,685              | Level 3                 | Cost approach using depreciated<br>replacement cost                                   | Independent<br>Registered<br>Valuers | June 2023                 | Construction costs and current condition (Level 2) and<br>remaining useful life assessments (Level 3) inputs |
| Total buildings  | 8(a) | 49,240,758              | 49,129,685              |                         |   |                                      |                           |  |

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used by the local government to determine the fair value of property, plant and equipment using either level 2 or level 3 inputs. The valuation techniques applied to property subject to lease was the same as that applied to property not subject to lease.

**(ii) Cost**

**Furniture and equipment**

**Plant and equipment**

**9. INFRASTRUCTURE****(a) Movements in balances**

Movement in the balances of each class of infrastructure between the beginning and the end of the current financial year.

|  | Infrastructure -<br>roads | Infrastructure -<br>footpaths | Infrastructure -<br>drainage | Infrastructure -<br>parks and ovals | Total<br>infrastructure |
|--|---------------------------|-------------------------------|------------------------------|-------------------------------------|-------------------------|
|  | \$                        | \$                            | \$                           | \$                                  | \$                      |
| <b>Balance at 1 July 2023</b>            | 281,877,809               | 17,673,723                    | 52,006,643                   | 29,324,577                          | 380,882,752             |
| Additions                                | 3,790,539                 | 459,913                       | 520,084                      | 1,388,476                           | 6,159,012               |
| Depreciation                             | (4,491,630)               | (314,868)                     | (917,842)                    | (885,674)                           | (6,610,014)             |
| <b>Balance at 30 June 2024</b>           | 281,176,718               | 17,818,768                    | 51,608,885                   | 29,827,379                          | 380,431,750             |
| <b>Comprises:</b>                        |                           |                               |                              |                                     |                         |
| Gross balance at 30 June 2024            | 358,701,932               | 23,685,592                    | 84,040,219                   | 38,730,374                          | 505,158,117             |
| Accumulated depreciation at 30 June 2024 | (77,525,214)              | (5,866,824)                   | (32,431,334)                 | (8,902,995)                         | (124,726,367)           |
| <b>Balance at 30 June 2024</b>           | 281,176,718               | 17,818,768                    | 51,608,885                   | 29,827,379                          | 380,431,750             |
| Additions                                | 4,213,567                 | 333,798                       | 596,703                      | 576,300                             | 5,720,368               |
| Depreciation                             | (4,512,561)               | (317,019)                     | (923,043)                    | (950,734)                           | (6,703,357)             |
| <b>Balance at 30 June 2025</b>           | 280,877,724               | 17,835,547                    | 51,282,545                   | 29,452,945                          | 379,448,761             |
| <b>Comprises:</b>                        |                           |                               |                              |                                     |                         |
| Gross balance at 30 June 2025            | 362,915,499               | 24,019,390                    | 84,636,922                   | 39,306,674                          | 510,878,485             |
| Accumulated depreciation at 30 June 2025 | (82,037,775)              | (6,183,843)                   | (33,354,377)                 | (9,853,729)                         | (131,429,724)           |
| <b>Balance at 30 June 2025</b>           | 280,877,724               | 17,835,547                    | 51,282,545                   | 29,452,945                          | 379,448,761             |



**9. INFRASTRUCTURE (Continued)**

(b) Carrying amount measurements

| Asset class  | Fair value hierarchy | Valuation technique                              | Basis of valuation   | Date of last valuation | Inputs used  |
|--|----------------------|--|----------------------|------------------------|--|
| <b>Fair value - as determined at the last valuation date</b> |                      |  |                      |                        |  |
| <b>Infrastructure - roads</b>                                | Level 3              | Cost approach using depreciated replacement cost | Management valuation | June 2023              | Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs |
| <b>Infrastructure - footpaths</b>                            | Level 3              | Cost approach using depreciated replacement cost | Management valuation | June 2023              | Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs |
| <b>Infrastructure - drainage</b>                             | Level 3              | Cost approach using depreciated replacement cost | Management valuation | June 2023              | Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs |
| <b>Infrastructure - parks and ovals</b>                      | Level 3              | Cost approach using depreciated replacement cost | Management valuation | June 2023              | Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs |

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.



**10. FIXED ASSETS**

**(a) Depreciation**

**Depreciation rates**

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

| <b>Asset class</b>                | <b>Useful life</b> |
|-----------------------------------|--------------------|
| <b>Buildings</b>                  | 30 to 100 years    |
| <b>Furniture and equipment</b>    | 3 to 12 years      |
| <b>Plant and equipment</b>        | 3 to 60 years      |
| <b>Sealed roads and streets</b>   |                    |
| Formation                         | not depreciated    |
| Pavement                          | 70 to 150 years    |
| Surface                           | 15 to 45 years     |
| Kerb                              | 60 to 70 years     |
| <b>Unsealed roads and streets</b> |                    |
| Formation                         | not depreciated    |
| Surface                           | 15 years           |
| <b>Drainage</b>                   | 60 to 100 years    |
| <b>Bridges</b>                    | 40 to 100 years    |
| <b>Footpaths</b>                  | 15 to 100 years    |
| <b>Heritage Trails</b>            |                    |
| Formation                         | not depreciated    |
| Pavement                          | 60 years           |
| Point Items                       | 15 to 100 years    |
| <b>Waste Transfer Stations</b>    | 15 to 100 years    |
| <b>Bus Shelters</b>               | 20 to 50 years     |
| <b>Parks Hard Assets</b>          | 5 to 80 years      |

**(b) Temporarily idle or retired from use assets**

The Shire did not have any idle or retired from use assets as at 30 June 2025 and 30 June 2024.

**(c) Fully depreciated assets in use**

The Shire did not have any fully depreciated assets in use as at 30 June 2025 and 30 June 2024.



10. FIXED ASSETS (Continued)

**MATERIAL ACCOUNTING POLICIES**

**Initial recognition**

An item of property, plant and equipment or infrastructure that qualifies for recognition as an asset is measured at its cost.

Upon initial recognition, cost is determined as the amount paid (or other consideration given) to acquire the assets, plus costs incidental to the acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition.

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Local Government (Financial Management) Regulations 17A(5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

Individual assets that are land, buildings and infrastructure acquired between scheduled revaluation dates of the asset class in accordance with the Shire's revaluation policy, are recognised at cost and disclosed as being at reportable value.

**Measurement after recognition**

Plant and equipment including furniture and equipment and right-of-use assets (other than vested improvements) are measured using the cost model as required under *Local Government (Financial Management) Regulations 17A(2)*. Assets held under the cost model are carried at cost less accumulated depreciation and any impairment losses being their reportable value.

**Reportable value**

In accordance with *Local Government (Financial Management) Regulations 17A(2)*, the carrying amount of non-financial assets that are land and buildings classified as property, plant and equipment, infrastructure or vested improvements that the local government controls.

Reportable value is for the purpose of *Local Government (Financial Management) Regulations 17A(4)* is the fair value of the asset at its last valuation date minus (to the extent applicable) the accumulated depreciation and any accumulated impairment losses in respect of the non-financial asset subsequent to its last valuation date.

**Revaluation**

Land and buildings classified as property, plant and equipment, infrastructure or vested improvements that the local government controls and measured at reportable value, are only required to be revalued every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on land vested in the Shire.

Whilst the regulatory framework only requires a revaluation to occur every five years, it also provides for the Shire to revalue earlier if it chooses to do so.

For land, buildings and infrastructure, increases in the carrying amount arising on revaluation of asset classes are credited to a revaluation surplus in equity.

Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Subsequent increases are then recognised in profit or loss to the extent they reverse a net revaluation decrease previously recognised in profit or loss for the same class of asset.

**Depreciation**

The depreciable amount of all property, plant and equipment and infrastructure, are depreciated on a straight-line basis over the individual assets useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

**Depreciation on revaluation**

When an item of property, plant and equipment and infrastructure is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

- (i) The gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset; or
- (ii) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

**Impairment**

In accordance with *Local Government (Financial Management) Regulations 17A(4C)*, the Shire is not required to comply with *AASB 136 Impairment of Assets* to determine the recoverable amount of its non-financial assets that are land or buildings classified as property, plant and equipment, infrastructure or vested improvements that the local government controls in circumstances where there has been an impairment indication of a general decrease in asset values.

In other circumstances where it has been assessed that one or more of these non-financial assets are impaired, the assets carrying amount is written down immediately to its recoverable amount if the assets carrying amount is greater than its estimated recoverable amount.

**Gains or losses on disposal**

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

**11. LEASES****(a) Right-of-use assets**

| Movement in the balance of each class of right-of-use asset between the beginning and the end of the current financial year. | Right-of-use assets - furniture and equipment |            | Total right-of-use assets |
|--|---|------------|---------------------------|
|  | Note  |            |                           |
| <b>Balance at 1 July 2023</b>  |   | \$ 576,355 | \$ 576,355                |
| Depreciation   |   | (211,600)  | (211,600)                 |
| <b>Balance at 30 June 2024</b>   |   | 364,755    | 364,755                   |
| Gross balance amount at 30 June 2024   |   | 576,355    | 576,355                   |
| Accumulated depreciation at 30 June 2024   |   | (211,600)  | (211,600)                 |
| <b>Balance at 30 June 2024</b>   |   | 364,755    | 364,755                   |
| Depreciation   |   | (210,367)  | (210,367)                 |
| <b>Balance at 30 June 2025</b>   |   | 154,388    | 154,388                   |

The following amounts were recognised in the statement of comprehensive income during the period in respect of leases where the Shire is the lessee:

|   | 2025 Actual      | 2024 Actual      |
|---|------------------|------------------|
|   | \$               | \$               |
| Depreciation on right-of-use assets                                     | (210,367)        | (211,600)        |
| Finance charge on lease liabilities                                     | (4,271)          | (8,469)          |
| <b>Total amount recognised in the statement of comprehensive income</b> | <b>(214,638)</b> | <b>(220,069)</b> |
| Total cash outflow from leases  | (218,304)        | (218,975)        |
| <b>(b) Lease liabilities</b>  |                  |                  |
| Current   | 157,727          | 223,602          |
| Non-current   | 0                | 148,158          |
|   | 157,727          | 371,760          |

The Shire has two leases relating to IT server infrastructure classified as furniture and equipment. The lease terms range between 3 and 5 years.

The Shire has not revalued the right of use assets relating to leased furniture and equipment as the difference between the fair value and carrying amount is immaterial.

**Secured liabilities and assets pledged as security**

Lease liabilities are effectively secured, as the rights to the leased assets recognised in the financial statements revert to the lessor in the event of default.

**MATERIAL ACCOUNTING POLICIES****Leases**

At inception of a contract, the Shire assesses if the contract contains or is a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing rate.

All contracts that are classified as short-term leases (i.e. a lease with a term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Details of individual lease liabilities required by regulations are provided at Note 29(b).

**Right-of-use assets - measurement**

Right-of-use assets are measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not recognised in the Statement of Financial Position). The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which are reported at fair value.

Refer to Note 10 under revaluation for details on the material accounting policies applying to vested improvements.

**Right-of-use assets - depreciation**

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shorter. Where a lease transfers ownership of the underlying asset, or the cost of the right-of-use asset reflects that the Shire anticipates to exercise a purchase option, the specific asset is depreciated over the useful life of the underlying asset.



**11. LEASES (Continued)**

**(c) Lessor - property, plant and equipment subject to lease**

The table below represents a maturity analysis of the undiscounted lease payments to be received after the reporting date.

Less than 1 year  
1 to 2 years  
2 to 3 years  
3 to 4 years  
4 to 5 years  
> 5 years

|  | <b>2025<br/>Actual</b> | <b>2024<br/>Actual</b> |
|--|------------------------|------------------------|
|  | \$                     | \$                     |
|  | 516,667                | 437,614                |
|  | 516,086                | 436,619                |
|  | 511,805                | 436,054                |
|  | 511,805                | 431,916                |
|  | 475,432                | 431,916                |
|  | 474,273                | 430,581                |
|  | 3,006,068              | 2,604,700              |
| <b>Amounts recognised in profit or loss for property, plant and equipment subject to lease</b> |                        |                        |
| Rental income  | 437,614                | 500,715                |

**Amounts recognised in profit or loss for property, plant and equipment subject to lease**

Rental income

The Shire leases community facilities to community groups with rentals payable either monthly or annually. These leases are classified as operating leases as they do not transfer substantially all of the risks and rewards incidental to the ownership of the assets.

The community facilities are not considered investment property as they are leased for use in the supply of services to the community.

Lease payments for some contracts include CPI increases, but there are no other variable lease payments that depend on an index or rate. Although the Shire is exposed to changes in the residual value at the end of the current leases, the Shire typically enters into new operating leases and therefore will not immediately realise any reduction in residual value at the end of these leases.

Expectations about the future residual values are reflected in the fair value of the properties.

**MATERIAL ACCOUNTING POLICIES**

**The Shire as lessor**

Upon entering into each contract as a lessor, the Shire assesses if the lease is a finance or operating lease.

The contract is classified as a finance lease when the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases not within this definition are classified as operating leases. Rental income received from operating leases is recognised on a straight-line basis over the term of the specific lease.

Initial direct costs incurred in entering into an operating lease (eg legal cost, cost to setup) are included in the carrying amount of the leased asset and recognised as an expense on a straight-line basis over the lease term.

When a contract is determined to include lease and non-lease components, the Shire applies AASB 15 *Revenue from Contracts with Customers* to allocate the consideration under the contract to each component.





**12. TRADE AND OTHER PAYABLES**

**Current**

|                         |
|-------------------------|
| Sundry creditors        |
| Prepaid rates           |
| Bonds and deposits held |
| Creditor accruals       |
| Cash in lieu of POS     |

| 2025             | 2024             |
|------------------|------------------|
| \$               | \$               |
| 1,519,926        | 1,083,067        |
| 1,859,841        | 1,659,088        |
| 3,077,098        | 2,264,956        |
| 1,124,213        | 2,073,971        |
| 1,736,936        | 1,448,450        |
| <b>9,318,014</b> | <b>8,529,532</b> |

**MATERIAL ACCOUNTING POLICIES**

**Financial liabilities**

Financial liabilities are initially recognised at fair value when the Shire becomes a party to the contractual provisions of the instrument.

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and any consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

**Trade and other payables**

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are usually paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

**Prepaid rates**

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises income for the prepaid rates that have not been refunded.



**13. OTHER LIABILITIES**

**Current**

Capital grant/contributions liabilities

|  | <b>2025</b>    | <b>2024</b>    |
|--|----------------|----------------|
|  | \$             | \$             |
| Capital grant/contributions liabilities  | 305,613        | 320,631        |
|  | <u>305,613</u> | <u>320,631</u> |
| <b>Reconciliation of changes in contract liabilities</b>   |                |                |
| Opening balance  | 0              | 15,263         |
| Revenue from contracts with customers included as a contract liability at the start of the period  | 0              | (15,263)       |
|  | <u>0</u>       | <u>0</u>       |
| The Shire expects to satisfy the performance obligations, from contracts with customers unsatisfied at the end of the reporting period, within the next 12 months. |                |                |
| <b>Reconciliation of changes in capital grant/contribution liabilities</b>   |                |                |
| Opening balance  | 320,631        | 260,387        |
| Additions  | 221,413        | 331,563        |
| Revenue from capital grant/contributions held as a liability at the start of the period  | (236,431)      | (271,319)      |
|  | <u>305,613</u> | <u>320,631</u> |

Performance obligations in relation to capital grant/contribution liabilities are satisfied as project milestones are met or completion of construction or acquisition of the asset.

**MATERIAL ACCOUNTING POLICIES**

**Capital grant/contribution liabilities**

Capital grant/contribution liabilities represent the Shire's obligations to construct recognisable non-financial assets to identified specifications to be controlled by the Shire which are yet to be satisfied. Capital grant/contribution liabilities are recognised as income when the obligations in the contract are satisfied.



14. BORROWINGS

|                                 | Note  | 2025    |             |           | 2024    |             |           |
|---------------------------------|-------|---------|-------------|-----------|---------|-------------|-----------|
|                                 |       | Current | Non-current | Total     | Current | Non-current | Total     |
| <b>Secured</b>                  |       | \$      | \$          | \$        | \$      | \$          | \$        |
| Other loans                     |       | 854,331 | 5,959,390   | 6,813,721 | 812,437 | 6,813,721   | 7,626,158 |
| <b>Total secured borrowings</b> | 29(a) | 854,331 | 5,959,390   | 6,813,721 | 812,437 | 6,813,721   | 7,626,158 |

MATERIAL ACCOUNTING POLICIES

Borrowing costs

The Shire has elected to recognise borrowing costs as an expense when incurred regardless of how the borrowings are applied.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature. Borrowings fair values are based on discounted cash flows using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy (see Note 25(i)) due to the unobservable inputs, including own credit risk.

Risk

Details of individual borrowings required by regulations are provided at Note 29(a).

Information regarding exposure to risk can be found at Note 23.



**15. EMPLOYEE RELATED PROVISIONS**

**Employee related provisions**

|  | 2025             | 2024             |
|--|------------------|------------------|
|  | \$               | \$               |
| <b>Current provisions</b>                            |                  |                  |
| <b>Employee benefit provisions</b>                   |                  |                  |
| Annual leave   | 1,580,311        | 1,654,141        |
| Long service leave                                   | 2,018,445        | 2,154,583        |
| <b>Total current employee related provisions</b>     | <b>3,598,756</b> | <b>3,808,724</b> |
| <b>Non-current provisions</b>                        |                  |                  |
| <b>Employee benefit provisions</b>                   |                  |                  |
| Long service leave                                   | 334,265          | 248,084          |
| <b>Total non-current employee related provisions</b> | <b>334,265</b>   | <b>248,084</b>   |
| <b>Total employee related provisions</b>             | <b>3,933,021</b> | <b>4,056,808</b> |

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave and associated on costs for services rendered up to the reporting date and recorded as an expense during the period the services are delivered.

Annual leave liabilities are classified as current, as there is no unconditional right to defer settlement for at least 12 months after the end of the reporting period. Assessments indicate that actual settlement of the liabilities is expected to occur as follows:

|   | Note | 2025             | 2024             |
|---|------|------------------|------------------|
|   |      | \$               | \$               |
| <b>Amounts are expected to be settled on the following basis:</b> |      |                  |                  |
| Less than 12 months after the reporting date                      |      | 1,669,336        | 1,549,952        |
| More than 12 months from reporting date                           |      | 2,263,685        | 2,506,856        |
|   |      | <b>3,933,021</b> | <b>4,056,808</b> |

Expected reimbursements of employee related provisions from other WA local governments included within other receivables

|   |         |         |
|---|---------|---------|
| 5 | 172,114 | 136,018 |
|---|---------|---------|

**MATERIAL ACCOUNTING POLICIES**

**Employee benefits**

The Shire's obligations for employees' annual leave, long service leave and other employee leave entitlements are recognised as employee related provisions in the Statement of Financial Position.

**Short-term employee benefits**

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

**Other long-term employee benefits**

Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its Statement of Financial Position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

**16. OTHER PROVISIONS**

|                                       | <b>Make good<br/>provisions</b> | <b>Provision for Capital<br/>Contribution<br/>towards Regional<br/>Waste Collection<br/>Project</b> | <b>Total</b> |
|---------------------------------------|---------------------------------|---|--------------|
|                                       | \$                              | \$  | \$           |
| <b>Opening balance at 1 July 2024</b> |                                 |   |              |
| Non-current provisions                | 161,200                         | 1,109,598   | 1,270,798    |
|                                       | 161,200                         | 1,109,598   | 1,270,798    |
| Additional provision                  | 27,800                          | 0   | 27,800       |
| Amounts used                          | 0                               | (416,873)   | (416,873)    |
| <b>Balance at 30 June 2025</b>        | 189,000                         | 692,725   | 881,725      |
| <b>Comprises</b>                      |                                 |   |              |
| Non-current                           | 189,000                         | 692,725   | 881,725      |
|                                       | 189,000                         | 692,725   | 881,725      |

**Other provisions**

Amounts which are expected to be paid out within 12 months of the reporting date are classified as current. Exact timing of payment of non-current obligations is unable to be reliably estimated as it is dependent on factors beyond the control of the local government.

**Make good provisions**

Under the licence for the operation of the Mathieson Road Waste Transfer Station, the Shire has a legal obligation to restore the site.

The estimated future obligations include the costs of restoring the affected areas and continued monitoring of the site.

The provision for future remediation costs is the best estimate of the present value of the expenditure required to settle the remediation obligation at the reporting date. Future remediation costs are reviewed annually and any changes in the estimate are reflected in the present value of the remediation provision at each reporting date.

The payment of the non-current obligations is expected to be post 27 June 2035 i.e. upon the expiry of the license.

**Provision for Capital Contribution towards Regional Waste Collection Project**

A non-current provision was recognised 30 June 2024 for the Shire's contribution towards the EMRC's capital expenditure outlay for the Regional Waste Collection Project.

This contribution is not due to be paid to the EMRC until 30 June 2028

**MATERIAL ACCOUNTING POLICIES****Provisions**

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.



17. REVALUATION SURPLUS

|  | 2025<br>Opening<br>balance<br>\$ | Total<br>Movement on<br>revaluation<br>\$ | 2025<br>Closing<br>balance<br>\$ | 2024<br>Opening<br>balance<br>\$ | Total<br>Movement on<br>revaluation<br>\$ | 2024<br>Closing<br>balance<br>\$ |
|--|----------------------------------|---|----------------------------------|----------------------------------|---|----------------------------------|
| Revaluation surplus - Land and Buildings                   | 56,883,463                       | 0   | 56,883,463                       | 56,883,463                       | 0   | 56,883,463                       |
| Revaluation surplus - Plant and equipment                  | 1,627,873                        | 0   | 1,627,873                        | 1,627,873                        | 0   | 1,627,873                        |
| Revaluation surplus - Infrastructure - roads               | 214,621,038                      | 0   | 214,621,038                      | 214,621,038                      | 0   | 214,621,038                      |
| Revaluation surplus - Infrastructure - footpaths           | 10,386,985                       | 0   | 10,386,985                       | 10,386,985                       | 0   | 10,386,985                       |
| Revaluation surplus - Infrastructure - drainage            | 36,292,031                       | 0   | 36,292,031                       | 36,292,031                       | 0   | 36,292,031                       |
| Revaluation surplus - Infrastructure - parks and ovals     | 18,840,959                       | 0   | 18,840,959                       | 18,840,959                       | 0   | 18,840,959                       |
|  | 338,652,349                      | 0   | 338,652,349                      | 338,652,349                      | 0   | 338,652,349                      |
| Revaluation surplus - Share from investments in associates | 4,702,028                        | 3,351,293                                 | 8,053,321                        | 4,640,725                        | 61,303                                    | 4,702,028                        |
|  | 343,354,377                      | 3,351,293                                 | 346,705,670                      | 343,293,074                      | 61,303                                    | 343,354,377                      |



NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2025

## 18. NOTES TO THE STATEMENT OF CASH FLOWS

### (a) Reconciliation of cash

For the purposes of the Statement of cash flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

|  | Note | 2025<br>Actual<br>\$ | 2024<br>Actual<br>\$ |
|--|------|----------------------|----------------------|
| Cash and cash equivalents  | 3    | 15,176,995           | 17,353,578           |
| <b>Restrictions</b>  |      |                      |                      |
| The following classes of financial assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used: |      |                      |                      |
| - Cash and cash equivalents  | 3    | 6,974,606            | 6,130,628            |
| - Financial assets at amortised cost   | 4    | 31,327,224           | 30,109,480           |
|  |      | 38,301,830           | 36,240,108           |
| The restricted financial assets are a result of the following specific purposes to which the assets may be used:   |      |                      |                      |
| Restricted reserve accounts  | 30   | 34,532,810           | 33,268,212           |
| Bonds and deposits held  | 12   | 3,077,098            | 2,264,956            |
| Cash in lieu of POS (pre 10 April 2006)  |      | 386,309              | 386,309              |
| Capital grant liabilities  | 13   | 305,613              | 320,631              |
| <b>Total restricted financial assets</b>   |      | 38,301,830           | 36,240,108           |

### (b) Reconciliation of net result to net cash provided by operating activities

|  |  |             |             |
|--|--|-------------|-------------|
| Net result   |  | (1,405,398) | 277,045     |
| Non-cash items:  |  |             |             |
| Adjustments to fair value of financial assets at fair value through profit or loss |  | 6,215       | (3,482)     |
| Depreciation/amortisation  |  | 10,349,535  | 10,031,723  |
| (Profit)/loss on sale of asset   |  | (14,804)    | (56,091)    |
| Work in progress expensed  |  | 83,932      | 0           |
| Share of profits of associates   |  | 118,349     | (1,118,605) |
| Provision for Capital Contribution towards Regional Waste Collection Project       |  | (416,873)   | 1,109,598   |
| Changes in assets and liabilities:   |  |             |             |
| (Increase)/decrease in trade and other receivables                                 |  | (262,261)   | 683,226     |
| (Increase)/decrease in other assets  |  | (263,829)   | (101,941)   |
| (Increase)/decrease in inventories   |  | (56,628)    | 65,434      |
| Increase/(decrease) in trade and other payables                                    |  | 788,482     | (3,863,937) |
| Increase/(decrease) in employee related provisions                                 |  | (123,787)   | 228,804     |
| Increase/(decrease) in other provisions  |  | 27,800      | 0           |
| Increase/(decrease) in other liabilities   |  | (15,018)    | 44,981      |
| Capital grants, subsidies and contributions  |  | (4,184,460) | (2,874,028) |
| Net cash provided by/(used in) operating activities                                |  | 4,631,255   | 4,422,727   |

### (c) Undrawn borrowing facilities

#### Credit standby arrangements

|                                      |  |          |          |
|--------------------------------------|--|----------|----------|
| Bank overdraft limit                 |  | 500,000  | 500,000  |
| Bank overdraft at balance date       |  | 0        | 0        |
| Credit card limit                    |  | 56,000   | 56,000   |
| Credit card balance at balance date  |  | (16,184) | (24,023) |
| <b>Total amount of credit unused</b> |  | 539,816  | 531,977  |

#### Loan facilities

|  |  |           |           |
|--|--|-----------|-----------|
| Loan facilities - current                      |  | 854,331   | 812,437   |
| Loan facilities - non-current                  |  | 5,959,390 | 6,813,721 |
| <b>Total facilities in use at balance date</b> |  | 6,813,721 | 7,626,158 |

**Unused loan facilities at balance date**

NIL NIL



**19. CONTINGENT LIABILITIES**

In compliance with the *Contaminated Sites Act 2003* Section 11, the Shire has a listed site which may be potentially contaminated. Detail of the site is:

- 440 Strettle Road, Glen Forrest, 6071

The site was historically utilised as a brickworks facility between 1901 and the late 1960s, with clay extracted from the clay pit located in the south-eastern portion of the site used in the manufacturing process. Between 1987 and 1990, waste material comprising inert and putrescible waste including green and domestic household waste as well as possible asbestos was deposited at the landfill.

On 7 May 2007, the site was classified under the *Contaminated Sites Act 2003 (CS Act)* as “Potentially Contaminated – Investigation Required” on the basis of there being potential for hazardous waste to be present in the landfill (as well as the potential for leachate to be generated) and the historical use of the site as a brick works facility.

The Shire conducted a Preliminary Site Investigation in 2018. However until the Shire conducts a detailed site investigation to determine scope of contamination and agree with the Department of Water and Environmental Regulation on the need and criteria for remediation of a risk based approach, the Shire is unable to estimate the potential costs associated with remediation of this site.

This approach is consistent with the Department of Water and Environmental Regulation Guidelines.

**20. CAPITAL COMMITMENTS**

|                                | 2025      | 2024    |
|--------------------------------|-----------|---------|
|                                | \$        | \$      |
| Contracted for:                |           |         |
| - capital expenditure projects | 3,860,445 | 891,402 |
| - plant & equipment purchases  | 875,023   | 0       |
|                                | 4,735,468 | 891,402 |
| Payable:                       |           |         |
| - not later than one year      | 4,735,468 | 891,402 |



**21. RELATED PARTY TRANSACTIONS****(a) Council member remuneration**

Fees, expenses and allowances to be paid or reimbursed to council members.

| Note   | 2025<br>Actual<br>\$ | 2025<br>Budget<br>\$ | 2024<br>Actual<br>\$ |
|--|----------------------|----------------------|----------------------|
| President's annual allowance                                 | 68,552               | 68,552               | 65,915               |
| President's meeting attendance fees                          | 33,706               | 33,706               | 32,410               |
| President's annual allowance for ICT expenses                | 3,500                | 3,500                | 3,500                |
| President's travel and accommodation expenses                | 10,139               | 3,500                | 9,976                |
| President's superannuation contribution                      | 980                  | 12,162               | 0                    |
|  | 116,877              | 121,420              | 111,801              |
| Deputy President's annual allowance                          | 14,374               | 17,138               | 16,036               |
| Deputy President's meeting attendance fees                   | 21,083               | 25,137               | 24,170               |
| Deputy President's annual allowance for ICT expenses         | 2,936                | 3,500                | 3,500                |
| Deputy President's travel and accommodation expenses         | 1,238                | 1,000                | 7,642                |
| Deputy President's superannuation contribution               | 0                    | 5,264                | 0                    |
|  | 39,631               | 52,039               | 51,348               |
| All other council member's meeting attendance fees           | 175,959              | 175,959              | 192,061              |
| All other council member's annual allowance for ICT expenses | 24,500               | 24,500               | 27,718               |
| All other council member's travel and accommodation expenses | 8,239                | 5,000                | 14,655               |
| All other council member's superannuation contribution       | 1,445                | 23,051               | 0                    |
|  | 210,143              | 228,510              | 234,434              |
| 21(b)  | 366,651              | 401,969              | 397,583              |

**(b) Key management personnel (KMP) compensation**

The total of compensation paid to KMP of the Shire during the year are as follows:

|                                     |           |  |           |
|-------------------------------------|-----------|--|-----------|
| Short-term employee benefits        | 1,260,293 |  | 1,388,443 |
| Post-employment benefits            | 129,066   |  | 134,917   |
| Employee - other long-term benefits | 23,705    |  | 27,268    |
| Employee - termination benefits     | 4,130     |  | 0         |
| Council member costs                | 366,651   |  | 397,583   |
| 21(a)                               | 1,783,845 |  | 1,948,211 |

**Short-term employee benefits**

These amounts include all salary and fringe benefits awarded to KMP except for details in respect to fees and benefits paid to council members which may be separately found in the table above.

**Post-employment benefits**

These amounts are the current-year's cost of the Shire's superannuation contributions made during the year.

**Other long-term benefits**

These amounts represent annual leave and long service leave entitlements accruing during the year.

**Council member costs**

These amounts represent payments of member fees, expenses, allowances and reimbursements during the year.



**21. RELATED PARTY TRANSACTIONS (Continued)**

**(c) Transactions with related parties**

Transactions between related parties and the Shire are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guarantees exist in relation to related parties at year end.

KMP - other than elected members - are entitled to and do utilise the free use of the Shire's Aquatic Centres.

In addition to KMP compensation above the following transactions occurred with related parties:

|   | <b>2025<br/>Actual</b> | <b>2024<br/>Actual</b> |
|---|------------------------|------------------------|
|   | <b>\$</b>              | <b>\$</b>              |
| Purchase of goods and services                        | 6,189,356              | 5,579,439              |
| <b>Investments in associates:</b>                     |                        |                        |
| Distributions received from investments in associates | 677,500                | 0                      |

**(d) Related parties**

**The Shire's main related parties are as follows:**

*i. Key management personnel*

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the Shire, directly or indirectly, including any council member, are considered key management personnel.

*ii. Other Related Parties*

An associate person of KMP was employed by the Shire under normal employment terms and conditions.

Any entity that is controlled by or over which KMP, or close family members of KMP, have authority and responsibility for planning, directing and controlling the activity of the entity, directly or indirectly, are considered related parties in relation to the Shire.

*iii. Entities subject to significant influence by the Shire*

An entity that has the power to participate in the financial and operating policy decisions of an entity, but does not have control over those policies, is an entity which holds significant influence. Significant influence may be gained by share ownership, statute or agreement.



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22. INVESTMENT IN ASSOCIATES

(a) Investment in associates

Set out in the table below are the associates of the Shire. All associates are measured using the equity method. Western Australia is the principal place of business for all associates.

| Name of entity                            | % of ownership interest |        | 2025              | 2024              |
|---|-------------------------|--------|-------------------|-------------------|
|   | 2025                    | 2024   | Actual            | Actual            |
| EMRC                                      | 13.57%                  | 13.55% | \$ 24,040,764     | \$ 21,485,320     |
| <b>Total equity-accounted investments</b> |                         |        | <b>24,040,764</b> | <b>21,485,320</b> |

(b) Share of investment

The Shire of Mundaring has a share in the net assets of the Eastern Metropolitan Regional Council (EMRC) as a member council. The EMRC provides services in waste management, resource recovery, environmental management and regional development.

The accounting share applicable to the Shire of Mundaring as at 30 June 2025 as disclosed in the financial statements of the EMRC is \$24,040,764

This represents the Shire's 13.57% share of the total equity of the EMRC.

The Shire of Mundaring issued its Notice of Withdrawal from the EMRC on 11 December 2024. The effective date of the withdrawal is after the 30 June 2025. Consequently, the withdrawal takes effect from 1 July 2025. The financial report is prepared on the basis that the Shire of Mundaring is a participant of the EMRC as at balance date 30 June 2025 and its share of the equity is represented in the notes of the accounts. The equity entitlement is subject to a different valuation methodology and process prescribed in the Establishment Agreement for withdrawing participants. At present, a separate process is in progress and the value is to be finalised. The Shire has no evidence at this point in time to indicate that the recoverable amount is less than the carrying amount.

| Summarised statement of comprehensive income                               | Note  | 2025 Actual        | 2024 Actual        |
|--|-------|--------------------|--------------------|
| Revenue  |       | \$ 71,983,358      | \$ 73,628,107      |
| Expenses   |       | (82,792,572)       | (57,511,232)       |
| Profit/(loss) on asset disposals   |       | (281,258)          | 0                  |
| Profit/(loss) for the period   |       | (11,090,472)       | 16,116,875         |
| Other comprehensive income   |       | 24,953,785         | 467,065            |
| <b>Total comprehensive income for the period</b>                           |       | <b>13,863,313</b>  | <b>16,583,940</b>  |
| <b>Summarised statement of financial position</b>                          |       |                    |                    |
| Cash and cash equivalents  |       |                    |                    |
| Other current assets   |       | 79,755,243         | 94,271,356         |
| Non-current assets   |       | 151,800,790        | 141,786,776        |
| <b>Total assets</b>  |       | <b>231,556,033</b> | <b>236,058,132</b> |
| Current financial liabilities  |       | 45,561,860         | 40,583,440         |
| Non-current financial liabilities  |       | 8,808,999          | 36,935,224         |
| <b>Total liabilities</b>   |       | <b>54,370,859</b>  | <b>77,518,664</b>  |
| <b>Net assets</b>  |       | <b>177,185,174</b> | <b>158,539,468</b> |
| <b>Reconciliation to carrying amounts</b>                                  |       |                    |                    |
| Opening net assets 1 July  |       | 158,539,468        | 177,673,742        |
| Changes in members contributions   |       | 4,782,393          | (35,718,215)       |
| Profit/(Loss) for the period   |       | (11,090,472)       | 16,116,875         |
| Other comprehensive income   |       | 24,953,785         | 467,065            |
| Closing net assets 30 June   |       | 177,185,174        | 158,539,467        |
| <b>Carrying amount at 1 July</b>   |       | <b>21,485,320</b>  | <b>20,305,412</b>  |
| - Share of associates net profit/(loss) for the period                     | 22(c) | (118,349)          | 1,118,605          |
| - Share of associates other comprehensive income arising during the period |       | 3,351,293          | 61,303             |
| - Distribution of equity by associate                                      |       | (677,500)          | 0                  |
| <b>Carrying amount at 30 June (Refer to Note 22(a))</b>                    |       | <b>24,040,764</b>  | <b>21,485,320</b>  |

**MATERIAL ACCOUNTING POLICIES**

**Investments in associates**

An associate is an entity over which the Shire has significant influence, that is it has the power to participate in the financial and operating policy decisions of the investee but not control or joint control of those policies.

Investments in associates are accounted for using the equity method. The equity method of accounting, is whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the Shire's share of net assets of the associate. In addition, the Shire's share of the profit or loss of the associate is included in the Shire's profit or loss.

(c) Share of associates net profit/(loss) for the period

Investment in EMRC

|  | 2025 Actual | 2024 Actual |
|--|-------------|-------------|
|  | \$          | \$          |
|  | (118,349)   | 1,118,605   |
|  | (118,349)   | 1,118,605   |



**23. FINANCIAL RISK MANAGEMENT**

This note explains the Shire’s exposure to financial risks and how these risks could affect the Shire’s future financial performance.

| <b>Risk</b>                         | <b>Exposure arising from</b>  | <b>Measurement</b>                | <b>Management</b>  |
|-------------------------------------|---|-----------------------------------|--|
| <b>Market risk - interest rates</b> | Long term borrowings at variable rates  | Sensitivity analysis              | Utilise fixed interest rate borrowings                             |
| <b>Credit risk</b>                  | Cash and cash equivalents, trade receivables, financial assets and debt investments | Aging analysis<br>Credit analysis | Diversification of bank deposits, credit limits. Investment policy |
| <b>Liquidity risk</b>               | Borrowings and other liabilities  | Rolling cash flow forecasts       | Availability of committed credit lines and borrowing facilities    |

The Shire does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance department under policies approved by the council. The finance department identifies, evaluates and manages financial risks in close co-operation with the operating divisions. Council have approved the overall risk management policy and provide policies on specific areas such as investment policy.

**(a) Interest rate risk**

**Cash and cash equivalents**

The Shire’s main interest rate risk arises from cash and cash equivalents with variable interest rates, which exposes the Shire to cash flow interest rate risk. Short term overdraft facilities also have variable interest rates however these are repaid within 12 months, reducing the risk level to minimal.

Excess cash and cash equivalents are invested in fixed interest rate term deposits which do not expose the Shire to cash flow interest rate risk. Cash and cash equivalents required for working capital are held in variable interest rate accounts and non-interest bearing accounts. Carrying amounts of cash and cash equivalents at the 30 June and the weighted average interest rate across all cash and cash equivalents, term deposits, and Treasury bonds held disclosed as financial assets at amortised cost are reflected in the table below.

|   | <b>Weighted average interest rate</b> | <b>Carrying amounts</b> | <b>Fixed interest rate</b> | <b>Variable interest rate</b> | <b>Non interest bearing</b> |
|---|---------------------------------------|-------------------------|----------------------------|-------------------------------|-----------------------------|
|   | <b>%</b>                              | <b>\$</b>               | <b>\$</b>                  | <b>\$</b>                     | <b>\$</b>                   |
| <b>2025</b>   |                                       |                         |                            |                               |                             |
| Cash and cash equivalents                           | 1.00%                                 | 15,176,995              | 0                          | 15,172,145                    | 4,850                       |
| Financial assets at amortised cost - term deposits  | 4.50%                                 | 31,327,224              | 31,327,224                 | 0                             | 0                           |
| Financial assets at amortised cost - Treasury bonds |                                       |                         |                            |                               |                             |
| <b>2024</b>   |                                       |                         |                            |                               |                             |
| Cash and cash equivalents                           | 1.00%                                 | 17,353,578              | 0                          | 17,348,603                    | 4,975                       |
| Financial assets at amortised cost - term deposits  | 3.49%                                 | 30,109,480              | 30,109,480                 | 0                             | 0                           |
| Financial assets at amortised cost - Treasury bonds |                                       |                         |                            |                               |                             |

Amounts above are exclusive of GST receivable and do not include receivables for employee related provisions.

**Sensitivity**

Profit or loss is sensitive to higher/lower interest income from cash and cash equivalents as a result of changes in interest rates.

|   | <b>2025</b> | <b>2024</b> |
|---|-------------|-------------|
|   | <b>\$</b>   | <b>\$</b>   |
| Impact of a 1% movement in interest rates on profit or loss and equity* | 151,721     | 173,486     |

\* Holding all other variables constant

**Borrowings**

Borrowings are subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. The Shire manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation. The Shire does not consider there to be any interest rate risk in relation to borrowings. Details of interest rates applicable to each borrowing may be found at Note 29(a).



**23. FINANCIAL RISK MANAGEMENT (Continued)**

**(b) Credit risk**

**Trade and other receivables**

The Shire's major trade and other receivables comprise contractual non-statutory user fees and charges, grants, contributions and reimbursements. The major risk associated with these receivables is credit risk – the risk that the debts may not be repaid. The Shire manages this risk by monitoring outstanding debt and employing debt recovery policies.

The level of outstanding receivables is reported to council monthly and benchmarks are set and monitored for acceptable collection performance.

The Shire applies the *AASB 9 Financial Instruments* simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade and other receivables. To measure the expected credit losses, receivables from grants, contributions and reimbursements are separated from other trade receivables due to the difference in payment terms and security.

The expected loss rates are based on the payment profiles of trade and other receivables over a period of 36 months before 1 July 2024 or 1 July 2025 respectively and the corresponding historical losses experienced within this period. Historical credit loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors such as the ability of users to settle the receivables.

The loss allowance as at 30 June 2025 and 30 June 2024 was determined as follows for trade and other receivables:

|                          | Current | More than 30<br>days past due | More than 60<br>days past due | More than 90<br>days past due | Total     |
|--------------------------|---------|-------------------------------|-------------------------------|-------------------------------|-----------|
| <b>30 June 2025</b>      |         |                               |                               |                               |           |
| <b>Trade receivables</b> |         |                               |                               |                               |           |
| Expected credit loss     | 0.00%   | 0.00%                         | 0.00%                         | 0.00%                         |           |
| Gross carrying amount    | 986,781 | 47,207                        | 0                             | 1,012                         | 1,035,000 |
| Loss allowance           | 0       | 0                             | 0                             | 0                             | 0         |
| <b>30 June 2024</b>      |         |                               |                               |                               |           |
| <b>Trade receivables</b> |         |                               |                               |                               |           |
| Expected credit loss     | 0.00%   | 0.00%                         | 0.00%                         | 0.00%                         |           |
| Gross carrying amount    | 999,538 | 1,046                         | 7,381                         | 1,091                         | 1,009,056 |
| Loss allowance           | 0       | 0                             | 0                             | 0                             | 0         |



23. FINANCIAL RISK MANAGEMENT (Continued)

(c) Liquidity risk

**Payables and borrowings**

Payables and borrowings are both subject to liquidity risk – that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The Shire manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities drawn upon if required and disclosed in Note 18(c).

The contractual undiscounted cash flows of the Shire’s payables and borrowings are set out in the liquidity table below. Balances due within 12 months equal their carrying amounts, as the impact of discounting is not significant.

|                          | Due within 1 year | Due between 1 & 5 years | Due after 5 years | Total contractual cash flows | Carrying amount |
|--------------------------|-------------------|-------------------------|-------------------|------------------------------|-----------------|
|                          | \$                | \$                      | \$                | \$                           | \$              |
| <b>2025</b>              |                   |                         |                   |                              |                 |
| Trade and other payables | 9,318,014         | 0                       | 0                 | 9,318,014                    | 9,318,014       |
| Borrowings               | 1,106,045         | 3,399,940               | 3,464,559         | 7,970,544                    | 6,813,721       |
| Lease liabilities        | 157,727           | 0                       | 0                 | 157,727                      | 157,727         |
|                          | 10,581,786        | 3,399,940               | 3,464,559         | 17,446,285                   | 16,289,462      |
| <b>2024</b>              |                   |                         |                   |                              |                 |
| Trade and other payables | 8,529,532         | 0                       | 0                 | 8,529,532                    | 8,529,532       |
| Borrowings               | 1,106,045         | 3,912,061               | 4,058,483         | 9,076,589                    | 7,626,158       |
| Lease liabilities        | 223,602           | 148,158                 | 0                 | 371,760                      | 371,760         |
|                          | 9,859,179         | 4,060,219               | 4,058,483         | 17,977,881                   | 16,527,450      |



## **24. EVENTS OCCURRING AFTER THE END OF THE REPORTING PERIOD**

Other than the withdrawal of the Shire of Mundaring from the EMRC taking effect 1 July 2025 as disclosed in Note 22, there have been no significant events after the reporting period that are required to be included in the 2024/25 Annual Financial Report

The withdrawal of the Shire from the EMRC is considered a non-adjusting event.



25. OTHER MATERIAL ACCOUNTING POLICIES

**a) Goods and services tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

**b) Current and non-current classification**

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

**c) Rounding off figures**

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

**d) Comparative figures**

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the Shire applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements that has a material effect on the statement of financial position, an additional (third) Statement of Financial Position as at the beginning of the preceding period in addition to the minimum comparative financial report is presented.

**e) Budget comparative figures**

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

**f) Superannuation**

The Shire contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

**g) Fair value of assets and liabilities**

Fair value is the price that the Shire would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

**h) Interest revenue**

Interest revenue is calculated by applying the effective interest rate to the gross carrying amount of a financial asset measured at amortised cost except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

**i) Fair value hierarchy**

AASB 13 *Fair Value Measurement* requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

**Level 1**

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

**Level 2**

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

**Level 3**

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

**Valuation techniques**

The Shire selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Shire are consistent with one or more of the following valuation approaches:

**Market approach**

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

**Income approach**

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

**Cost approach**

Valuation techniques that reflect the current replacement cost of the service capacity of an asset.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Shire gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

**j) Impairment of assets**

In accordance with Australian Accounting Standards the Shire's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the assets fair value less costs to sell and value in use, to the asset's carrying amount except for non-financial assets that are:

- land and buildings classified as property, plant and equipment;
- infrastructure; or
- vested improvements that the local government controls, in circumstances where there has been an impairment indication of a general decrease in asset values.

These non-financial assets are assessed in accordance with the regulatory framework detailed in Note 10.

Any excess of the assets carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. *AASB 116 Property, Plant and Equipment*) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.





26. FUNCTION AND ACTIVITY

(a) Service objectives and descriptions

Shire operations as disclosed in this financial report encompass the following service orientated functions and activities.

| Objective   | Description  |
|---|--|
| <p><b>Governance</b><br/>To provide a decision making process for the efficient allocation of resources.</p>  | Includes the activities of members of council and the administrative support required for the Council and Shire services.  |
| <p><b>General purpose funding</b><br/>To collect revenue to allow for the provision of services.</p>  | Rates, general purpose government grants and interest revenue.   |
| <p><b>Law, order, public safety</b><br/>To provide services to help ensure a safer community.</p>   | Supervision and enforcement of legislation and various local laws relating to fire prevention, animal control and other aspects of public safety including emergency services.   |
| <p><b>Health</b><br/>To provide an operational framework for environmental and community health.</p>  | Prevention of human illnesses, including inspection of premises/food control.  |
| <p><b>Education and welfare</b><br/>To provide services to disadvantaged persons, the elderly, children and youth.</p>  | Operating and maintaining child minding centres and playgroup centres. Provision of services and programs for the youth and seniors of the Shire.  |
| <p><b>Community amenities</b><br/>To provide essential services required by the community.</p>  | Rubbish collection services, operation of waste disposal sites, litter control, construction and maintenance of urban storm water drains, protection of the environment and administration of town planning schemes, cemeteries and public conveniences. |
| <p><b>Recreation and culture</b><br/>To establish and effectively manage infrastructure and resources which will help the social well being of the community.</p> | Maintenance of public halls, civic centres, aquatic centres, lake, recreation centres and various sporting facilities. Provision and maintenance of parks, gardens and playgrounds. Operation of libraries and other cultural facilities.                |
| <p><b>Transport</b><br/>To provide safe, effective and efficient transport services to the community.</p>   | Construction and maintenance of roads, streets, pathways, depots, parking facilities and traffic control. Cleaning of streets and maintenance of street trees, street lighting etc.  |
| <p><b>Economic services</b><br/>To help promote the shire and its economic wellbeing.</p>   | Tourism and area promotion. Provision of standpipes. Approval of building construction and implementation of statutory building controls.  |
| <p><b>Other property and services</b><br/>To monitor and control the Shire's overheads operating accounts.</p>  | Public works overheads, plant and equipment operations and activities not reported in the above programs.  |



**26. FUNCTION AND ACTIVITY (Continued)**

**(b) Income and expenses**

**Income excluding grants, subsidies and contributions and capital grants, subsidies and contributions**

|                             | <b>2025<br/>Actual</b> | <b>2024<br/>Actual</b> |
|-----------------------------|------------------------|------------------------|
|                             | \$                     | \$                     |
| Governance                  | 284,298                | 367,803                |
| General purpose funding     | 36,200,979             | 36,312,982             |
| Law, order, public safety   | 206,817                | 193,796                |
| Health                      | 121,526                | 127,236                |
| Education and welfare       | 2,749,301              | 2,786,058              |
| Community amenities         | 10,267,714             | 9,058,362              |
| Recreation and culture      | 1,473,977              | 1,506,371              |
| Transport                   | 5,564                  | 29,900                 |
| Economic services           | 438,989                | 406,442                |
| Other property and services | 169,492                | 116,560                |
|                             | <b>51,918,657</b>      | <b>50,905,510</b>      |

**Grants, subsidies and contributions and capital grants, subsidies and contributions**

|                           |                   |                   |
|---------------------------|-------------------|-------------------|
| General purpose funding   | 1,385,961         | 1,767,847         |
| Law, order, public safety | 869,958           | 1,461,824         |
| Education and welfare     | 3,383,236         | 2,883,613         |
| Community amenities       | 214,628           | 437,210           |
| Recreation and culture    | 378,390           | 527,183           |
| Transport                 | 4,737,973         | 3,800,276         |
|                           | <b>10,970,146</b> | <b>10,877,953</b> |

**Total income**

**62,888,803**      **61,783,463**

**Expenses**

|                             |                     |                     |
|-----------------------------|---------------------|---------------------|
| Governance                  | (1,791,086)         | (3,746,746)         |
| General purpose funding     | (1,086,902)         | (920,017)           |
| Law, order, public safety   | (5,063,938)         | (5,002,032)         |
| Health                      | (726,938)           | (654,363)           |
| Education and welfare       | (8,329,000)         | (7,628,847)         |
| Community amenities         | (15,643,947)        | (15,613,617)        |
| Recreation and culture      | (14,810,008)        | (12,811,502)        |
| Transport                   | (11,624,356)        | (11,042,827)        |
| Economic services           | (925,763)           | (783,142)           |
| Other property and services | (4,292,263)         | (3,303,325)         |
| <b>Total expenses</b>       | <b>(64,294,201)</b> | <b>(61,506,418)</b> |

**Net result for the period**

**(1,405,398)**      **277,045**

**(c) Assets**

|                             |                    |                    |
|-----------------------------|--------------------|--------------------|
| Governance                  | 10,335,746         | 10,534,701         |
| General purpose funding     | 51,834,368         | 52,768,648         |
| Law, order, public safety   | 5,558,823          | 6,141,180          |
| Health                      | 508,134            | 547,018            |
| Education and welfare       | 2,719,816          | 2,803,899          |
| Community amenities         | 26,596,251         | 24,051,701         |
| Recreation and culture      | 68,764,053         | 68,995,524         |
| Transport                   | 355,672,175        | 354,827,313        |
| Economic services           | 27,135             | 26,046             |
| Other property and services | 23,589,065         | 23,723,062         |
| <b>Total assets</b>         | <b>545,599,121</b> | <b>544,419,092</b> |



27. RATING INFORMATION

(a) General rates

| RATE TYPE<br>Rate description                      | Basis of valuation     | Rate in \$ | Number of properties | 2024/25                | 2024/25             | 2024/25              | 2024/25              | 2024/25             | 2024/25             | 2024/25              | 2024/25              | 2024/25             | 2024/25             | 2024/25              | 2024/25              | 2024/25 | 2024/25 | 2023/24 |
|--|------------------------|------------|----------------------|------------------------|---------------------|----------------------|----------------------|---------------------|---------------------|----------------------|----------------------|---------------------|---------------------|----------------------|----------------------|---------|---------|---------|
|  |                        |            |                      | Actual rateable value* | Actual rate revenue | Actual interim rates | Actual total revenue | Budget rate revenue | Budget interim rate | Budget total revenue | Actual total revenue | Budget rate revenue | Budget interim rate | Budget total revenue | Actual total revenue |         |         |         |
| GRV - Commercial                                   | Gross rental valuation | 0.08889    | 552                  | 27,856,511             | 2,476,165           | 9,108                | 2,485,273            | 2,472,358           | 0                   | 2,472,358            | 0                    | 2,378,450           |                     |                      |                      |         |         |         |
| GRV - Light Industrial                             | Gross rental valuation | 0.08889    | 292                  | 18,890,080             | 1,679,139           | 0                    | 1,679,139            | 1,676,227           | 0                   | 1,676,227            | 0                    | 1,617,842           |                     |                      |                      |         |         |         |
| GRV - Residential                                  | Gross rental valuation | 0.08889    | 11,558               | 244,289,846            | 21,714,926          | 365,993              | 22,080,919           | 21,721,644          | 162,527             | 21,884,171           | 20,893,832           |                     |                     |                      |                      |         |         |         |
| GRV - Rural Residential                            | Gross rental valuation | 0.08889    | 3,122                | 71,964,182             | 6,396,897           | 41,294               | 6,438,191            | 6,396,896           | 0                   | 6,396,896            | 6,160,534            |                     |                     |                      |                      |         |         |         |
| UV - Rural   | Unimproved valuation   | 0.006479   | 239                  | 142,645,000            | 924,197             | 0                    | 924,197              | 924,197             | 0                   | 924,197              | 931,905              |                     |                     |                      |                      |         |         |         |
| <b>Total general rates</b>                         |                        |            | 15,763               | 505,645,619            | 33,191,324          | 416,395              | 33,607,719           | 33,191,322          | 162,527             | 33,353,849           | 31,982,563           |                     |                     |                      |                      |         |         |         |
| <b>Minimum payment</b>                             |                        |            |                      |                        |                     |                      |                      |                     |                     |                      |                      |                     |                     |                      |                      |         |         |         |
| GRV - Commercial                                   | Gross rental valuation | 985        | 6                    | 54,414                 | 5,910               | 0                    | 5,910                | 5,910               | 0                   | 5,910                | 0                    | 4,755               |                     |                      |                      |         |         |         |
| GRV - Light Industrial                             | Gross rental valuation | 985        | 1                    | 10,185                 | 985                 | 0                    | 985                  | 985                 | 0                   | 985                  | 0                    | 981                 |                     |                      |                      |         |         |         |
| GRV - Residential                                  | Gross rental valuation | 985        | 313                  | 2,478,690              | 308,305             | 0                    | 308,305              | 308,305             | 0                   | 308,305              | 0                    | 344,282             |                     |                      |                      |         |         |         |
| GRV - Rural Residential                            | Gross rental valuation | 985        | 157                  | 1,431,610              | 154,645             | 0                    | 154,645              | 154,645             | 0                   | 154,645              | 0                    | 135,993             |                     |                      |                      |         |         |         |
| UV - Rural   | Unimproved valuation   | 1,245      | 6                    | 57,455                 | 7,470               | 0                    | 7,470                | 7,470               | 0                   | 7,470                | 0                    | 7,212               |                     |                      |                      |         |         |         |
| <b>Total minimum payments</b>                      |                        |            | 483                  | 4,032,354              | 477,315             | 0                    | 477,315              | 477,315             | 0                   | 477,315              | 0                    | 493,173             |                     |                      |                      |         |         |         |
| <b>Total general rates and minimum payments</b>    |                        |            | 16,246               | 509,677,973            | 33,668,639          | 416,395              | 34,085,034           | 33,668,637          | 162,527             | 33,831,164           | 32,475,736           |                     |                     |                      |                      |         |         |         |
| <b>Total rates</b>                                 |                        |            |                      |                        |                     |                      | 34,085,034           |                     |                     | 33,831,164           |                      | 32,475,736          |                     |                      |                      |         |         |         |
| <b>(b) Rates related information</b>               |                        |            |                      |                        |                     |                      |                      |                     |                     |                      |                      |                     |                     |                      |                      |         |         |         |
| Rates instalment plan charges                      |                        |            |                      |                        |                     |                      |                      |                     |                     |                      |                      | 131,739             |                     |                      |                      |         |         |         |
| Rates overdue interest                             |                        |            |                      |                        |                     |                      |                      |                     |                     |                      |                      | 321,735             |                     |                      |                      |         |         |         |
| <b>*Rateable Value at time of raising of rate.</b> |                        |            |                      |                        |                     |                      |                      |                     |                     |                      |                      |                     |                     |                      |                      |         |         |         |



**28. DETERMINATION OF SURPLUS OR DEFICIT**

| Note  | 2024/25<br>(30 June 2025<br>carried<br>forward)<br>\$              | 2024/25<br>Budget<br>(30 June 2025<br>carried<br>forward)<br>\$ | 2023/24<br>(30 June 2024<br>carried<br>forward)<br>\$ |
|---|--|---|---|
| <b>(a) Non-cash amounts excluded from operating activities</b>  |  |   |   |
| The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> .   |  |   |   |
| <b>Adjustments to operating activities</b>  |  |   |   |
|   | (78,875)   | (157,519)   | (102,034)   |
|   | 6,215  | 0   | (3,482)   |
|   | 118,349  | 0   | (1,118,605)   |
|   | 64,071   | 226,819   | 45,943  |
| 10(a)   | 10,349,535   | 9,619,397   | 10,031,723  |
| Non-cash movements in non-current assets and liabilities:   |  |   |   |
|   | (32,644)   | 0   | (95,730)  |
|   | 59,390   | 0   | (39,790)  |
|   | (389,073)  | 0   | 1,109,598   |
|   | 83,932   | 0   | 0   |
|   | 27,237   | 0   | 0   |
|   | 10,208,137   | 9,688,697   | 9,827,623   |
| <b>(b) Surplus or deficit after imposition of general rates</b>   |  |   |   |
| The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> to agree to the surplus/(deficit) after imposition of general rates. |  |   |   |
| <b>Adjustments to net current assets</b>  |  |   |   |
| 30  | (34,532,810)   | (33,771,098)  | (33,268,212)  |
|   | Add: Current liabilities not expected to be cleared at end of year |   |   |
| 14  | 854,331  | 854,331   | 812,437   |
| 11(b)   | 157,727  | 157,727   | 223,602   |
|   | (33,520,752)   | (32,759,040)  | (32,232,173)  |
| <b>Net current assets used in the Statement of financial activity</b>   |  |   |   |
|   | 52,852,874   | 49,698,702  | 53,261,193  |
|   | (14,234,441)   | (16,939,662)  | (13,694,926)  |
|   | (33,520,752)   | (32,759,040)  | (32,232,173)  |
|   | 5,097,681  | 0   | 7,334,094   |



29. BORROWING AND LEASE LIABILITIES

(a) Borrowings

| Purpose                      | Note | Actual                   |                          |                                     |                           | Budget                   |                          |                                     |                           |
|------------------------------|------|--------------------------|--------------------------|-------------------------------------|---------------------------|--------------------------|--------------------------|-------------------------------------|---------------------------|
|                              |      | Principal at 1 July 2023 | New loans during 2023-24 | Principal repayments during 2023-24 | Principal at 30 June 2024 | Principal at 1 July 2024 | New loans during 2024-25 | Principal repayments during 2024-25 | Principal at 30 June 2025 |
| Civic Facility Redevelopment |      | \$ 2,143,591             | \$ 0                     | \$ (371,446)                        | \$ 1,772,145              | \$ 0                     | \$ (398,100)             | \$ 1,374,045                        |                           |
| Community Building Projects  |      | 6,255,439                | 0                        | (401,426)                           | 5,854,013                 | 0                        | (414,338)                | 5,439,675                           |                           |
| <b>Total</b>                 |      | <b>8,399,030</b>         | <b>0</b>                 | <b>(772,872)</b>                    | <b>7,626,158</b>          | <b>0</b>                 | <b>(812,438)</b>         | <b>6,813,720</b>                    |                           |

Borrowing finance cost payments

| Purpose                      | Loan number | Institution | Interest rate | Date final payment is due | Actual for year ending 30 June 2025 |                           | Actual for year ending 30 June 2024 |
|------------------------------|-------------|-------------|---------------|---------------------------|-------------------------------------|---------------------------|-------------------------------------|
|                              |             |             |               |                           | Principal repayments during 2024-25 | Principal at 30 June 2025 |                                     |
| Civic Facility Redevelopment | 170         | WATC*       | 6.95%         | 3/07/2028                 | \$ (110,642)                        | \$ (110,642)              | \$ (137,296)                        |
| Community Building Projects  | 171         | WATC*       | 3.17%         | 1/05/2036                 | (179,587)                           | (179,587)                 | (192,498)                           |
| <b>Total</b>                 |             |             |               |                           | <b>(290,229)</b>                    | <b>(290,229)</b>          | <b>(329,794)</b>                    |

Total finance cost payments

\* WA Treasury Corporation

(b) Lease liabilities

| Purpose                        | Note         | Actual                   |                           |                                     |                           | Budget                   |                           |                                     |                           |
|--------------------------------|--------------|--------------------------|---------------------------|-------------------------------------|---------------------------|--------------------------|---------------------------|-------------------------------------|---------------------------|
|                                |              | Principal at 1 July 2023 | New leases during 2023-24 | Principal repayments during 2023-24 | Principal at 30 June 2024 | Principal at 1 July 2024 | New leases during 2024-25 | Principal repayments during 2024-25 | Principal at 30 June 2025 |
| Photocopier/Printers           | Lease 6      | \$ 699                   | \$ 0                      | \$ (699)                            | \$ 0                      | \$ 0                     | \$ 0                      | \$ 0                                |                           |
| Data Centres (servers) X2      | Lease 7      | 433,125                  | 0                         | (142,906)                           | 290,219                   | 0                        | (144,373)                 | 145,846                             |                           |
| Server Infrastructure          | Lease 8      | 148,472                  | 0                         | (66,931)                            | 81,541                    | 0                        | (69,660)                  | 11,881                              |                           |
| <b>Total lease liabilities</b> | <b>11(b)</b> | <b>582,266</b>           | <b>0</b>                  | <b>(210,506)</b>                    | <b>371,760</b>            | <b>0</b>                 | <b>(214,033)</b>          | <b>157,727</b>                      |                           |

Lease finance cost payments

| Purpose                            | Lease number | Institution  | Interest rate | Date final payment is due | Actual for year ending 30 June 2025 |                           | Actual for year ending 30 June 2024 | Lease term |
|------------------------------------|--------------|--------------|---------------|---------------------------|-------------------------------------|---------------------------|-------------------------------------|------------|
|                                    |              |              |               |                           | Principal repayments during 2024-25 | Principal at 30 June 2025 |                                     |            |
| Data Centres (servers) X2          | Lease 7      | HP Financial | 1.02%         | 30/06/2026                | \$ (2,279)                          | \$ (2,279)                | \$ (3,746)                          | 60 mths    |
| Server Infrastructure              | Lease 8      | HP Financial | 4.06%         | 31/08/2025                | (1,992)                             | (1,992)                   | (4,723)                             | 36 mths    |
| <b>Total finance cost payments</b> |              |              |               |                           | <b>(4,271)</b>                      | <b>(4,271)</b>            | <b>(8,469)</b>                      |            |



30. RESERVE ACCOUNTS

Restricted by legislation/agreement

|  | 2025 Actual opening balance | 2025 Actual transfer to | 2025 Actual transfer (from) | 2025 Actual closing balance | 2025 Budget opening balance | 2025 Budget transfer to | 2025 Budget transfer (from) | 2025 Budget closing balance | 2024 Actual opening balance | 2024 Actual transfer to | 2024 Actual transfer (from) | 2024 Actual closing balance |
|--|-----------------------------|-------------------------|-----------------------------|-----------------------------|-----------------------------|-------------------------|-----------------------------|-----------------------------|-----------------------------|-------------------------|-----------------------------|-----------------------------|
| (a) Telecommunications Facility Bailup Reserve | 44,520                      | 15,065                  | 0                           | 59,585                      | 0                           | 12,006                  | 0                           | 54,000                      | 30,504                      | 14,016                  | 0                           | 44,520                      |
| (b) Cash in lieu of Public Open Space Reserve  | 1,077,999                   | 294,262                 | 0                           | 1,372,261                   | 1,074,174                   | 151,323                 | 0                           | 1,225,497                   | 847,256                     | 230,743                 | 0                           | 1,077,999                   |
|  | 1,122,519                   | 309,327                 | 0                           | 1,431,846                   | 1,116,168                   | 163,329                 | 0                           | 1,279,497                   | 877,760                     | 244,759                 | 0                           | 1,122,519                   |
| <b>Restricted by council</b>                   |                             |                         |                             |                             |                             |                         |                             |                             |                             |                         |                             |                             |
| (c) Leave Reserve                              | 1,050,809                   | 217,361                 | (824,628)                   | 443,542                     | 1,004,351                   | 47,967                  | (375,000)                   | 677,338                     | 367,512                     | 972,011                 | (288,714)                   | 1,050,809                   |
| (d) Civic Facilities Reserve                   | 13,158,206                  | 2,733,112               | (502,843)                   | 15,388,475                  | 13,081,474                  | 4,218,546               | (502,842)                   | 16,797,178                  | 10,992,171                  | 2,796,442               | (630,407)                   | 13,158,206                  |
| (e) Information Technology Reserve             | 1,086,404                   | 151,421                 | (102,780)                   | 1,135,045                   | 1,085,357                   | 151,857                 | (285,000)                   | 952,214                     | 891,783                     | 194,621                 | 0                           | 1,086,404                   |
| (f) Childrens Services Reserve                 | 3,462,482                   | 161,860                 | (39,627)                    | 3,584,515                   | 3,423,085                   | 283,552                 | (275,157)                   | 3,411,480                   | 3,224,927                   | 237,555                 | 0                           | 3,462,482                   |
| (g) Capital Investment Reserve                 | 3,456,751                   | 163,758                 | 0                           | 3,620,509                   | 3,461,165                   | 165,371                 | 0                           | 3,626,536                   | 3,299,925                   | 156,826                 | 0                           | 3,456,751                   |
| (h) Capital Income Reserve                     | 5,683,454                   | 692,709                 | (753,959)                   | 5,622,204                   | 5,387,681                   | 690,237                 | (1,265,230)                 | 4,812,688                   | 5,569,808                   | 695,137                 | (581,491)                   | 5,683,454                   |
| (i) Gravel Pit Rehabilitation Reserve          | 65,207                      | 3,089                   | 0                           | 68,296                      | 65,291                      | 3,120                   | 0                           | 68,411                      | 62,249                      | 2,958                   | 0                           | 65,207                      |
| (j) Plant Reserve                              | 2,750,323                   | 812,269                 | (1,620,288)                 | 1,942,304                   | 2,759,912                   | 868,661                 | (3,014,798)                 | 613,775                     | 2,262,040                   | 1,339,881               | (851,598)                   | 2,750,323                   |
| (k) Unspent Grants Reserves                    | 0                           | 8,695                   | (8,695)                     | 0                           | 0                           | 0                       | 0                           | 0                           | 120,250                     | 0                       | (120,250)                   | 0                           |
| (l) Waste Management Reserve                   | 1,321,584                   | 728,516                 | (1,050,585)                 | 999,515                     | 946,213                     | 695,209                 | (495,000)                   | 1,146,422                   | 2,180,471                   | 252,075                 | (1,110,962)                 | 1,321,584                   |
| (m) Environmental Future Fund Reserve          | 110,473                     | 25,534                  | 0                           | 136,027                     | 110,289                     | 25,270                  | 0                           | 135,559                     | 86,083                      | 24,390                  | 0                           | 110,473                     |
| (n) Workers Compensation Reserve               | 0                           | 160,532                 | 0                           | 160,532                     | 0                           | 250,000                 | 0                           | 250,000                     | 0                           | 0                       | 0                           | 0                           |
|  | 32,145,693                  | 5,858,876               | (4,903,605)                 | 33,100,964                  | 31,324,818                  | 7,379,810               | (6,213,027)                 | 32,491,601                  | 29,057,219                  | 6,671,896               | (3,583,422)                 | 32,145,693                  |
|  | 33,268,212                  | 6,168,203               | (4,903,605)                 | 34,532,810                  | 32,440,986                  | 7,543,139               | (6,213,027)                 | 33,771,098                  | 29,934,979                  | 6,916,655               | (3,583,422)                 | 33,268,212                  |

All reserves are supported by cash and cash equivalents and financial assets at amortised cost and are restricted within equity as Reserve accounts.

In accordance with council resolutions or adopted budget in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

Name of the reserve account

- (a) Telecommunications Facility Bailup Reserve To maintain the grounds and facilities of the reserve. Where there are surplus reserve funds, to maintain the grounds and facilities of other reserves within the locality.
- (b) Cash in lieu of Public Open Space Reserve Hold cash received in lieu of public open space.

Restricted by council

- (c) Leave Reserve To fund the Shire's Long Service Leave Liability.
- (d) Civic Facilities Reserve To fund the construction and/or purchase of public buildings and facilities.
- (e) Information Technology Reserve To fund the upgrade and replacement of the Shire's information technology.
- (f) Childrens Services Reserve To provide funds for the purchase of capital items, preventative maintenance for Children Services's buildings and employee entitlements.
- (g) Capital Investment Reserve To fund the advancement of the Shire's Property Strategy.
- (h) Capital Income Reserve To fund the production of gravel and the rehabilitation of gravel pits.
- (i) Gravel Pit Rehabilitation Reserve To fund the replacement and purchase of works plant and light vehicles.
- (j) Plant Reserve To quarantine any unspent grant funds at the end of each financial year.
- (k) Unspent Grants Reserves To fund capital costs and any operating deficits associated with the provision of the Shire's waste management services.
- (l) Waste Management Reserve To fund environmental initiatives and projects.
- (m) Environmental Future Fund Reserve To fund the settlement of workers compensation claims that exceed insured coverage.
- (n) Workers Compensation Reserve



**31. TRUST FUNDS**

Funds held at balance date which are required to be held in trust and which are not included in the financial statements are as follows:

|                                 | <b>1 July 2024</b> | <b>Amounts received</b> | <b>Amounts paid</b> | <b>30 June 2025</b> |
|---------------------------------|--------------------|-------------------------|---------------------|---------------------|
|                                 | <b>\$</b>          | <b>\$</b>               | <b>\$</b>           | <b>\$</b>           |
| Public Open Space Contributions | 2,572,224          | 19,028                  | 0                   | 2,591,252           |
|                                 | 2,572,224          | 19,028                  | 0                   | 2,591,252           |

\*Amounts received relates to interest received on existing funds.



## Auditor General

### INDEPENDENT AUDITOR'S REPORT 2025 Shire of Mundaring

To the Council of the Shire of Mundaring

#### Opinion

I have audited the financial report of the Shire of Mundaring (Shire) which comprises:

- the statement of financial position as at 30 June 2025, the statement of comprehensive income, statement of changes in equity, statement of cash flows and statement of financial activity for the year then ended
- notes comprising a summary of material accounting policies and other explanatory information.

In my opinion, the financial report :

- is based on proper accounts and records
- presents fairly, in all material respects, the results of the operations of the Shire for the year ended 30 June 2025 and its financial position at the end of that period
- is in accordance with the *Local Government Act 1995* (the Act) and, to the extent that they are not inconsistent with the Act, Australian Accounting Standards.

#### Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial report section below.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Emphasis of Matter – Investment in Associates

I draw attention to Note 22 to the financial report, which states that the Shire has resolved to withdraw as a member participant from Eastern Metropolitan Regional Council effective from 1 July 2025. My opinion is not modified in respect of this matter.

#### Other information

The Chief Executive Officer (CEO) is responsible for the preparation and the Council for overseeing the other information. The other information is the information in the entity's annual report for the year ended 30 June 2025, but not the financial report and my auditor's report.

My opinion on the financial report does not cover the other information and accordingly, I do not express any form of assurance conclusion thereon.





In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I did not receive the other information prior to the date of this auditor's report. When I do receive it, I will read it and if I conclude that there is a material misstatement in this information, I am required to communicate the matter to the CEO and Council and request them to correct the misstated information. If the misstated information is not corrected, I may need to retract this auditor's report and re-issue an amended report.

### **Responsibilities of the Chief Executive Officer and Council for the financial report**

The Chief Executive Officer (CEO) of the Shire is responsible for:

- keeping proper accounts and records
- preparation and fair presentation of the financial report in accordance with the requirements of the Act, the Regulations and Australian Accounting Standards
- managing internal control as required by the CEO to ensure the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for:

- assessing the Shire's ability to continue as a going concern
- disclosing, as applicable, matters related to going concern
- using the going concern basis of accounting unless the State Government has made decisions affecting the continued existence of the Shire.

The Council is responsible for overseeing the Shire's financial reporting process.

### **Auditor's responsibilities for the audit of the financial report**

As required by the *Auditor General Act 2006*, my responsibility is to express an opinion on the financial report. The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

A further description of my responsibilities for the audit of the financial report is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at [https://www.ausb.gov.au/auditors\\_responsibilities/ar4.pdf](https://www.ausb.gov.au/auditors_responsibilities/ar4.pdf).



## **My independence and quality management relating to the report on the financial report**

I have complied with the independence requirements of the *Auditor General Act 2006* and the relevant ethical requirements relating to assurance engagements. In accordance with ASQM 1 *Quality Management for Firms that Perform Audits or Reviews of Financial Reports and Other Financial Information, or Other Assurance or Related Services Engagements*, the Office of the Auditor General maintains a comprehensive system of quality management including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

## **Matters relating to the electronic publication of the audited financial report**

This auditor's report relates to the financial report of the Shire of Mundaring for the year ended 30 June 2025 included in the annual report on the Shire's website. The Shire's management is responsible for the integrity of the Shire's website. This audit does not provide assurance on the integrity of the Shire's website. The auditor's report refers only to the financial report. It does not provide an opinion on any other information which may have been hyperlinked to/from the annual report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to contact the Shire to confirm the information contained in the website version.

Carly Meagher  
Senior Director Financial Audit  
Delegate of the Auditor General for Western Australia  
Perth, Western Australia  
2 December 2025



